

Algeria	Sch. 18	Indonesia	Rp 2500
Bahrain	Dhs 0.65	Iraq	L 1300
Bulgaria	Leva 0.47	Japan	Yen 150
Canada	C\$1.00	Jordan	Dr 500
China	Yuan 1.00	Spain	Pe 110
Denmark	DKr 1.50	Sri Lanka	Rup 100
Egypt	£1.00	Sweden	Sk 6.00
Finland	Fls 6.00	Switzerland	Fr 1.50
France	Fr 7.00	Taiwan	Nt 505
Greece	Dr 70	Turkey	L 210
Hong Kong	Hk\$ 12	U.A.E.	Dr 6.50
India	Rs 18	Philippines	Pes 1.00

FINANCIAL TIMES

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D 8523 B

Unesco reforms may
not satisfy
Britain, Page 17

World news Business summary

Row over UK inner city report by church

UK Government leaders attacked a Church of England report on the state of Britain's inner cities as being "middle-headed" and reflecting Labour Party policy. The Liberal and Labour parties, the Trades Union Congress and the Confederation of British Industry welcomed it as a contribution to the debate on social problems.

Dr Robert Runcie, the Archbishop of Canterbury, urged that the report should not become a political or ecclesiastical football and attacked the campaign against it before its official publication. He strongly denied suggestions by ministers that the report - which criticises government housing and employment policies - was Marxist.

The document is also critical of the Church of England's record on the inner cities and calls for reforms within the church. Page 18

Bhopal settlement

Union Carbide's Indian subsidiary settled claims by workers who lost their jobs after the leak of poison gas in Bhopal that killed more than 2,000 people. The 627 workers will receive a total of \$1.8m for compensation, wages and gratuities due to them since the pesticides factory was closed. Page 18

Aquino to stand

Corazon Aquino, widow of murdered Philippine opposition leader Benigno Aquino, said she would stand against President Ferdinand Marcos in elections set for February 7. Marcos retired from office, but Lord Weinstock, its managing director, told a press conference in London yesterday: "If we

Sohio takes \$1.15bn charge

SOHIO, British Petroleum's majority-owned US subsidiary, is taking a \$1.15bn after-tax charge which will primarily cover the cost of restructuring its loss-making mining operations. Page 18

REMY MARTIN, French cognac group, has acquired a 67.5 per cent controlling stake in Charles Heidsieck champagne company for Fr 295m (\$38.4m). Page 18

WALL STREET: The Dow Jones industrial average closed up 1.15 at 1,459.86. Page 38

LONDON: Stocks were sparked by takeover bids in the electricals sector. The FT Ordinary share index added 3.9 to 1,128.3 while the FT-SE 100 ended 2.9 lower at 1,415.8. Page 36

TOKYO: Prices continued to edge down. The Nikkei average shed 22.7 to 12,774.35. Page 31

DOLLAR: It was firmer in London, rising to DM 2.5335 (DM 2.521), SF 7.112 (SF 7.1035), FF 7.723 (FF 7.6875) and Yen 104.8 (Yen 104.05). On Bank of England figures, the dollar's exchange rate index rose from 126.8 to 127.4. Page 31

STERLING: Lost 80 points against the dollar in London to finish at \$1.4795. It was also weaker at DM 3.4745 (DM 3.475), SF 8.125 (SF 8.13), FF 11.48 (FF 11.435) and Yen 103.0 (Yen 103.5). The pound's exchange rate index was unchanged at 81.4. Page 31

GOLD: rose \$3.00 an ounce on the London bullion market to close at \$322.75 and was 80 cents higher in Zurich at \$323.05. In New York the Comex February settlement was \$326.70. Page 30

CABLE AND WIRELESS: Share issue has been fully undertaken by UK telecommunications group's Monday closing price of 61bp. Page 18

PREUSAG, West German diversified industrial concern, reported profits slightly lower in the first nine months on consolidated domestic group turnover 3.9 per cent down at DM 3.2bn (\$1.26bn). Page 20

DEERE, leading US farm equipment maker, blamed the depressed world agriculture sector for a profit fall to \$30.5m for the year to October against \$104.9m in 1983-84. Page 19

SWEDEN is to redeem the 750m perpetual floating rate note arranged in the Euromarkets last year because it regards the issue as too expensive. Page 19

CHINESE leader Deng Xiaoping warned Japan that economic contacts would become impossible if trade between the two countries was not balanced. Page 4

UNILEVER, the UK part of the Anglo-Dutch consumer group, is to appoint Michael Angus chairman on the retirement of Sir Kenneth Durham. Page 6; Men and Matters, Page 16

WELLA, West Germany hair care group, raised pre-tax profits 10.3 per cent to DM 103.7m (\$41.5m) in the first nine months. Page 29

COMAU Productivity Systems, a subsidiary of Italian Fiat group, said it entered an operating agreement with Chevrolet-Pontiac-Canada group of General Motors for "future manufacturing operations." GM has acquired a 20 per cent equity stake in Comau from Fiat. Page 16

SOCIETE GENERALE, Belgium's largest industrial and financial holding company, has signed a co-operation agreement with Japan's Sumitomo. Page 18

CBS, US television network, sold its Holt General Book trade publishing unit to Verlagshaus Georg Holtzbrinck, Stuttgart-based publisher. Page 18

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GEC floats merger worth £1.16bn in overture to Plessey

BY GUY DE JONQUIERES AND LIONEL BARBER IN LONDON

BRITAIN'S General Electric Company (GEC) yesterday made a surprise £1.16bn (£1.72bn) bid approach to Plessey. GEC said the proposed merger was intended to create a British electronics group able to compete more effectively in world markets.

The approach coincided with the announcement of a 13 per cent fall in GEC's pre-tax profits to £289m for the six months to September 30 from £323m a year previously. Turnover also fell to £2,785m from

Plessey, which was clearly surprised by GEC's move, said it would be discussed at a special board meeting today. There were strong indications last night that senior Plessey executives wanted the company to remain independent and were prepared to fight the approach.

GEC said it had asked Plessey to discuss the advantages of the proposed merger and "the conditions which might be associated with an offer by GEC valued at 160p per share." GEC did not specify exact terms for its offer, but Lord Weinstock, its managing director, told a press conference in London yesterday: "If we

cannot agree terms and conditions, we will have to decide what terms and conditions to impose."

He said the 160p per share offer was "a serious number" and that GEC's move was not opportunistic. GEC's cash mountain stood at £1.37bn at the end of September and produced net income of £80m in the preceding six months.

Plessey's share price rose 38p on the London Stock Exchange yesterday to close at 174p. Despite its lower profits, GEC's share price closed at 126.8, up 12p on the day.

GEC is Britain's largest electrical and electronics company, with sales

Congress (ANC) has vowed to make the country's black townships "un-governable". The ANC said last weekend that the recent spate of landmine explosions on the country's northern border and a rocket attack on an oil-from-coal plant were parts of the escalation of their guerrilla campaign.

In almost two years of unrest, more than 935 lives have been lost in township violence. In July this year, the authorities imposed a state of emergency in some of the most affected areas, giving the security forces wide-ranging powers.

Five towns affected by Mr Botha's move are in the Eastern Cape, where black boycotts of white businesses are being lifted. The end to the boycotts, which have hit white-owned shops, followed negotiations between black and white community leaders and led to the withdrawal of soldiers from black townships and the release of several prominent local black leaders.

Earlier in the day the authorities relaxed the strict measures that usually surround the funerals of victims of township violence.

Continued on Page 18
Survey spotlights apartheid, Page 4

Botha lifts emergency rule in eight districts

BY JIM JONES IN JOHANNESBURG

MR P. W. BOTHA, the South African President, last night lifted the emergency rule in eight of the 33 mestreirial districts affected. He said the "revolutionary climate" in the country's black townships was "fast losing momentum."

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Continued on Page 18
Survey spotlights apartheid, Page 4

Japanese bank chief foresees 'managed floating' currencies

BY JUREK MARTIN IN TOKYO

THE industrialised world is now embarked on an experiment towards a managed floating-rate system of currency values, according to Mr Satoshi Sumita, the governor of the Bank of Japan.

The Group of Five (G-5) meeting of finance ministers in New York on September 22 had espoused economic fundamentals. It had even specified "policy programmes" for participating nations, including an expansion of domestic demand for Japan and West Germany, he said.

Although Mr Sumita praised the new US recognition of the need for co-ordinated intervention in the currency markets, he obliquely criticised President Ronald Reagan's Administration for failing to live up to its side of the compact by reducing its fiscal deficit.

He thought the US Federal Reserve was pursuing a correct, cautious monetary policy, which had brought interest rates down a little, albeit slowly. But he felt it would be difficult for the Fed to cut its discount rate in the near future unless

other developments, presumably on the fiscal side, permitted.

In any event, the US goals could not be sustained forever by relying only on intervention in the markets. Economic policies, as well as intervention, also required alignment. "We are," he said, "just one step closer to the situation where the yen rate stabilises autonomously."

In a wide-ranging speech in Tokyo, and in answering questions, the Japanese central bank governor promised that Japanese monetary policy would continue "very much to have an eye" on the exchange rate. Cutting the domestic discount rate would probably weaken the yen and thus run counter to existing policies.

Mr Sumita repeated that the Bank of Japan had no "target zone"

for the yen but merely wanted to establish a psychological barrier in the markets, he conceded that such barriers did exist, citing the case of DM 2.50 to the dollar.

Short-term rates would continue to be fine tuned to protect the yen's value.

Singapore exchange to reopen tomorrow

By Chris Sherwell in Singapore

SINGAPORE'S stock market, where trading has been suspended this week because of threatened defaults by local broking firms, will reopen tomorrow after a Government-inspired accord which ensures that obligations will be honoured and promises to reform the exchange.

The agreement unveiled last night includes a \$318m (\$42.2m) standby credit supplied to the exchange by the country's big four local banks and rate changes allowing banks and foreign interests to participate more directly in the market.

Deals were given at a rare press conference convened by the powerful Monetary Authority of Singapore, the island state's equivalent of a central bank. According to the six monetary authority officials present, together with five members of the stock exchange's executive committee and five senior local bankers, the accord was designed to instil bank and investor confidence in Singapore's broking industry.

Trading on the neighbouring Malaysian exchange in Kuala Lumpur, which is linked to the Singapore market, is also expected to restart tomorrow, although it was not clear whether it would continue with the type of forward transactions which lie behind the present crisis.

Under yesterday's accord, Singapore trading will resume on an immediate delivery basis only. One-month or "settlement" trading remains suspended indefinitely and the controversial forward transactions - of three, six and 12 months' duration - have been forbidden altogether.

Singapore suspended dealings last weekend after Pan-Electric Industries, a local marine salvage, hotel and property group, was placed in receivership. The company was committed to share purchases it could not meet, threatening certain local bankers with heavy losses and trouble for the market as a whole.

The \$318m standby credit will be used to ensure that obligations are honoured for any broking firm facing insolvency. Precisely how many of Singapore's 24 domestic stockbrokers are at risk is not known. Officials also decline to reveal the total amount of forward share transactions outstanding.

The proposed reforms include changes in exchange rules to allow banks and other outside interests to take an unspecified equity stake in local broking firms. The Government will also introduce radical changes to the Securities Industry Act, probably by early next year.

Brokers agree to toe line, Page 21

EEC leaders break logjam over EMS

By QUENTIN PEEL IN LUXEMBOURG

BRITAIN and West Germany yesterday agreed to bring monetary affairs within the scope of the Treaty of Rome, in a move which could break the logjam at the EEC summit in Luxembourg seeking to finalise a package of Community reforms.

The surprise agreement was reached as the 12 EEC leaders, including Spain and Portugal, were struggling with the fine detail of planned amendments to the founding treaty, intended to streamline and revitalise Community institutions.

It marks a climbdown in principle by both Mrs Margaret Thatcher, the British Prime Minister, and Mr Helmut Kohl, the West German Chancellor, both of whom had demanded that monetary questions should be kept out of the package.

In return, they have agreed to a text which will have no appreciable effect on the current control of monetary and exchange rate policy in the EEC and member-states - and which will possibly make future development of the European Monetary System even more difficult, according to national officials.

Currently, the Treaty of Rome contains general aspirations towards deepening

EUROPEAN NEWS

DRAFT TREATY OBLIGES EEC GOVERNMENTS TO CONSULT

Closer co-ordination of foreign policy likely

BY IVO DAWNAY IN LUXEMBOURG

EEC SUMMIT LUXEMBOURG

EEC GOVERNMENTS have taken an important step towards closer co-operation of their foreign policies by agreeing a draft text for a Treaty on European Political Co-operation.

Although the treaty will not be formally endorsed until other aspects of EEC reform are complete, it will be the first move by European governments to impose treaty obligations on foreign policy co-operation. The EEC's founding Treaty of Rome does not cover non-commercial foreign policy. However, attempts to co-ordinate national positions on major issues have become increasingly important and successful since the early 1970s, and to a considerable extent the new treaty will codify what is already

established practice. Nevertheless, several governments led by Britain's have argued the case for deepening political co-operation by means of a treaty which, at the very least, imposes an obligation on member states to consult each other before taking a position on key international issues.

Some states have remained

dubious, however, with Greece expressing doubts as to the validity of a treaty and Ireland nervously guarding its status as a neutral power.

The question of co-operation over security and relations with the Western European Union and Nato at first looked set to jeopardise Irish and Greek approval for the treaty. But a final draft by the Luxembourg presidency appeared to resolve this problem by saying only that "it shall not preclude" closer co-operation between certain contracting parties on security within the WEU and Nato.

Nevertheless, an earlier proposal underlines the view that a close liaison on security would contribute "in an

essential way" to developing an identity for European foreign policy.

There have also been wrangles over how the new treaty could be put in context regarding the role of the Treaty of Rome and the other EEC institutions — the Commission, Council and Parliament. The British have been determined to resist the creation of an expensive and verbose bureaucracy. The compromise — seemingly acceptable to all — is to create a small secretariat parallel to the European Commission and directly responsible to the European Council.

The main aims of the draft are to progressively generalise, though not without importance, the powers of the European Parliament on political co-operation issues.

• An undertaking by member states to consult on foreign policy issues, in order to exercise effectively their combined influence.

• The establishment of common principles and objectives.

• Close liaison between foreign ministers and the Commission, ensuring that EEC and political co-operation objectives are coherent.

• The adoption of common positions in international institutions such as the United Nations.

• Closer liaison between member states' missions in third countries.

Agreement to inform and take guidelines from the European Parliament on political co-operation issues.

Surprise monetary deal proves unsurprisingly modest

BY QUENTIN PEEL IN LUXEMBOURG

THE FIRST deal reached yesterday by the EEC leaders — subject to overall agreement on a package of reforms — was surprising on monetary measures, the one question on which both Britain and West Germany wanted no text at all.

The end result, however, is modest in the extreme, doing little more than stating the obvious about monetary policy

in the Treaty of Rome. It rules out any major reforms without further formal agreement, approved by all national parliaments. None the less, it includes the words "economic and monetary union" in the treaty text, as well as reference to the European Monetary System (EMS) and the European currency unit (Ecu).

The agreed amendment worked out overnight in negotiations between West German and

British officials, and then in bilateral discussions involving the European Commission and other member states' delegations. The aim, already set out in the treaty, is for each to "ensure the equilibrium of its overall balance of payments and to maintain confidence in its currency, while taking care to ensure a high level of employment and a stable level of prices."

The new text will add that in co-operating "they shall take into account the experience gained in co-operation in the framework of the EMS and with the Ecu, while respecting existing competence."

The other specific amendment is to write into the treaty that any further development requiring institutional changes must follow the procedure of formal treaty amendment, through an inter-governmental conference, ratified by national parliaments. The Commission, the EEC monetary committee and the committee of central bank governors would all have to be consulted.

The amendment also includes a preamble, recalling the occasions when the member states have committed themselves to the ultimate goal of "economic and monetary union": in Paris in 1972 and in Bremen in 1978, when the EMS was founded.

Dutch stand firm on N-decision despite Nato's disapproval

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT, IN BRUSSELS

NATO DEFENCE ministers have strongly criticised the Dutch decision to reduce the number of nuclear roles it performs in alliance strategy. It decided to maintain only one of Nato's new emphasis on improving its conventional defences.

Lord Carrington, the secretary general, spoke of the important new political impetus which he believed ministers had given to collaborative armaments production within the alliance. Nato now has firm plans for conventional defence improvements and what is called a conceptual military framework, endorsed yesterday, to provide a 20-year planning framework for operations, concepts, forces and weapon

A senior Nato official said the defence ministers' discussion in the Dutch capital in a restricted session of the Defence Planning Committee here yesterday, were "profoundly unhappy" at the implications. They clearly fear that other governments will come under pressure from their electorates to reduce their own nuclear roles.

It is not clear whether other nations will be expected to take over the Dutch roles. Mr de Reiter said yesterday that his government had been "surprised" by the implications of the nuclear weapons concerned gradually in parallel with the cruise missile deployment with which is due for completion in 1988.

The Dutch action appears to have been the only serious point

Ireland urged to double investment

THE Confederation of Irish Industry said yesterday that Ireland needed to double its level of investment in industry to sustain manufacturing growth rates at levels required to combat 12 per cent unemployment and close the gap in living standards with other EEC countries, writes Hugh Carnegy in Dublin.

In its submission on the budget due in January, the CII said the annual rate of inflation should be held at 3 per cent in 1986 compared with the present 5.5 per cent. Public spending should hold steady in real terms to help reduce the budget deficit, a record 8 per cent of gross national product.

The Confederation said growth in manufacturing output in 1985 slipped to 5 per cent from 13 per cent in 1984 mainly due to a slowdown in the electronics sector. Annual investment of £1bn (£830,000) was needed to sustain growth at the required 8 to 10 per cent per annum but present levels were only about half this.

The CII also recommended cuts in tax on dividends, a reduction in capital gains tax from 40 per cent to 20 per cent, "over the counter" security markets and borrowing concessions for small companies.

Mugabe feted in Moscow

Mr Robert Mugabe, Zimbabwe's Prime Minister, has been accorded top honours on his first official visit to Moscow, writes our Moscow correspondent. The Soviet leadership gave a determinedly cordial welcome to Mr Mugabe, whose relations with Moscow have been strained in the last year. Soviet support of Mr Joshua Nkomo, his chief political rival, during the fight for independence in Rhodesia.

In his turn, Mr Mugabe sealed what he termed a "mission of friendship" by signing a bilateral economic and technological accord and a pact to increase co-operation between the Soviet Communist Party and his own Zanu-PF.

US aims TV at E. Europe

The US is planning to establish with West German help its first TV station to beam programmes into an East European country, writes Leslie Colitt in Berlin. Officials here say the US wants to set up a station in West Berlin, 110 miles inside East Germany, where it could reach most German viewers. It would be attached to RIAS, the radio station in West Berlin operated by the US State Department and financed by Bonn, which has millions of listeners in East Germany.

The Americans are insisting on control over the station, which would be staffed mainly by Germans.

Hungary seeks savings boost

writes Patrick Blum in Vienna. Hungary is to introduce incentives to encourage personal savings following a decline in the volume of new savings deposits this year. Personal savings deposits grew by only 1.1% (£1.6bn) this year compared with Fizben/Pforzheim a year during the past five years, the Hungarian news agency MTI says.

To encourage savings banks are introducing more attractive forms of deposits with higher interest. Next year, the National Savings Bank, which accounts for the bulk of personal savings deposits, will introduce a supplementary pension savings scheme coupled with a life assurance. Other measures will encourage competition.

Denmark plans demand curbs

The Danish Government is expected to announce measures today to reduce domestic demand and stop the deterioration of the current account which reached a record Dkr 22bn (£1.6bn) deficit in this year to September, writes Hilary Barnes in Copenhagen.

The measures are expected to include special deposits by banks and savings banks with the central bank, a freeze on public sector construction projects, and an energy equalisation tax (to compensate for the fall in energy prices this year).

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Mr Gianni Andreotti: Convert to closer European integration

Why Italy wants more powerful Parliament

BY JAMES GUXTON IN ROME

ITALY'S TRENCHANT insistence on radical reform of EC institutions, including a sweeping advance in the powers of the European Parliament, is based on a combination of immediate and more long-term motives.

It has proposed that the parliament be granted powers similar to those of national parliaments, including the right to amend proposals from the Council of Ministers at a first reading and to reject proposals by simple majority at a second reading.

The Government has argued that only with a stronger parliament can an unrestricted internal market be achieved. Such a market would never have been achieved in the US, it believes, if there had been only the equivalent of the European Commission in Washington.

One immediate reason for the

Italian insistence on its demands at the summit is that Mr Bettino Craxi the Prime Minister and Mr Giulio Andreotti, the Minister for Foreign Affairs, are instrumental in the decision of the Milan summit in June to go for an inter-governmental conference to discuss ideas for reform, rather than settle for what Italy regards as the "minimalist" British approach to change that would not require a new treaty.

This gives Italy a vested interest in holding out for a big change in EEC institutions rather than settling for something that could have been achieved without the pain of the Milan summit.

Mr Andreotti has recently become a convert to the idea of closer European unity. He and Mr Craxi are well aware that the concept of greater European

integration is popular with the public in Italy, where each political party tries to outdo the next in being pro-European. As a result, the Italian government has long been in the uncomfortable position of being the weakest of the four big EEC countries (France, West Germany, Britain and Italy) and not willing to pose as the strongest of the remaining smaller states. If power were shared in a more democratic manner through the European Parliament, Italy's interests might be better protected.

Italian MPs have far fewer restrictions than those from other countries about transferring some of their powers to Strasbourg. Yet some Italians question whether MPs in Rome realise to what extent Italy's national interest could be challenged by a strong European Parliament.

Jaruzelski visit provokes French outcry

By Paul Betts in Paris

THE SURPRISE visit to Paris of General Wojciech Jaruzelski, the Polish leader, provoked a storm of protest in France yesterday with major trade union movements including the pro-Socialist CFDT confederation and right-wing opposition parties condemning President Francois Mitterrand's decision to receive him.

General Jaruzelski arrived in France last night for talks with President Mitterrand today. It is his first visit to a West European country since the "state of war" was declared in Poland in December 1981.

The French Government gave no official explanations for the sudden visit except to say that the Polish leader, who had been on a tour of North African countries including Algeria and Libya, had asked for a meeting with President Mitterrand.

The French section of the Polish Solidarity union called the French agreement to betray Right-wing opposition leaders criticised the visit as inconsistent with the French Government's so far generally firm position against the Soviet bloc.

The Government said the talks today would only last one hour.

General Jaruzelski is expected to seek French economic backing. He wants help for a further rescheduling of Poland's debt, for new international credits and for his country's efforts to join the International Monetary Fund.

President Mitterrand is expected to ask for concrete signs of improvement in human rights.

Confidante, the private sector employers' association, is

Sweden outlines timetable for ending nuclear power

By KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

THE SWEDISH Government yesterday outlined its timetable for closing the country's 12 nuclear reactors during the first decade of the next century.

The last station only began full commercial operation a couple of months ago, but the country's minority Social Democratic Government is still holding off the referendum which calls for the closure of all reactors by 2010.

Mrs Birgitta Dahl, Swedish Energy Minister, says it is one of the main goals of energy policy.

The timetable presented yesterday calls for the Government and the Swedish Parliament to decide in 1990 on a detailed plan for energy conservation and the promotion of alternative energy sources.

Five years later, parliament should approve a schedule for the full phasing out of nuclear power, together with the necessary legislation for closing down

each of the reactors. Actual phasing out would begin towards the end of that decade.

Sweden today has one of the highest per capita levels of nuclear power generation in the world.

By next year, nuclear power should be providing half its electricity consumption.

Industry has begun to warn about the heavy costs of abandoning nuclear power and recent opinion polls have suggested that anti-nuclear feeling is weakening.

Mrs Dahl insists, however, that those who today doubt the possibilities for phasing out nuclear power are quite simply uninformed.

The Government also wants to cut oil and coal consumption by a minimum.

The minister maintains that the present energy situation is radically different from the position planned for during the 1970s. Swedish energy consumption is only 80 per cent of that forecast 10 years ago.

A visit last month to Moscow by General Nedelet Urug, the Turkish Chief of General Staff, though not linked to the talks, was regarded as containing a pointed warning to the Americans in its timing.

A visit to Ankara on November 2 by Mr Michael Armacost, the US Under-secretary of State, attempted to set Turkish fears al rest. Mr Armacost pointed out that the US was helping Turkey for purposes such as the use of the Rapid Deployment Force to defend the Gulf.

The negotiations should in theory have been concluded by December 13 but no one in Ankara believes that is likely to happen. Turkey ranks as the third largest recipient of US aid, after Egypt and Israel.

After Congress's ratio of seven to 10 on military aid for Greece and Turkey, and an edict receiving just over \$900m (£620m) annually, Turkish officials say this is insufficient to maintain its army, and also to maintain its defence of the Middle East.

Turkey is believed to have been pressuring for seven major purchases this autumn.

It is thought to want a higher level of US aid, perhaps about \$1.2bn a year, and this to be guaranteed over five years; the removal of Congress's ratio of

seven to 10 on military aid for Greece and Turkey, and an edict

US-Turkish links tested as Congress considers Armenian commemoration

By DAVID BARCHARD IN ANKARA

A DRAFT resolution due to come before the US Congress in the next few days has increased strains in Turkish-American relations as the two countries struggle to agree on a defence and co-operation agreement for the next five years.

The resolution, which appears to be a revival of one which tested Turkish-American relations in the autumn of 1984, would make April 24 a day of commemoration for Armenians allegedly massacred during World War One. Turkey rejects claims that there were any Armenian massacres and re-

gards the resolution as unacceptable. Turkey's dealings with the US are tense because talks for the renewal of the defence and economic co-operation agreement seem to have run into a stalemate with a wide gulf between the two sides. If the agreement is not renewed before the middle of this month the existing agreement will presumably carry on.

Turkey is a key North Atlantic Treaty Organisation (Nato) ally of the US. It has a standing army of nearly 600,000. It borders with two Warsaw Pact powers including

the Soviet Union, it has a key role in Western electronic intelligence gathering and it is well placed for the defence of the Middle East.

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OVERSEAS NEWS

Aquino to oppose Marcos in presidential poll

BY SAMUEL SENOREN IN MANILA

MRS CORAZON AQUINO, widow of assassinated opposition leader Benigno Aquino, announced yesterday that she would run for President against Mr Ferdinand Marcos whom she accuses of having her husband killed.

The announcement, made at a press conference in Makati, a suburb of Manila, drew a standing ovation from hundreds of cheering supporters and ended months of speculation on who would be Mr Marcos's opponent in the presidential election set for February 7.

Mrs Aquino picked Mr Salvador Laurel, the former senator, as her running mate for the vice presidential slot but he has yet to consent to the draft. Mr Laurel also aspires to the presidency although some opposition leaders believe he may settle for the number two slot.

An Aquino-Laurel ticket would pose a formidable challenge to Mr Marcos who called the election in a bid to overcome the country's deepest-seated political and economic problems.

Mrs Aquino's announcement came a few hours after President Marcos signed Bill setting up a special presidential election which he claims will prove he still enjoys widespread popular support.

Asked what she felt about the acquittal of General Fabian Ver, the armed forces chief accused of conspiring to kill her husband in 1983, Mrs Aquino said:

"She was fibbergasted... If General Ver can't even provide security for one man (referring to her husband) how can the same man defend 40 Filipinos?" she asked.

Gen Ver's reinstatement by Mr Marcos drew an adverse reaction from US officials who had warned Mr Marcos it would not sit well with the US Congress.

A number of US Congressmen have warned they would seek an end to US military aid to the Philippines if Gen Ver was reinstated.

Mr Marcos said yesterday, however, the US had already withheld release of \$60m (£40.5m) worth of military equipment under a US military assistance programme.

Gen Ver's return to power is expected to become a major political issue during the campaign.

In the meantime, however, the special election is being questioned by a group of lawyers and opposition legislators who asked the supreme court yesterday to declare it unconstitutional.

The petitioners, led by the Philippine Bar Association, contend that no special presidential election could be held unless the presidency was vacant in the circumstances of the provision.

Mr Marcos has offered to resign but only after the elections, contending that the action satisfied the constitutional requirement.

Top Australian bank lifts prime rate to record level

BY MICHAEL YTHOMPSON-NOEL IN SYDNEY

WESTPAC Banking Corporation, Australia's biggest private trading bank, will raise its prime lending rate to a record 19.75 per cent next Monday. The other major banks are expected to follow suit.

The recent surge in interest rates stems partially from Australia's continued strong economic growth combined with rising inflation, lax monetary conditions and further weakness of the local dollar.

In spite of that, figures published yesterday by the Bureau of Statistics indicated that new fixed capital spending by the private sector is expected to rise by as much as 17 per cent in 1985/86 to A\$15.7bn (£8.2bn).

The Bureau's latest investment survey was conducted in the first week of last month, since when interest rates have risen further, which will help depress spending plans.

Nevertheless, the Government said yesterday that it was

encouraged by signs of a significant pick up in investment planned by manufacturing industry which could rise up to 25 per cent this financial year.

The Australian dollar closed slightly lower yesterday at US\$67.75 cents, while 30-day bank bill rates reached 19 per cent and longer term bond rates rose sharply.

The Government's pay pact with Australia's unions—now nearly three years old—has helped spur economic growth, restore profits, and reduce unemployment.

But Australia's inflation rate is about 8 per cent and rising, while money market confidence has been sapped by sharp broad money growth and growing concern over the balance of payments outlook.

In October Australia recorded a record trade deficit of A\$5.52m.

Narcotics trade is dilemma for Egypt

By Tony Walker in Cairo

WHEN THE price of dollars in Egypt's black market shot up recently, part of the blame in banking circles was placed on demand by drug dealers for hard currency to satisfy a booming local trade in hashish and increasing use of heroin and cocaine.

Estimates of the value of illegal drugs sold locally range up to \$10m, which is equivalent to more than half the cost of Egypt's annual food imports.

The authorities are deeply concerned about Egypt's growing reputation as a big market for narcotics. Gen Ahmed Rusdi, the Interior Minister, recently said he was considering rounding up all smugglers and dealers in narcotics under the emergency law in force since the 1981 assassination of President Anwar Sadat.

Gen Rusdi said he was also considering the drafting of a Bill requiring mandatory capital punishment for people caught smuggling or trading in "white poisons," namely heroin and cocaine.

The sentencing this week for narcotics possession of Magda Khatib, one of Egypt's best known actresses, to five years' jail with labour, has served further to focus public attention on the problem.

Gen Mohamed Hosni Abdel Aziz, deputy chief of the Narcotics Bureau, described heroin trafficking as a "big problem" and said amounts seized this year had increased sharply.

In the seven months to the end of July, seizures totalled about 55kg of heroin compared with 15.2kg for the whole of 1983 and 11kg for 1982.

The total number of those charged with drug use in Egypt from January 1 to July 30 was 4,294, a big increase over the corresponding period last year. Gen Aziz said the main sources of heroin imports were Lebanon, Syria, India and Pakistan.

There are no reliable figures about drug use in Egypt. Estimates of the number of users (mainly hashish) range up to 750,000 and the number of heroin addicts could be as high as 100,000.

Gen Aziz said the street value in Cairo of heroin from Lebanon or Syria—the premium variety—was about £100,000 (\$73,000).

A recent World Health Organisation survey of 700 students at Cairo University showed 36.4 per cent had tried hashish or other drugs.

In the 1970s, Egypt was a major centre of drug addiction. It has been estimated that at one time there were as many as 500,000 drug addicts out of a population of 14m.

The survey acts as a social early warning system, carrying this year a special section on changing attitudes towards the Government by the business community and its increasingly vocal commitment to reform and dialogue. The early signs of growing conflict between black political groups are noted in a 10-page section devoted to white, coloured (mixed-race), Asian and black politics and to the new relations.

The survey also highlights the business community and its increasingly vocal commitment to reform and dialogue.

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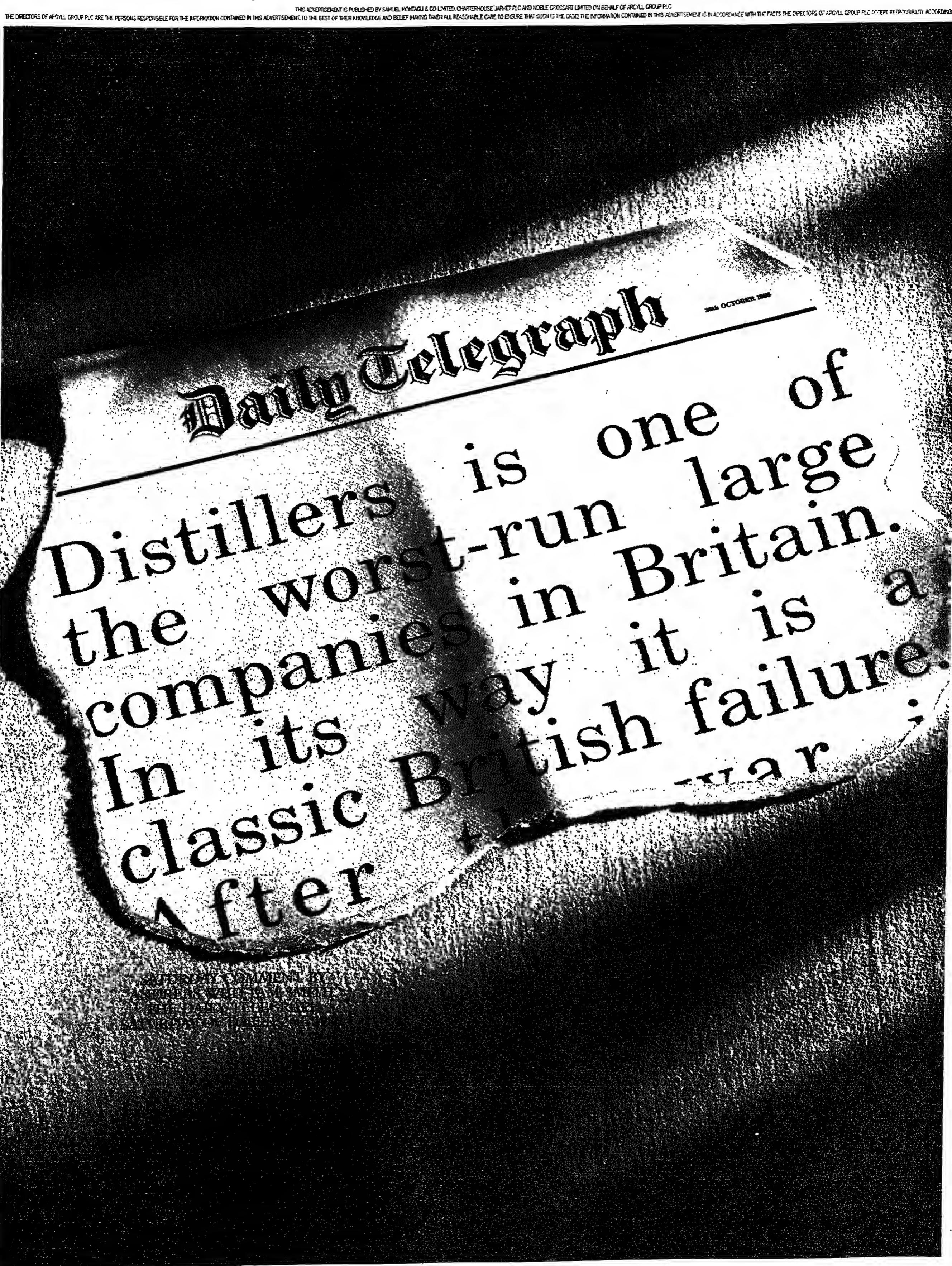
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Financial Times Wednesday December 4 1985



Argyll. We can revive Distillers' spirits.

UK NEWS

Bedford truck chief recalled to GM luxury car division

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

MR J. T. BATTENBERG III, who for the past 2½ years has supervised a £30m major rationalisation programme at the Bedford commercial vehicle organisation in the UK, has been promoted within the General Motors group and called back to the US.

GM said yesterday that his successor as chief executive and general manager at Bedford would be announced shortly. This suggests another American will be appointed once UK work-permit technicalities have been cleared away.

Mr Battenberg, 42, has become product manager of GM's Flint luxury car group, part of the new Buick-Oldsmobile-Cadillac group.

He joined Bedford in April 1983 from General Motors Continental, Antwerp, where he had been managing director for three years.

He took over in the UK shortly after Bedford had been separated from GM's Vauxhall car business and became part of the US group's world truck and bus organisation, based at Pontiac, Michigan.

Since then, at the cost of about £50m, Bedford's van operations at

Luton, north of London, have been consolidated from 13 to two buildings, a new paint facility has been installed and lines set up to produce two light vans based on Japanese designs: the Midi (based on an Isuzu vehicle) and the Rascal (from a Suzuki design).

Bedford's truck capacity at Dunstable, also north of London, has also been reorganised from four into two buildings, and capacity reduced from 50,000 to 30,000 vehicles a year.

This expensive transitional phase in Bedford's history - Mr Battenberg describes it as "one of the finest examples of industrial regeneration to be found anywhere in the industry" - has contributed to the company's huge losses: £52.4m last year compared with £3.2m in 1983.

Bedford set itself a target of returning to operating profits next year, but Mr Battenberg recently admitted that the organisation would have great difficulty meeting that objective.

Mr Battenberg joined GM in 1981 and spent most of his career with the group's car assembly division, GMAD.

Companies 'unaware of venture capital'

BY WILLIAM DAWKINS

BRITISH INDUSTRIAL companies pay scant attention to venture capital by comparison with their US counterparts. Ms Sue Lloyd, editor of UK Venture Capital Journal, said yesterday.

Speaking on the final day of the FT/British Venture Capital Association Financial Forum in London, Ms Lloyd pointed out that US corporations had for long used venture capital investment to gain access to new technologies. Increasingly, they were taking the process a stage further by forming joint ventures with such businesses.

Last year, for instance, US corporations made 195 strategic investments in venture-backed companies. In the UK, however, some large companies did not seem to be aware of what venture capitalists were doing.

Ms Lloyd pointed out that independently managed British venture capital funds - the fastest-growing sector of the industry - had raised £750m since 1979, more than half of which came in since the beginning of last year. About 40 per cent of the total came from pension funds, the largest investors in the field, though insurance companies were playing an increasingly important part in risk investment, she said.

About £130m had been invested in venture capital - excluding most in industrial sectors.

The forum is designed to permit young companies to make presentations before an audience of potential investors and corporate advisers.

Mr Colin Clive, managing director of the venture capital group Thompson, Clive & Partners, and vice-chairman of the BVCA, said that 20 of the 42 companies to have appeared in the previous two forums had since raised further finance. Five of those attributed this to their appearance at the forum. Three had since achieved public quotations, while two had been taken over and two had gone into receivership. Thirteen companies made presentations yesterday.

Some business travellers
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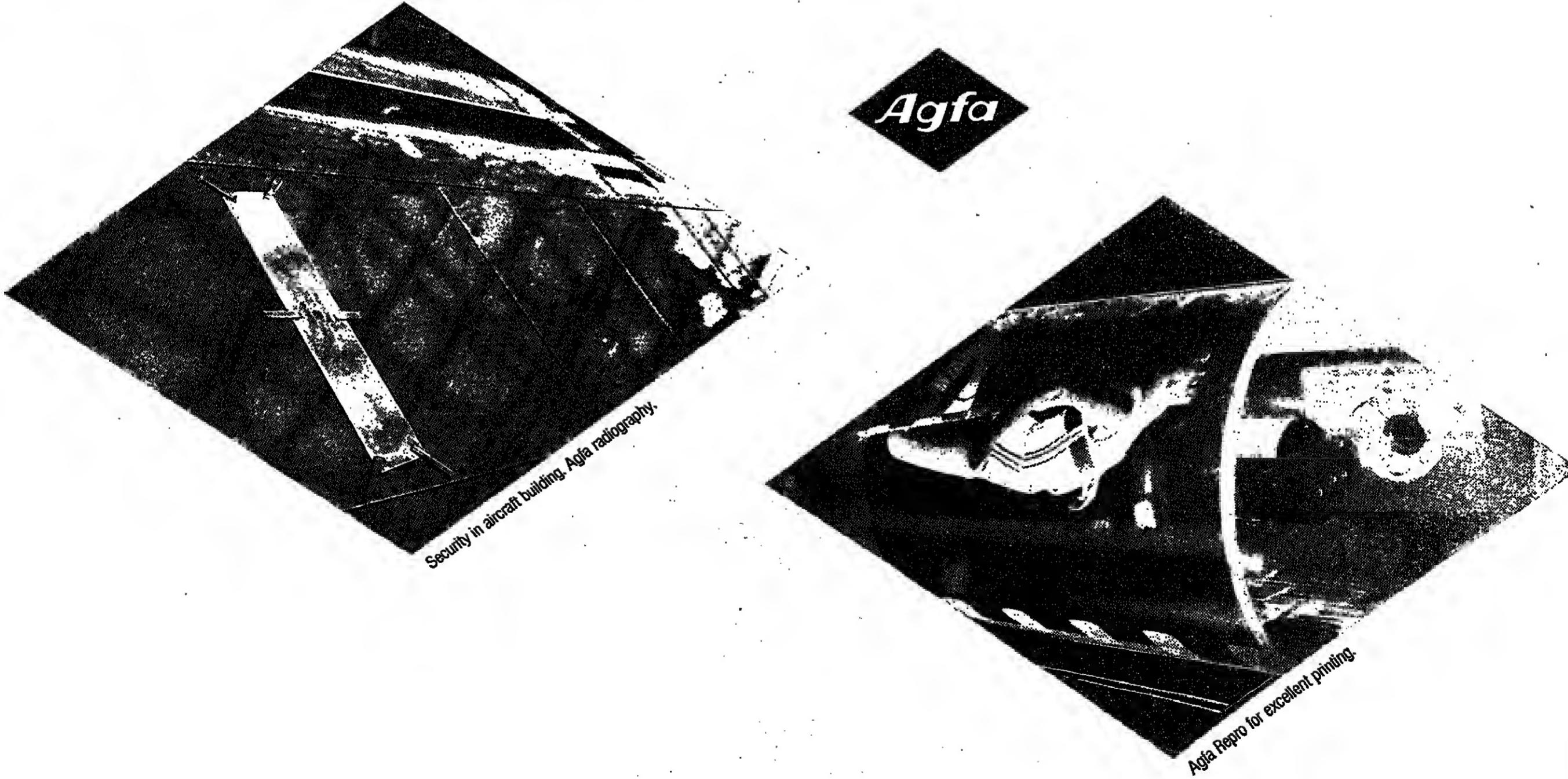
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UK NEWS

ARCHBISHOP'S REPORT SHOWS DETERMINATION TO BE INVOLVED IN 'REAL WORLD'

Inner city deprivation deepens

BY ROBIN PAULEY



Mrs Thatcher (left) and Archbishop Runcie differ sharply on ways of halting inner city violence

THE ARCHBISHOP of Canterbury's commission of inquiry into the state of Britain's decaying inner cities concludes: "We have found faith in the city," which is remarkable given the unrelenting picture of deprivation, misery and abject poverty painted in its report.

Dr Robert Runcie set up the commission in July 1983 under the chairmanship of Sir Richard O'Brien, former chairman of the Manpower Services Commission. The report's conclusions imply a deep and comprehensive criticism of both government and church behaviour.

In many ways the report details what is already well recognised and mirrors many of the findings of the government policy document on the inner cities published in 1977. But its wide-ranging and careful scrutiny, on the lines of a royal commission, is important both for the fact that it represents a new determination by the Church of England to involve itself in the "real" world and for its party political independence – an independence which would have been greatly enhanced if the 17-member commission had been drawn from a wider and less predictably unanimous spectrum of the Christian community.

The team visited many inner city areas including all those which suffered riots in 1981-82 and earlier this year. "It is not a simple story of economic decline and physical decay in the inner city. It is a more complex story of mismatch between people, skills, housing and jobs which planning failed to overcome and the economic recessions of the later 1970s exposed and exacerbated," they say.

The report echoes fears most recently attributed to the Prince of Wales when it warns of growing inequality leading towards two nations – inequalities in life chances, income, housing, education, public services and the general level of civic amenity.

"Moreover and more alarming, the migration of people and the movement of capital, employment opportunities, private enterprise, and voluntary effort is increasingly away from the urban districts," it says.

"The process is one of deprived people being left or the successful move out to middle Britain. The former have decreasing wealth, health, services, income, investment and amenity; the latter have

rising affluence, opportunity, power and advantage in one ugly word polarisation."

Before looking at various socio-economic aspects of the problem, the report looks at what is wrong within the church, traditionally a bastion of the middle classes.

The commission is in no doubt that the Church of England must put its own house in order, noting that the church has a clear Christian duty to respond to the situation facing the poor in the inner cities.

It can hardly be said that the church is yet making this a high priority. The church, like the nation, appears for the most part to be pursuing its concerns and managing its life as if these patches of acute need did not exist.

The theological debate then enters controversial territory, discussing whether the Church of England must confine itself to personal charity, service and evangelism or whether it can legitimately involve itself in social and political action – the sort of liberation theology which has caused considerable anxiety in the Vatican as it has been taken up by the Roman Catholic Church in some developing countries.

The report argues that church action should embrace both while admitting that thus far "we have little tradition of initiating conflict and coping with it creatively. We are not at home in the tough, secular milieu of social and political activism."

It is clear, from the Archbishop's endorsement of the report, that this is the path now to be trodden. A commitment to social action is combined with a key recommendation

that "the Church of England must continue to question the morality of economic policies in the light of their effects."

Local authorities in the inner urban areas have lost far more through reductions since 1979 in rate support grant (government subsidy) than they have gained in the urban programme and claims by government ministers, notably Mr Kenneth Baker, Environment Secretary, about large increases in cash for specific programmes to aid urban areas since 1979 conceal a quite different picture.

Urban aid increased substantially in real terms in 1982-83 and 1983-84 when Mr Michael Heseltine, then Environment Secretary, persuaded the Cabinet to make a serious effort after the urban riots. But urban aid fell by 7.5 per cent in real terms in 1984-85, fell again by 4.3 per cent in the current year and is planned to fall again in real terms in each of the next three years, unless a policy switch changes the plans in the public expenditure White Paper (policy document).

The commission reserves some of its most stinging comments for the effects of current economic policies. "We believe too much emphasis is being given to individualism and not enough to collective obligation."

"It is by their outcomes that macro-economic policies must be judged. We are united in the view that the costs of present policies, with the continuing growth of unemployment, are unacceptable in their effect on whole communities and generations. A degree of hardship may be needed to attain long-term objectives but it is unacceptable that the costs of transition should fall hardest on those least able to bear them."

It calls for the Government to give the inner cities a "vote of confidence."

"It must be for the Government first and foremost to demonstrate this confidence through a sustained programme of public investment on both current and capital account, as has happened in the docklands areas of the urban development corporations. In this way it will give greater confidence to the private sector to invest."

The report also calls for increased child benefit, higher income support for the unemployed and a review of the interaction of the tax and benefit system, restating the traditional arguments of both the so-called poverty lobby and a range of bodies from the Institute for Fiscal Studies to sections of the Conservative Party.

All these demands, coupled with the call for more public housing, are contrary to government policy which is to restrain public expenditure.

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THE MANAGEMENT PAGE

IT LOOKS as if an historic turning point has been reached in one of the great industrial battles of our time.

The battle is between Caterpillar Tractor of the US, the dominant force in the huge world construction machinery industry for half a century, and Komatsu of Japan, which has come from nowhere in the past 20 years to pose a real challenge to Cat's supremacy.

For the past ten years, Komatsu, like many Japanese manufacturers, has advanced on its US rival with increasing speed and ease, while Cat has stumbled and floundered, seemingly unable to find effective ways of responding.

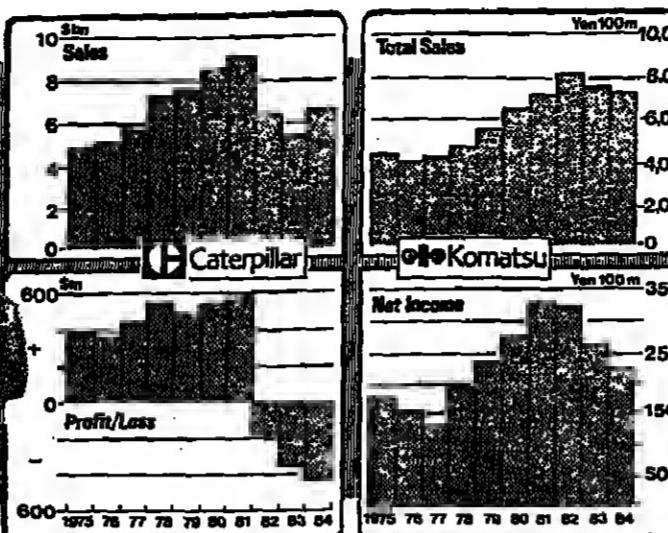
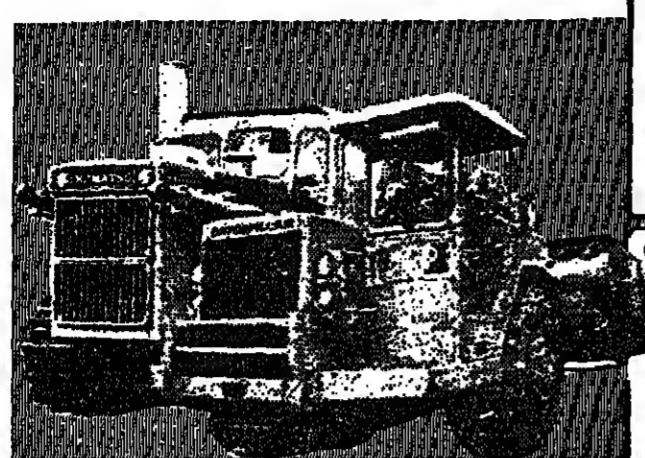
The gap in performance has been especially wide since 1981. Cat's revenues have risen from \$1.1bn to \$2.5bn last year, and the company piled up over \$1bn in losses. Meanwhile, Komatsu has maintained its sales volume at just over \$700m (£3.4bn) and suffered only a one-third slide in its profits.

But change is in the air. After major management and production overhauls, Cat has returned to profit in recent months and is aggressively defending its position. "We are number one," says Don Fites, the group's new executive vice-president for marketing. "The only way we can lose is if we mismanage the business."

Perhaps more important, Komatsu is signalling that it is no longer very interested in the fight. Shoji Nogawa, the group's president, suggested last month that the construction equipment industry was too weak to sustain a cut-throat battle between the two giants. If companies have excess energy, he says, they should put it into other businesses that have strong growth prospects, as Komatsu is doing, rather than into endless battles for market share.

I am not all that interested in being number one," says Nogawa. "What is more important is to have enough of a share so that we can exist and co-operate in this market. If we take a combative attitude, it will be very difficult to survive, because total demand is not growing at 10 per cent a year as it was in the past."

This is a very different tune from that sung by Komatsu four years ago. At that time, Ryoichi Kawai, then president and now chairman, was saying things like, "we can only want to compete with Caterpillar by modelling ourselves on them." And the company did not discourage suggestions that its "maru-C" quality circle programme was in fact a strategy for encircling Cat.



Komatsu calls for a ceasefire

Ian Rodger on the Japanese group's surprising keenness to co-operate with Caterpillar

Today, Nogawa flatly denies

the existence of such a strategy. "We have no intention of taking on Caterpillar and fighting them like an enemy until one of us falls. What is important to both Caterpillar and Komatsu is our customers. It is not business-like to put them aside, just to fight each other. The kind of thinking that says, 'If we do not get them, they will get us,' is

it has also become clear that Komatsu's remarkable stamina in the past four years is a period in which the entire construction equipment industry has been in a deep slump, was in no small measure due to the boycotts and embargoes on sales of US goods in Iran and the Soviet Union.

For Komatsu, this created an unexpected bonanza. According to estimates by stockbrokers Merrill Lynch, 30 per cent of Komatsu's \$377.9m in exports in 1983 went to those two countries. Now Cat is back in both areas. Earlier this month, for example, it won an \$80m contract for pipelayers and bulldozers in the Soviet Union. And Komatsu's performance has declined. Last year, its exports to Iran and the USSR were down by two-thirds and one-third respectively, according to Merrill Lynch.

Caterpillar also stands to gain from the fall in the value of the dollar. Until recently, more than three-quarters of its machinery was made in the US, and the company has been a vociferous critic of the strength of the yen and US policy. Nogawa is scornful of Cat's

complaints about exchange rates, recalling that the US company did not seem to have any problems competing in the 1960s, even though the rate then was 380 yen to the dollar. Similarly, he says Komatsu did not complain in 1978 when the rate was 173 yen to the dollar. "It goes beyond our understanding why they are making such a big thing out of this. Perhaps in the past, we were not very good in terms of our technology and marketing abilities, but we are not fools. We worked hard and brought our products up to date. I do not say we have caught up with Caterpillar yet, but we are in the stage of catching up."

Even before these latest changes both companies had been in the process of re-examining their strategies for the future. Both have recognised that the construction equipment industry is now mature and perhaps even in decline. Cat has concluded that it should intensify its commitment to the construction equipment industry. Company officials believe they still have the lead in two crucial competitive factors: technology and distribution. They feel they need lower costs and they have closed several plants and eliminated more than 50,000 jobs in the past four years.

They also believe they need a wider product range not least to help out their hard-pressed dealers. In the past Cat's strength has lain in very large earth-moving machines but the markets for them are depressed, while demand for smaller machines for housebuilding and smaller public works projects is stable. The company has just developed its own backhoe loader and, in a break with past policy, has commissioned other producers to make a number of excavators, paving machines, and loading shovels.

Komatsu, on the other hand, is pursuing an aggressive diversification policy. Non-construction equipment business accounts for 18 per cent of its sales today and Nogawa has set a target of over 25 per cent for 1986. He has even mentioned a 50 per cent figure as a longer term goal.

These targets are not as ambitious as they may seem. Komatsu has long had a strong position in two other manufacturing businesses—large sheet metal presses for the motor industry, and specialised machine tools, such as crankshaft milling machines. Recently it has widened its machine tool lines, added robots, and based on its own wide experience of automating production. Is aiming to be a major supplier in the factory automating business.

Again, the company remains committed to construction equipment. "We do not give up one business to develop others," Nogawa says. Like Cat, it wants to widen its product range, but the company's real challenge for the next few years

is to continue to work with other producers to setting up on its own, for some time. "A year has passed since I thought I should make an immediate decision on this," Nogawa admits.

In fairness, it is not an easy decision to make. Nogawa knows that as soon as he opts to locate in one European country, there will be resentment and opposition in the others. Also, European markets are highly fragmented.

Nogawa says the two joint ventures about which there have been rumours with Terex and with the UK-based engineering group, are not active at the moment, but he remains open to collaboration deals. Whatever he does, he knows he has to move fairly quickly. "Because of tension over trade, many measures may be taken against us which would hurt our dealers."

So the stage is set for the two giants to implement their new strategies. While it is difficult to forecast the results, the things both are agreed on is that they will remain strong while the smaller companies will get weaker.

Perhaps that is why Nogawa is so outspoken about the need for a less pugnacious environment. It will be hard enough, he seems to be saying, for those who have to close factories or abandon the business because of the chronic problem of overcapacity. And he calls on Cat to help solve the problem.

"We must think that above is very important. Will they try to steamroller the industry and be the lone survivor or will their approach be one of co-operation and collaboration?"

will be to insulate itself from trade frictions.

Even given the strong Japanese preference for concentrating production at home, it is nevertheless difficult to understand why Komatsu has been so slow to develop factories abroad, particularly in the US where it now sells over \$300m a year worth of equipment.

One of the reasons Cat still sets the industry standard in distribution is that in an emergency, it can call on plants all over the world to supply parts. And it is surprising that Komatsu, which has imitated Cat in so many ways, failed to recognise the importance of this diversity of supply.

Early this year, when Komatsu finally did make a move, it was not to set up a small \$18m factory in Tennessee. Cat offered to staff that this is a smaller investment than many of its dealers have in their businesses.

In Western Europe, Komatsu has been toying with the idea of joint ventures with various producers or setting up on its own, for some time. "A year has passed since I thought I should make an immediate decision on this," Nogawa admits.

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Nogawa plus others in Journal of General Management (UK), Summer 1985 (173 pages).

Considers why construction activities are four times more dangerous than those in manufacturing industry; points to contributory factors, such as the pace/nature of work, the use of subcontractors and workforce attitudes. Suggests the major weaknesses in current approaches to health and safety revolve around creating an atmosphere which is safety conscious, adopting the codes of practice/laid down, and monitoring/adapting standards; indicates that attitude rather than knowledge is the key obstacle to improvement.

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Management abstracts

Lio detectors fall the truth test. B. Kleimann in Harvard Business Review (US), Jul/Aug 85 (34 pages).

Explains how lie detectors work and examines their record of success; concludes that there is very little evidence to justify their use in business, and argues that when they are used they poison the corporate climate and spoil whatever mutual trust may have existed.

Doing business with the State.

D. Burger in Ahsatwirtschaft (Féd. Rep. of Germany), May 85 (3 pages).

Stresses that special considerations apply to doing business with government departments or agencies, particularly with regard to competitive tendering. Offers three checklists or aspects to consider (1) before a deal is taken to go ahead; (2) before starting work on tender documents (3) before actually tendering.

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Safety in construction. S. Dawson plus others in Journal of General Management (UK), Summer 1985 (173 pages).

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CHINA'S ECONOMIC REFORMS

The doubts start to grow

By Colina MacDougall

CHINA'S reforming leader Deng Xiaoping and his supporters are still firmly in the saddle in Peking—despite a year of economic disasters. But they have been forced on to the defensive, their opponents have become more vocal, and their policies at least temporarily have sharply altered course.

Officials continue to say there is no change in the reform programme, the "open door" policy. Problems were expected as a result of such radical changes and time is needed to sort them out. But the setbacks have given the conservative Marxists in the party at least the momentary chance to attack the reforms and undermine the idea of "getting rich" which has been so important a factor in raising China's productivity in recent years.

There is no abdication of examples of the current problems. No spectacular cancellation of contracts or foreign trade has been announced but the tide is marked to slow on imports which some businessmen expect to last well into next year.

The urban economic reform—relaxing central control—announced in October 1984 has been trimmed. Plans to open up 10 cities last year to foreign investment have been modified, and the future of Shenzhen, leader among the four Special Economic Zones, is currently under close scrutiny.

For the second time in five years, Peking's reformers have by relaxed central planning unwittingly provoked a disastrous fall in foreign exchange reserves and excessive industrial growth. In 1981 similar problems forced postponement or cancellation of hundreds of millions of dollars of foreign contracts.

Psychologically, the crisis is worse this time since Deng Xiaoping's reforms have generalised corruption and fraud as well as serious foreign trade problems, inflation, shortages, a fall in the value of the yuan and a huge subsidy burden.

On the trade side, the effects of the crisis have been considerable. Some contracts under discussion have been delayed. Zheng Tuobin, Minister of Foreign Economic Relations and Trade, said last month, "One reason was the growing scale of imports, another congestion in the harbours. Sometimes up to 500 ships have had to wait to unload."

In its latest report the Sino-British Trade Council says "companies and Chinese corporations alike report that very



Deng Xiaoping: forced onto the defensive

little new business is being done at present. Some corporations have sent their negotiators on study leave, leaving foreign businessmen with literally no one to talk to."

Businessmen have at times faced delays in China's opening of letters of credit or breaks in trade discussions while negotiators apparently sought the necessary clearances from Peking. Others have encountered prolonged negotiations over non-essential equipment such as cigarette-making machinery and delay on modernisation.

Joint venture policy has been affected to the extent that China is now concentrating mainly on import substitution technologies or partners who can help produce goods for export. "This could include minerals or metals processing, leather dyeing or manufacture of machine tools," said Jing Shuping, vice chairman of Peking's China International Economic Consultancy.

All this has been the consequence of a fall in foreign exchange reserves from over \$16bn in September 1984 to \$10.8bn in June this year. Nine-month trade figures from the Ministry of Foreign Economic Relations and Trade, moreover, showed a deficit on China's side of \$3.4bn.

Exports have fallen, partly because of difficult overseas markets but also, Chinese officials say, because producers could get better prices under the new liberalised sales system than by selling abroad. Consequently (and partly, though to a lesser degree, to slow imports) China allowed the

cautious directive increasing industrial and commercial enterprise authority, releasing some enterprises from central ministry control and allowing some prices to float. Simultaneous financial reforms enabled factories to keep a share of any foreign exchange they earned and to borrow freely from the banks.

These changes were introduced just as the peasants were beginning to fix their new freedom to start up rural industry. The outcome was a huge burst of building, production, borrowing and expenditure, especially of foreign exchange.

Official inflation was put at 11 per cent in the cities in the January-August period, but many foreigners believe it was much higher. Some foreign analysts admit that in Peking and Canton prices in July were respectively 22 and 23 per cent up on the same month in 1984.

Serious trouble was avoided because Peking pays subsidies to town dwellers to buffer the increases. But along with subsidies already given to farmers, these fuelled the problem by swelling money in circulation.

The political fallout from these developments has been considerable. At the special party conference in September, conservative Marxist party leader Chen Yun and head of state Li Xianian spoke blithely of the problems the reforms had

—In curbing industry—industrial output grew at 23 per cent in the first half year and is unlikely to be below 18 per cent for the whole 12 months. The leadership has had to revert to precisely the kind of administrative fiat that it was trying to abolish through its economic reform.

Enlarging factories, boosting output, borrowing money, raising wages, buying foreign equipment—all powers delegated at least in part to managers under the October 1984 reforms—have now apparently been forbidden except under strict bureaucratic supervision.

"We have to get permission to build new plant or import new equipment, and that's a great handicap," said Zhu Zizhan, Deputy Director of the Administrative Office of the Nanking Radio Factory.

Deng's troubles stem from the measures towards liberalising the whole industrial system in 1984. In October of that year the Central Committee issued a

dollar to fall from yuan 2.7 in

November last year to yuan 3.2 a year later. "With rising prices within China we had to do it," said Liu Hongru, vice president of the People's Bank.

Last month Chen Minbas, president of the bank, claimed that the foreign exchange draught was over. Imports had been cut, exports increased and official perks like trips abroad reduced. But the price is a return to many of the old controls and delay on modernisation.

China's foreign trade output grew at 23 per cent in the first half year and is unlikely to be below 18 per cent for the whole 12 months. The leadership has had to revert to precisely the kind of administrative fiat that it was trying to abolish through its economic reform.

The reform policy has a great deal of support in China, especially among the 800m peasants, most of whom have benefited enormously. But the loosening of control which is its basis has cut into party power; the spontaneous corruption which sprang up overnight has earned it enemies; and inflation and other problems have created doubts.

The question remains whether China can be modernised in the way Deng plans. There is no tradition of western-style management which could begin to make it work. The events of the year may have persuaded a significant number to revert to a preference for central control.

Svenska Handelsbanken

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NOTICE IS HEREBY GIVEN that pursuant to Condition 4(b) of the Notes, US\$ 2,000,000 principal amount of the Notes has been drawn for redemption on 3rd January 1986, at the redemption price of 101% of the principal amount, together with accrued interest to 3rd January 1986.

The serial numbers of the Notes drawn for redemption are as follows:—

139	1307	2386	3469	4449	5665	6583	7614	8619	9392	10205	11092	12125	12850	14155	15153	15694	16450	17683	18653
318	1312	2391	3559	4473	5671	6630	7619	8624	9415	10238	11168	12144	12895	14177	15199	15751	16570	17712	18681
327	1320	2541	3691	4692	5718	6656	7733	8716	9426	10258	11197	12369	12958	14219	15271	15754	16651	17880	18776
375	1372	2554	3794	4762	5719	6760	7734	8841	9518	10306	11206	12282	12977	14312	15289	15798	16681	17895	18774
382	1408	2566	3866	4882	5780	6858	7757	8901	9529	10336	11331	12385	13076	14337	15318	15864	16730	17939	18774
401	1571	2611	3891	4909	5782	7028	7834	8968	9552	10355	11330	12380	13070	14337	15327	15810	16733	17945	18774
402	1578	2611	3891	4909	5782	7028	7834	8968	9552	10403	11377	12380	13070	14337	15327	15810	16733	17945	18774
403	1587	2761	3897	4929	6010	7115	7935	9000	9651	10449	11325	12368	13358	14451	15343	15943	16836	17986	19100
558	1626	2796	3920	5007	6033	7216	7987	9047	9653	10462	11389	12382	13429	14461	15414	16046	16870	18021	19119
752	1677	2831	3976	5118	6077	7253	8002	9104	9666	10496	11682	12479	13470	14546	15423	16110	17078	18126	19185
811	1766	2907	4028	5148	6169	7306	8082	9137	9691	10508	11718	12484	13714	14656	15439	16153	17161	18034	19354
820	1846	2913	4031	5240	6283	7307	8086	9237	9790	10578	11818	12575	13718	14694	15488	16209	17275	18061	19360
881	1870	2935	4071	5258	6365	7334	8101	9253	9820	10603	11834	12590	13878	14733	15511	16210	17207	18070	19314
902	1950	2971	4121	5273	6412	7381	8126	9281	9881	10682	11902	12671	14176	15151	16209	17207	18070	19314	19360
201	2102	3026	4139	5379	6437	7397	8223	9308	9966	10640	11773	12705	13895	15256	16305	17458	18118	19650	19360
991	2197	3053	4139	5378	6432	7389	8236	9320	10002	10692	11882	12719	13929	14940	15319	16315	17522	18121	19775
1042	2264	3074	4289	5472	6472	7415	8305	9327	10022	10885	11891	12761	13945	14969	15620	16356	17533	18238	19796
1116	2277	3115	4326	5494	6476	7463	8473	9329	10088	10949	11930	12768	13971	15062	15649	16397	17601	18524	19933
1218	2367	3132	4414	5632	6493	7560	8544	9352	10097	10981	12046	12824	14071	15068	15652	16402	17634	18612	19957
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On the 3rd January 1986, the said redemption price will become due and payable upon each Note to be redeemed, together with accrued interest from 20th February 1985 to 3rd January 1986 amounting to US\$ 537.97 per US\$ 5,000 Note. On and after that date, interest on the said drawn Notes will cease to accrue.

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TECHNOLOGY

Guy de Jonquieres reports on the problems of competing with IBM

HOW TO compete with IBM is as formidable a problem in the computer industry today as it was 20 years ago. Silicon Valley "start-up" companies may have proliferated but none has blossomed into a really durable challenger to Big Blue and many have faded after a brief blaze of glory.

Why this should be so is a central question in a study by Mr Eric Wilson, a strategic planner at AT & T Phillips Telecommunications, published by the Geneva-based International Management Institute.

He observes that innovative technology alone is no longer enough to ensure competitive success. What is really driving the industry forward is the emergence of new and increasingly specialised market segments resulting from the head-on collision between computing, communications and other industrial sectors.

Young "start-up" companies are usually first to spot and exploit these opportunities. Established companies, including IBM, move in later. But only IBM and the pioneering start-ups seem to emerge successfully, while other competitors often record disappointing results.

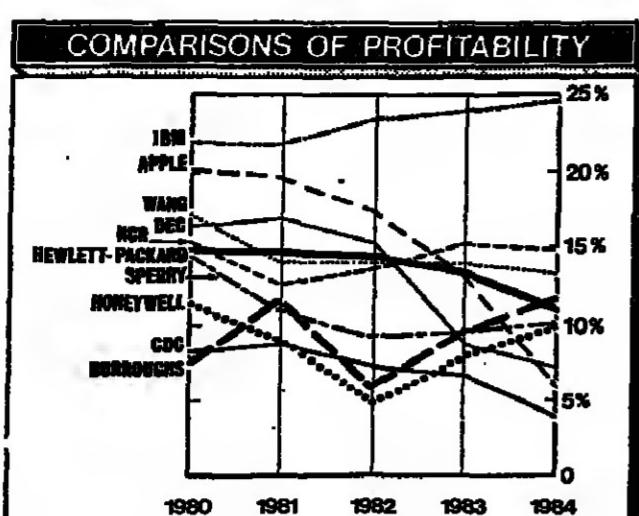
In search of explanations, Mr

Losers are the 'stuck in the middle' groups which try to compete across a broad range of products

Wilson teams heavily on research by academics Michael Porter and Ichak Adizes into the competitive behaviour of companies and the life cycle problems of organisations.

The study finds that the winning companies are those which focus intensely on a selected market, and which clearly differentiate their products from those of competitors—usually by means of the customer service they offer rather than through technology or low price.

The losers are the "stock in



Innovation is not enough for success

the middle" companies, which try to compete across a broad range of products. Though they often spend vastly more than start-ups on research and development, they achieve lower sales per employee, lower profitability and declining market share.

Mr Wilson includes in this group most of the "Bunch" companies—Burroughs, Sperry, NCR, CDC and Honeywell—as well as more recent pioneers such as DEC and Hewlett-Packard. All are slow to diversify corporate size, administration and the problem of ensuring compatibility between new and existing products.

Contemporary management theory would suggest that the most effective solution is for

them to diversify by decentralising into smaller and more entrepreneurial business units. That is precisely what IBM has done with success in the past few years.

However, Mr Wilson argues that most other companies risk getting trapped by a "Catch-22". If smaller rivals attempt to diversify in an industry dominated by IBM, he says, they dilute the "focus" which gave them their key competitive advantage in the first place.

If DEC diversifies, it is likely to become another Burroughs. Honeywell, Sperry. But if DEC does not diversify, it will inevitably decline as its cash flow in minicomputers shifts from maturity into old age."

The best hope for loosening IBM's grip may be rapid changes in product markets and increased competition.

"start-up" companies succeed and why they so often lose their initial momentum.

These are issues which would warrant further attention from European policymakers, who all too often seem to view technological competitiveness as a matter of government involvement in large electronics and electronics manufacturers. *Strategies for Success in the Computer Industry*, by Eric J. Wilson, Technology Management Unit, International Management Institute, Geneva.

Programme to support remote sensing research

Peter Marsh looks at a \$17.5m project to reap the best results from space technology

US GOVERNMENT agencies, universities and companies are planning a \$17.5m programme over five years to support the commercialisation of remote-sensing projects in space.

In remote sensing, satellites carrying cameras and such other sensors as radar devices obtain pictures of the Earth from orbit several hundred miles high. The pictures can help agriculture experts monitor crop growth or analyse ground conditions for signs of mineral deposits.

His study is incomplete in other ways, too. It does not explain satisfactorily how IBM has succeeded in fighting off middle-age nabs and barely discusses the commercial implications of the push by non-IBM companies for open data communications standards.

It is unfortunate, too, that DEC is regarded as a typical "stuck-in-the-middle" company just as it seems to be starting a resurgence. Data General, held up as an example of the right approach, is in a downturn.

Nonetheless, the study does at least define more precisely the question of what makes

due to climb to \$8.1m by 1990. Mississippi is also providing a \$4m building to house the centre.

Among companies either providing cash to the centre or which have agreed to co-operate on research programmes are computer hardware and software companies such as Cray Research, ERDAS, Intergraph and Synercom. Others include concern which use information from space or sell it to other organisations, for instance DESTEK Group, Ducks Unlimited, Huston Chemical and Mead Corporation.

Academic institutions which will take part in the research programme include Jackson State University, Pennsylvania State University and the universities of California, Missouri, Mississippi and Delaware. The US Navy and the US Army Corps of Engineers have also agreed to co-operate.

Staf at the centre will liaise closely with Eosat, a joint venture between RCA and Hughes Aircraft, which will supply data from the Landsat series of remote-sensing satellites. Eosat took charge of the Landsat programme in September from the National Oceanic and Atmospheric Administration, a government agency. The Landsat project has run since 1972 and has involved the launch of five satellites.

Under a deal reached earlier this year, the Commerce Department is paying Eosat \$250m over five years to take over the existing Landsat-5 satellite and to build two more vehicles to extend the satellite around 1988 and 1991. Eosat will also administer the ground stations that receive pictures (as a digital code) from the satellites and

be responsible for data marketing.

One result of the legislation that transferred ownership of the Landsat system from the Government to a private corporation is a change in the way NASA makes available to users scientific data from other remote sensing hardware; for instance, it allows the administration's fleet of space shuttles.

Under the 1984 Land Remote Sensing Commercialisation Act, NASA cannot release the data itself but has to sell it to a commercial organisation which, in turn, sells the information. The space administration has recently agreed a deal with Maris Laboratories of St Petersburg, Florida, under which the latter will sell data from the large format camera experiment carried on a shuttle mission.

Nasa says, however, the new policy can cause problems by delaying access to scientific bodies. Under the new arrangement, they cannot obtain raw data from space immediately, but have to wait for Nasa to strike a deal with a commercial concern.

In the case of the large format camera data, Nasa spent months talking to 26 concerns which indicated an interest in the information. Finally, the administration received just one firm proposal—from Maris—as a result of which the St Petersburg company obtained the data for a mere \$100.

Testifying recently before the Senate subcommittee on commerce, science and space, Dr Shelly Tilford, Nasa's director of Earth sciences and applications, complained that the new procedure could "hamper the federal government in providing access to experimental data to the non-government funded research and development and user communities in a timely fashion."

In its first year of operation, Nasa is contributing about a third of the \$2.74m budget. The rest is coming from industry and the state of Mississippi. Annual spending is total annual benefit of the centre says.

In the future, the data had little economic value but that its scientific use would diminish the greater the delays preventing researchers gaining access to the information.



Fast quench processes under test

RESEARCHERS at the Battelle Institute in Columbus, Ohio, are starting work on techniques that could provide insight into making new kinds of materials in space.

The workers are to "rapid quench" materials heated to high temperature are exposed suddenly to cool conditions. Such treatment can provide useful properties such as high strength or good cerrosten resistance.

Under a \$250,000 contract with the National Aeronautics and Space Administration, Battelle is to simulate the low gravity of space by dropping canisters containing experimental mixtures from the top of tall towers.

Under the few gravity, mixtures can be supported inside the container in the form of droplets which do not touch the walls. In this way, contamination is reduced.

Battelle's workers want to find out if under low gravity and containerless processing, rapid quenching produces materials with better properties than can be obtained under normal conditions in Earth factories.

UK puts lid on Soviet grease

A COMPANY in Liverpool is aiding a Soviet effort to turn industrial grease in sub-zero temperatures. Deritend Electrical has produced two machines bound for the Soviet Union that automatically puts lids on grease containers.

The machines, worth \$22,000, are to be installed at the end of a production line in the grease factory. The lids are put on using hydraulic arms. Deritend says the machines have to be highly reliable as they must work with little maintenance at very low temperatures.

The machines are being supplied to the Soviet Union through a Surrey company which does not want its name revealed.

Threat to telex

ELECTRONIC MAIL already looks set to kill off telex in the US according to a new report from Frost & Sullivan, the New York-based market-research company.

The growth in end users alone switching from other services such as telex and teletypewriting together with the growing ranks of personal computer operators will give a 1990 market worth \$508m, says the report.

The 276-page report costs \$1,775 from Frost & Sullivan; 01-935 3190 in the UK; 212-233 1030 in the US.

Cosmos helps ice bound ships

DATA FROM a radar-carrying Soviet remote-sensing satellite has enabled scientists in the USSR to rescue seafarers trapped in ice-bound ships in polar regions.

The information has come from Cosmos-1500, launched in September 1983. The vehicle is in an orbit which passes over the poles in such a way that it takes snapshots of the same area of the earth's surface once every three days.

The satellite carries optical and radar equipment especially suited to taking measurements of the oceans. Cosmos-1500 is the only civilian satellite now in operation that carries radar sensors, which beam microwaves to earth and pick up the reflections.

Data from the sensors on the vehicle can either be stored in a memory aboard

the spacecraft for transmission to the ground once the vehicle is over a suitable radio station or transmitted instantaneously to the earth. The Soviet Union runs regional remote sensing receiving centres in Moscow, Novosibirsk and Khabarovsk.

Signals from Cosmos-1500 have helped Soviet scientists to map the extent of the ice cover in Arctic regions. As a result, technicians were able to map a route out of the ice for 10 ships trapped in an ice-bound area of Siberia.

Earlier this year, with a similar technique, workers passed on messages to the Mikhail Somov, a ship trapped in ice in the Pacific sector of the Antarctic.

The exploits with the data from Cosmos-1500 have excited interest from around the world mainly because of the satellite's use of radar, which enables the vehicle to

map surface features through cloud. In contrast, ordinary optical sensors cannot operate in bad weather because light cannot penetrate through dense concentrations of water vapour.

Japan, Canada and the European Space Agency all plan to launch radar satellites over the next five years.

Other uses of the radar system on Cosmos-1500 include mapping underground archaeological remains in Africa and hidden geological features in the Antarctic. To some degree the microwaves emitted from the system burrow through ice cover and are reflected back to the spacecraft from hidden objects. In this way, Soviet scientists think they may have spotted archaeological remains in the Sahara region and buried volcanoes around the south pole.

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JULY 1985

Cable and Wireless, a cross-section of our growth, past, present and future.

May we ask you two questions?

One. Which do you think is the most useful invention of the past hundred years or so?

Two. Which do you think will grow fastest in the next fifty?

You're bound to consider the internal combustion engine, the aeroplane, atomic energy and the microchip, of course.

But how about telecommunications?

You have to admit there's a case to be made for them, and it's timely to make it now.

It'll take a short history lesson but we promise to make it as painless as possible.

1866, the Entrepreneur

The founder of Cable and Wireless was a vigorous and determined entrepreneur called John Pender.

In 1866 he was largely responsible for laying the first transatlantic submarine cable.

With the dots and dashes of the Morse Code, it meant the United Kingdom was only minutes away from the eastern seaboard of the United States (Stock Exchange and Wall Street closing prices were transmitted daily).

By the end of the century he had created a submarine cable empire that virtually covered the world and stretched for 50,000 miles.

Unending success beckoned? Not exactly.

1920's, the Italian

A young Italian scientist called Marconi had earlier patented his radio device and now offered a transatlantic telegraph service (the one which brought Crippen to trial). It was three times faster than cable at about one twentieth of the cost.

Marconi made the British government an offer they couldn't refuse: that his telegraph service and our cable assets be merged.

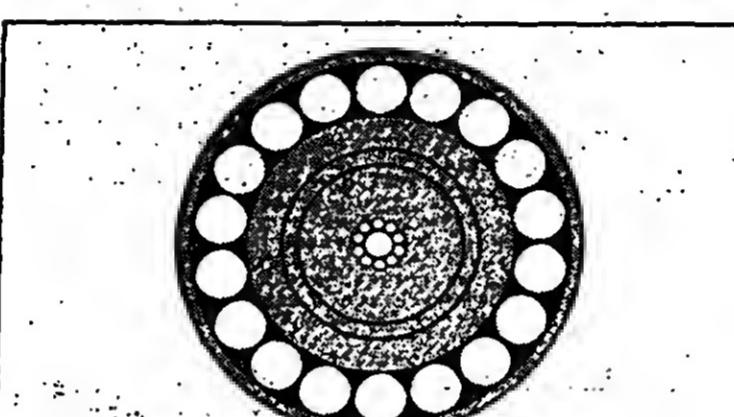
It was a happy marriage which, helped by new technology, prospered even during the depressed thirties.

1950's, the voice

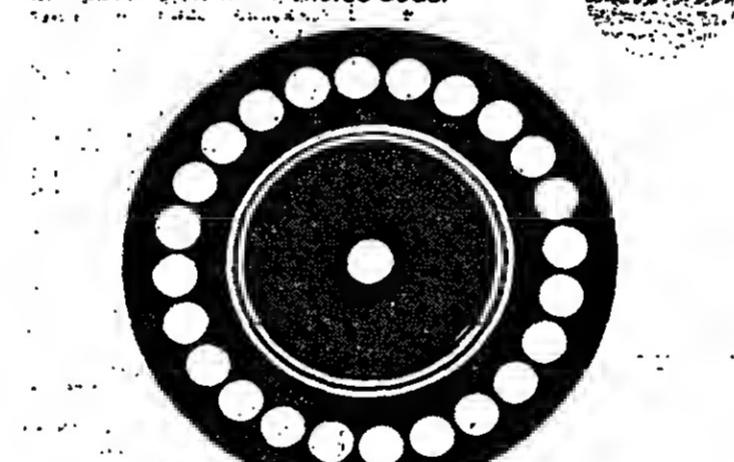
Then in the mid 1950's the first coaxial cable was laid across the Atlantic, carrying distant voices. (Although you still had to queue-up to make a call.)

But the pace of innovation was quickening.

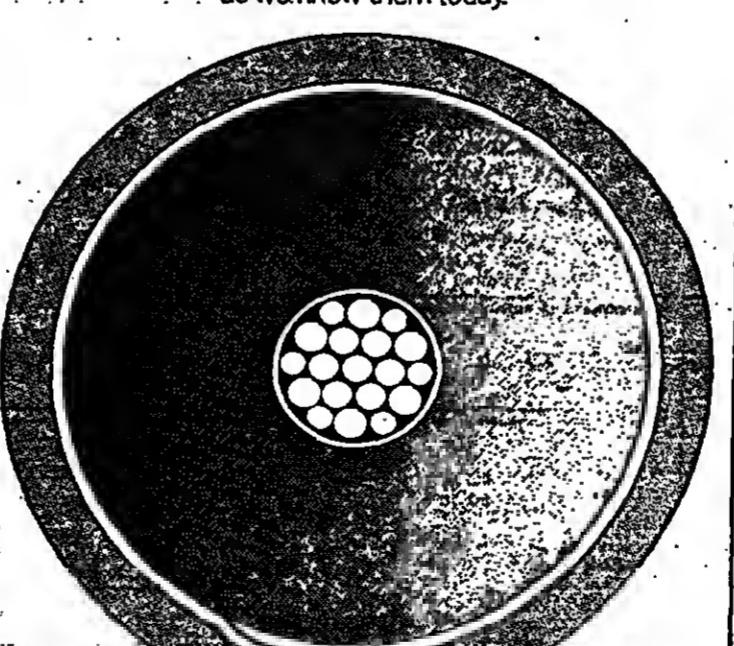
Rockets placed satellites in space, to and from which we bounce messages on 44,000 mile journeys between our earth stations round the world.



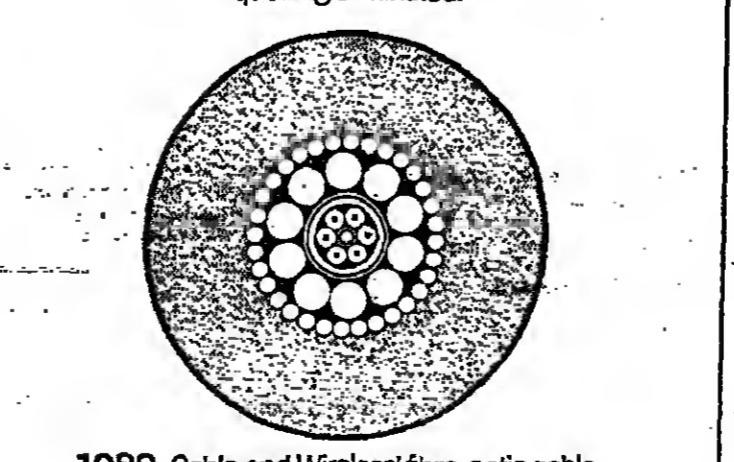
1866. First successful transatlantic cable. Roughly six months to transmit the Bible by Morse Code.



1956. First coaxial cable across the Atlantic. Thirty-six circuits bring phone calls as we know them today.



1974. Over 1,800 circuits - queuing eliminated.



1989. Cable and Wireless' fibre-optic cable to America. 12,000 circuits able to transmit the Encyclopaedia Britannica in a few zips of light.

Next came larger coaxials, then the miraculous fibre-optic cable carrying voice and data at the speed of light (the entire Encyclopaedia Britannica in a flash).

Now, computers and microwaves all play their part, but our real growth has accelerated in the past 4 years.

1981, the new freedom

In 1981 the government privatised us in its belief that companies flourish when managers are free to act in an entrepreneurial spirit (shades of John Pender).

We are proud to say we have repaid its trust.

At the time of going to press, our annual pre-tax profits have grown fourfold.

Mid-1980's, the explosion

There's nothing new in people's urge to communicate, of course.

But as international business has grown, this urge has now assumed unprecedented proportions.

Just about every country in the world is expanding and updating its telecommunications. And new technology is constantly needed to make systems faster, cheaper and more effective over greater distances.

Currently in fact, we're improving and maintaining systems in some thirty-six countries.

In Hong Kong we operate both its internal and external telecommunications systems.

Earlier this year, we agreed with China to study together the feasibility of establishing up-to-date telecommunications between the main cities of the Yangtze Delta.

Meanwhile, in America we've laid fibre-optic cable along the rail-road from Dallas to Houston and we are operating circuits from New York to Washington and soon, Chicago.

In Barbados we are co-operating with the government to bring the latest digital communications to the island and help its main industry, tourism.

In Bahrain, we have a 40% stake in one of the most advanced telecommunications services in the Middle East and we manage the entire system.

While last year, our ships laid a submarine cable linking Australia and New Zealand with Canada via Fiji and Hawaii—eight thousand miles in all.

We hope we have shown how Cable and Wireless has grown bigger as the world, in communication terms, has grown smaller.



Cable and Wireless.

THE ARTS

Television/Christopher Dunkley

Who dares switch over wins the weekend show

Received wisdom often seems to be behind the times. A lot of people have recently been asking "Why is weekend television so awful?" Yet anybody keeping a close eye on the box should have noticed that matters have actually improved considerably. True, there is still a large amount of sport on Saturday afternoons with *Grandstand*, as ever, monopolising BBC 1, hours of racing on Channel 4, and on ITV wrestling plus some other sport this week boxing, last week cross-country skiing.

However, ITV has finally done away with its five hours of *World of Sport* which for so many years clashed head-on with *Grandstand*, and although there is still a lot of sport around that is to some extent inevitable and outside the broadcasters' control; Saturday afternoon happens to be the time when most sports fixtures occur.

But while this concentration of sport certainly irritates some viewers — mostly women, judging from the phone-in programme about television which I used to do on LBC — I suspect that most of the scorn implied in the question "Why is weekend television so awful?" stems from *Acacia Avenue Syndrome*: the tendency to blame television for one's own weak will-power. When you ask people exactly which weekend programmes seem so poor, most point to the game shows and the situation comedies, especially the repeats.

Many also complain about the variety shows which television seems to specialise in at weekends. There was a monster example on Sunday when ITV devoted 2½ hours to *The Royal Variety Performance*. This featured some excellent performances from Carol Wilson, a few passable excerpts from current West End musicals, and a long, sadding procession of modern performers whose lack of talent was highlighted by the requirement that they impersonate the true greats of a previous generation: Marilyn Monroe, James Cagney, Rita Hayworth, Gracie Fields and so on. It was, indeed, pretty awful.

Moreover, there is no denying the concentration of game shows at weekends, especially

around Saturday tea-time. *Candid Camera*, one of the oldest and most embarrassing ideas on television, staggers on in the guise of *Game for a Laugh* on ITV, and similar tricks are sometimes built into *The Noel Edmonds Late Late Breakfast Show* which goes out simultaneously on BBC 1 and now attracts a bigger audience: 14.4m in the current ratings, making it No 8 in the National Top 10. *Bob's Full House* which follows immediately afterwards is managing to maintain BBC 1's audience at 13.5m with its brain-based games.

Last weekend ITV started yet another type of game show called *Blind Date*, based on a long-running American series. A man or woman chooses a partner from three candidates of the opposite sex who sit behind a screen and answer questions. The bantlering is mediated by Gillian Black who is evolving into the female Wilfred Pickles of the 1980s. When she described one participant as a "her dresser" it took some of us a while to work out that her job was hairdressing.

It is also true that we seem to be getting a lot of weekend sitcom repeats from the BBC at present: *Only Fools and Horses*, *Fawlty Towers* and *Love of the Summer Wine* on BBC 1 and *Fawlty Towers* on BBC 2.

A NOP survey organised recently by the Peacock Committee which asked "In what way have BBC 1/ITV programmes got worse?" showed that most people (71 per cent) put "Too many repeats" at the top of the list with "Too much violence" coming second but nominated by only 16 per cent (so much for the national outcry about television violence per se). *Upstairs Downstairs* and *Whitehaven* (and Norman Tebbit).

Yet normalize people may tell pollsters the fact is that these sitcom repeats are heavily watched: *Last of the Summer Wine* and *Only Fools and Horses* attract more than 14m viewers each, and even though *Fawlty Towers* is being repeated on BBC 2 it achieved 10.7m. Britail's population being the size it is, there must be a considerable overlap between the 71 per cent complaining of too



Siobhan Davis and her baby in "A Mass for Man," a ballet commissioned for television

many repeats and the 14m watching these repeats, which brings us back to *Acacia Avenue Syndrome* and unconscious hypocrisy.

Nobody is forced to watch game shows or sitcoms at the weekend. Many end up doing so, I suspect, because they cannot be bothered to switch off the television or because they turn on the television news and simply stay in front of the set, or because their children want to watch the game shows and they are too weak-willed to argue. In all these instances and experience suggests they apply in thousands and probably millions of homes where books are read and serious music played — it is not the sort of day when you can watch which counts but sheer inertia or the desire for a quiet life. In such circumstances with

other choices on other channels it seems unfair to blame television for the awfulness of its output.

But what else is there to watch? An enormous amount, starting early on Saturday evening with *Saturday Review*. This is an arts review programme, presented by Richard and edited by John Archer who launched and edited *Did You See?*, and it benefits from the same sort of eclectic approach, lightness of touch, and canny casting of studio guests (though the man in the bow-tie last weekend waved his hands about too much) which made the television review series such a success. Unfortunately *Did You See?* seems to have lost its edge since

Last weekend Saturday Review was followed on BBC 2 by

series which is finally hitting its stride now that it is sticking to its own style rather than borrowing frantically from everyone else. Those of us who enjoy its irreverence (is it true the Pope's infallible? Yeah, he's a bugger at *Trivial Pursuit*) should, I suppose, keep quiet about it in case the bodies track it down to its late-night hiding place on Channel 4 in the hope of being offered.

On Sunday, the day *The South Bank Show* is even more popular than from its Arthouse BBC1 is currently presenting *Oliver Twist*, one of those finely muted Victorian polished boxwood productions of Dickens which it seems to have been turning out all my life. This week's episode contained splendid performances from Godfrey James and Miriam Margolyes as Mr and Mrs Bumble.

The Neutral World on BBC 2 was unfortunately saddled with an actor who read the commentary invasively in a croak. Other programmes are unfortunately with *The World at War*. Furthermore, the activities of piumpanian and caribou mostly seem astoundingly boring, but this week's second and final programme did contain one astonishing sequence showing the hit and miss for hit and bounces methods by which the chukar of the Arctic goose descend from the mountains to reach the water.

The *Writing on the Wall* on Channel 4 continues to fascinate with its view of recent history — last Sunday the rise of the Nazi League, *Conrad's* on BBC 2 supplies the second image of Russian society which, combined with the first image provided by news, current affairs and classical literature, is something much more like a three-dimensional picture. And *Star Quality* on BBC 1 is suggesting that, far from being an evanescent figure, Noel Coward may yet prove one of the most long-lasting representatives of his era. This series offers precisely those values of entertainment and sheer enjoyment which we are so often denied week-end television lacks.

It is time the image caught up with reality.

Orfeo/Banqueting House, SW1

Max Loppert

London has this year enjoyed concert performances of two of the early Italian Operas-and-Eurydice operas — those 17th century explorations of drama per musica that helped to achieve the definition of the medium. Last March Camden Festival put on Caccini's *Eurydice* of 1608 in the Nenagh Room at the British Museum; that fine, intelligently achieved introduction was on Monday night put in its proper perspective by the Monteverdi *Orfeo* and English Baroque Soloists, under John Eliot Gardiner, gave us in the echoey splendours of the Banqueting House.

It had been exciting to make the discovery that the Caccini work was far more than the textbook item of conventional wisdom. But it was then extra ordinarily thrilling to come back to the First Great Opera and find that it remains indeed exactly that. Experience of Caccini highlighted just how and where Monteverdi seizes the moment, the form, and the dramatic situation — how and where he sums up what went before him while at the same time opening long vistas into the future. On Monday, the great paragraphs of *Orpheus*, pleading with Charon at the centre of the opera built up with the timeless directness that affects the listener each time as "contemporary" — and that defines the innovative genius.

Gardiner, conducting the edition that he first made for the ENO in 1981, showed here that his mastery of this work is now consummate. (With these forces he is shortly to record it.)

Jazz at the Bull's Head, Barnes

Kevin Heniques

For a quarter of a century the Bull's Head, down by the riverside at Barnes, has featured in the lives of jazz enthusiasts in the London area. Even "foreigners" from north of the Thames have either pilgrimage to it on a No 9 bus or driven across Hammersmith Bridge (but rarely used) to the two, nearby, ghostlike railway stations. The Bull's Head sessions featuring not only the best British musicians but also many distinguished Americans.

Jazz came to the Bull's Head when the swing band told the then licensee, Albert Tolley, that something drastic had to be done to save it from becoming a morgue. In his wisdom (or maybe it was luck) he chose jazz as the likely life-line and within a few years the Bull was presenting jazz of the modern and mainstream variety every night of the week, plus Saturday and Sunday luncheons.

Since Albert Tolley retired some five years ago the reputation and prestige of the Bull's Head has been enhanced and consolidated by the present licensee, Dan Fleming, whose obvious and vibrant enthusiasm for jazz has inspired him into presenting leading American musicians for extended periods rather than for a single evening.

We were brave enough to go out on a limb with relatively unknown Americans who have amply repaid his judgment by steadily building up their reputations during several weeks at the pub.

Now the Bull's Head is celebrating 25 years of live music with three weeks of the very best in British jazz — no star American visitors in this period — encouraged by substantial sponsorship from Young's Brewery plus support from the Musicians' Union and Greater London Arts.

The jollifications continue until Sunday December 22.

Simon Rattle/Elizabeth Hall

Richard Fairman

Simon Rattle's concerts shine not like the proverbial good deeds in a naughty world. Each of his appearances in the capital is a welcome event, for one can be sure that he will take an important 20th-century composer — Janacek at the Coliseum, Stravinsky on Sunday night at the Festival Hall — and put him where he belongs: centre stage in the modern conductor's repertoire.

Stravinsky, one might say, is a young conductor's music anyway. But Rattle has more than just the high spirits of youth to give it as the control and judgment in these performances showed. The rhythmic base of the style — strong off-beat accents in the energetic choral chanting of "Laureate Dominum in the Symphonies of Psalms" — were full, naturally grand. And the story of Petrushkin came across as vivid narrative, not mere orchestral virtuosity.

Excitement was cumulative, not haphazard. Rattle's sure hand, the temperature control of each work brought the *Symphonies in Three Movements* to a heated peak of intensity in its last minutes, and the final Shostakovich scene of *Shruti* went with exhilarating momentum. The dances of the LPO hit their highest standards.

the gipsies and the coachmen, a good deal faster than on Stravinsky's records, whipped up quite a final frenzy, pushing brass solos and repeating solo wind figures to their limit.

All the more surprising, then, that the *Symphony of Psalms* came to such a stagy close, the eternally great and dignified — to summarising a musical idea, went slower than the composer's marking (stretching eights to 2½) and the piece, paradoxically, lost its sense of timelessness. The London Philharmonic Choir, though, were in strong, articulate form both here and in the Mass, where their sheer numbers rather overwhelmed the chamber woodwind accompaniment.

Neither of the choral works has violins or violas. An evening of Stravinsky means hard work in the other departments of the orchestra, and it was a shame that more rehearsal time had not been found for the less familiar pieces. Woodwind chording was poor in the first half, and the *Symphony of Psalms* opened with shaky ensemble. Only with the central tableau of Petrushkin, distinguished by some first-rate solos, did the LPO hit their highest standards.

And in the end the voice, and the cool precision of her songs, overcame an unsophisticated stage presence and a set that looked as if it had been rigged up in half an hour. Fortunately her musicians were able miraculously to reproduce the album sounds and as the lady and they relaxed, and the jazz rhythms percolated through, the live Sade started to approach the elusive, detached creature of the *Lauren Bacall*.

Sade's prodigious talent (her voice really is remarkably nerve-end tickling) seems to destined her for the US: already her lyrics rhyme — "Victoria Lake" with "Empire State" (in the excellent funky "Is it a crime") rather than "Lake Windermere" with "Brighton Pier". No doubt when she next plays the Albert Hall she will be draped in the Manhattan sophistication that her music oozes with. And then we can complain that she is not the nice, simple, rather vulnerable seeming girl she is today.

The material came from her two albums, the first containing those songs that seem much more LA than the London where she grew up, notably

Sade/Albert Hall

Antony Thorncroft

Sade, the hippest singer of the past year whose songs can be heard creating a soothng, hazy background in every smart boutique, brasserie and hairdressing saloon in the world, came to London this week on her global tour, quite naturally to the Albert Hall. She has a most insidious voice, like the torch singer giving all in the background of a Hollywood movie of the 1940s, the honey of a Julie London hut with lemon and whisky to pep it up for jaded modern palates.

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It was brave of Sinopoli to follow the Bruckner concerto, just as it had been brave of Mr Warren-Green to tackle it in the first place, with the andante

Sinopoli/Festival Hall

Dominic Gill

The first of two Philharmonia Orchestra concerts conducted this week by Giuseppe Sinopoli (the second today is an all-Elgar programme) opened on Monday night with Bruch's G minor violin concerto. The soloist was the orchestra's own leader, Christopher Warren-Green. The performance can best be described as capable: though sinfully phrased, it had a solid well-practised ring. Mr Warren-Green's graces were often visually more expressive than the actual fabric. In this finale there was a brave effort to pull out all the stops, but in sum, at the same, still more correctness than excitement.

Mr Sinopoli's technical and musical shortcomings have been discussed at length on many occasions in these pages. I certainly hope one day to be able to report a marvellous sea-change in the Philharmonia's principal conductor, and then

adagio movement of Mahler's symphony number ten, for Sinopoli is really not comfortable in this repertoire.

He has a slow, heavy, almost

discomfort, vibrates in every measure. The concentration and energy of the direction flags, and seems to turn inwardly whenever there is nothing ahead which is superficially at least) brightly lit.

The music loses its aim. The whole account, after promising first page, quickly became centreless, and failed to draw the listener with its momentum.

Brahms's fourth symphony ended the evening — and of this we were offered not so much illumination or original insight as pretty plain and forthright exposition with a slightly self-conscious soft centre. I liked Sinopoli's care with the wind detail (brass as well as woodwind) in the opening movement: the voicing of the *piccolo* was bright and clear. The music loses its aim. The whole account, after promising first page, quickly became centreless, and failed to draw the listener with its momentum.

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Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Theatre

NETHERLANDS

Amsterdam, Bellevue Theatre. The English Speaking Theatre of Amsterdam presents William Gibson's bittersweet comedy, *Two For The Seesaw*. Maxine Audley and Grant Cooper direct. By Sophie Taeuber-Arp. (247 248). Ends Dec 22, (443 378).

Elsewhere, Schouwburg, Liedens Theatres of London with Thornton Wilder's *Skin of Our Teeth*, directed by Roger Crouch (Tue) (111 22).

LOONEN

Pravda (Olivier): Entertaining epic new play by David Hare and Howard Brenton for the National Theatre in which an unscrupulous South African magnate acquires Britain's most prestigious newspaper. A Johnsonian satire on the grand scale with an irresistible performance by Anthony Hopkins as the colonial who pens the Establishment while the nation suffers. (263 265).

Green and Dells (Palace of Wales): The 1982 National Theatre production bar arrived in the West End, if anything improved by the new casting of Lulu as Miss Adelaide and the notably cangy black Sky Master, son of Clarke Peters, Richard Eyer, production and John Gunter's affectionately lavish designs complement this most joyful and literate of musicals, a fitting tribute to the recently deceased co-librettist Abe Burrows (930 888).

Gigi (Lyric): Unconvincing stage revival of Lerner and Loewe's film follow-up to My Fair Lady. Beryl Reid rising imminently above the mater-

Nov 29-Dec 5

CHICAGO

King Lear (Goodman): The Stratford Festival of Ontario production puts Lear in a rustic setting that looks much like the North American frontier. (Ends Dec 22, (443 3810).

NEW YORK

Cats (Winter Garden): Still a sell-out, Trevor Nunn's production of T. S. Eliot's children's poetry set to treacherous music is visually startling and choreographically felicitous, but classic only in the sense of a rather staid and overblown idea of theatricality.

A Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage-story in which the songs are used as auditions rather than emotions.

(239 6200).

La Cage aux Folles (Palace): With

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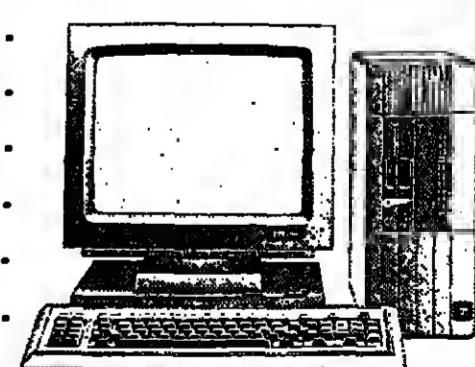
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Wednesday December 4 1985

Bigness and competition

TAKEOVER activity on the London stock market is reaching a level which dwarfs the merger boom of the early 1970s. But the proposed bid by General Electric Company for Plessey, which was announced yesterday, is of a different character from the opportunistic or defensive deals which have been common in recent weeks. It is based on old-style "industrial logic," designed to achieve rationalisation—primarily in telecommunications equipment. It is reminiscent of the moves made by GEC itself just 20 years ago, when it took over first Associated Electrical Industries and then English Electric.

Those deals led to an overdued and successful reorganisation of the country's heavy electrical industry. Whether GEC can repeat the exercise in telecommunications and electronics is open to question; while it obviously has the necessary financial resources, its recent record in these fields has been mixed.

Developments both in the UK market and overseas have made changes in the structure of the British telecommunications equipment industry almost inevitable. The newly privatised British Telecom is free to buy switching equipment from non-UK suppliers and has begun to do so on a significant scale. In turn, many of its traditional suppliers—such as its traditional suppliers (Plessey and GEC), which in turn complain that BT's overseas purchases deprive them of economies of scale. In this context a pooling of resources makes obvious sense, even though it might lead to a higher level of imports as BT continues to diversify its sources of supply. But the bigger challenge for the industry is how to enlarge its share of the export market, where the British position is at present weak. Catching up with the world leaders in the US and elsewhere will be a formidable task; all that can be said is that a combined Plessey/GEC is more likely to do it than the two Monopolies.

Should the Government refer the proposal to the Monopolies Commission? There are obvious compelling implications for the telecommunications and defence electronics; the Ministry of Defence, determined to promote competition among its suppliers, might well be uneasy. But the two most important customers, British Telecom and the Defence Ministry, are themselves near-monopoly buyers which are well able to look after themselves; both of them can

Austria blots its copybook

AUSTRIA, which so often is held up as a model of macroeconomic management, has badly blotted its copybook. The open crisis which has broken out in its state-owned industry has focused attention at home and abroad on some serious shortcomings. Unless the crisis is mastered, it may seriously place in question the central basis of the Austrian model, known as social partnership between labour and employers.

Emergency measures have been taken since it became known last week that losses at Voest-Alpine, the steel and engineering concern which is the biggest state-owned enterprise, are spiralling out of sight. The entire board of management has resigned. New capital has been provided and the minister for state-owned industries, Dr Ferdinand Lacinia, has given a public assurance that the Government intends to restore the capital base of the troubled concern.

But these are first aid measures only. A cure will require the abandonment of the belief that Voest and other state-owned enterprises can afford to support plant and jobs for whose output there is no market demand. Mr Lacinia stated the truth.

What went wrong at Voest is easily summarised. The core steel and engineering business at Linz has mastered the international steel crisis quite successfully. But Dr Bruno Kreisky, the former Socialist Chancellor, for reasons of regional policy, made it merge with an unviable steel mill at Donawitz in Styria and take over an unprofitable special steel industry.

Final straw

In its efforts to get out of the red the board diversified into commodity chips as there was the worldwide fashion and burnt its fingers. A steel venture in the US proved disastrous and the final straw was heavy losses in futures markets made by Voest's trading affiliate.

An understanding of the problems dogging Voest and other state-owned Austrian enterprises requires some

THE General Electric Company's £1.2bn bid approach for Plessey both marks the end of months of City speculation about the next stage in GEC's corporate strategy and what could prove the start of a restructuring of Britain's troubled electronics industry.

Lord Weinstock, GEC's managing director, was keen yesterday to emphasize the benefits of a merger in terms of efficiency and international competitiveness, particularly in the area of telecommunications, where both companies are involved in making System X exchanges.

These arguments will undoubtedly find an echo in some parts of the Department of Trade and Industry, where there have been signs of growing concern about the weakness and fragmented structure of the UK electronics sector in the face of increasing international competition.

However, the proposed merger also raises two other important—and in a sense, opposing—questions. These are, how it will square with Government competition policy and how effective it will be in practice. A combined group would be capable of making an impact on world markets.

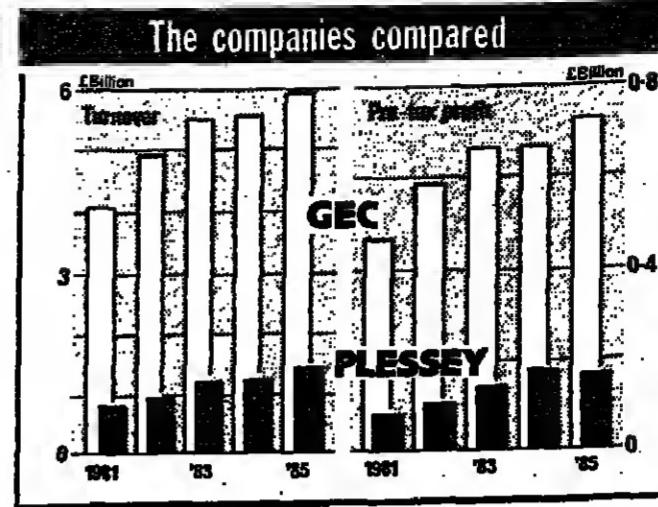
British Telecom, which is overwhelmingly both GEC's and Plessey's largest customer for telecommunications equipment, may well lose virtue in a merger. It has long complained about the shortcomings of the System X production arrangements which require the two companies to collaborate while supposedly also competing against each other.

The newly-privatised BT is keen to diversify its procurement internationally and has already opened the UK public exchange market to Thorn-Ericsson, jointly owned by Thorn EMI and Sweden's L.M. Ericsson. BT also wants to buy 51 per cent of Canadian private exchange maker Mitel, though its bid has been referred to the Monopolies and Mergers Commission.

Hence, BT would probably not be too worried about any diminution of competition resulting from a GEC/Plessey merger. Moreover, earlier this year, Lord Lucas of Chilworth,



GEC'S BID FOR PLESSEY



Sir John Clark
Chairman of Plessey

The mountain starts to move but may still meet resistance

By Guy de Jonquieres

a trade minister, probably encouraged the idea of a merger of the two companies' telecommunications businesses.

The liberalisation of the UK telecommunications market and BT's longer procurement policies are, of course, a major factor in the recent problems of the UK electronics sector.

Profits of most leading manufacturers, including GEC and Plessey, have been under pressure, and STG, a traditional BT-supplier, has been struggling with serious difficulties.

Where the GEG proposal may run into official resistance is in defense, since it appears to run counter to the UK Defence

Ministry's efforts to promote increased competition between suppliers. There is substantial overlap between the two companies' businesses, particularly in radar, tactical radio and other types of communication systems. Plessey's activity in sonar systems is the only major area where GEC has no presence.

A higher proportion of Plessey's defence sales are outside the UK than is the case for GEC, and GEC will doubtless argue that a merger would unify the two companies' efforts overseas, where they sometimes compete head-on.

But MOD officials may need some convincing that the bid

amounts to much more than an attempt by GEC to expand its already large UK market share. Whether it would be possible to meet MoD objections through some form of merger which merged the two companies' telecommunications businesses but left their defence businesses separate, is very much an open question.

Many industry analysts wonder how long GEC and Plessey can hope to survive on their own in telecommunications. But the two together would hardly be a giant. With combined telecommunications sales of about £1.4bn a year they would, by Lord Weinstock's own reckoning, be the

seventh largest company in the industry.

"I think the industrial logic is flawed," Mr Douglas Hawkins, of stockbrokers James Capel, says. "Even if GEC's key products are still made under licence from other manufacturers on terms which often restrict its geographic markets.

None the less, GEC's surprise bid has set the ball rolling in an industry whose structure had started to look peculiarly immobile by contrast with the dramatic changes in its world markets. It remains to be seen whether Plessey—or the Government—will pick the ball up.

dispute that the broad thrust of its strategy was right.

While Plessey has invested substantial sums to develop telecommunications products which it is free to sell worldwide, most of GEC's key products are still made under licence from other manufacturers on terms which often restrict its geographic markets.

Nonetheless, GEC's surprise

bids has set the ball rolling in an industry whose structure had started to look peculiarly immobile by contrast with the dramatic changes in its world markets. It remains to be seen whether Plessey—or the Government—will pick the ball up.

TELECOM EQUIPMENT SALES LEAGUE*

1 AT & T (US)	10.2bn
2 ITT (US)	4.7bn
3 Siemens (W. Ger.)	3.4bn
4 Northern Telecom (Canada)	3.3bn
5 L.M. Ericsson (Sweden)	2.2bn
6 IBM Inc. (US)	3bn
7 Motorola (US)	2.9bn
8 NEC (Japan)	2.7bn
9 Alcatel-Thomson (France)	2.6bn
10 GTE (US)	2.3bn
11 GEC (UK)	1.4bn
12 Phillips (Nethds)	1.2bn
13 Fujitsu (Japan)	1bn
14 Plessey (UK)	0.9bn
15 Harris (US)	0.8bn

*1984 figures

Source: Arthur D. Little

AFTER DECADES of stately and predictable progress, the international telecommunications industry is suddenly breaking into a brutally competitive vocation of the elimination quickstep. Worldwide, companies are scrambling to choose partners before the music stops.

With major US companies, including American Telephone and Telegraph and International Telephone and Telegraph, in telecommunications and in defence electronics; the Ministry of Defence, determined to promote competition among its suppliers, might well be uneasy.

But the two most important customers, British Telecom and the Defence Ministry, are themselves near-monopoly buyers which are well able to look after themselves; both of them can

volume in the face of shorter product life cycles and fiercer competition. This has become particularly important since the break-up of AT & T almost two years ago threw the US telecommunications equipment market wide open to competition.

● The sky-rocketing investment needed to develop and update sophisticated new electronic products, for which the cost of writing computer software can often exceed tooling and manufacturing costs.

Nowhere are these trends more dramatically visible than in public switching—the manufacture of telephone exchanges for public networks—which has long been the bread-and-butter business of leading telecommunications equipment manufacturers.

The changeover from electro-mechanical to computerised digital technology has sent the initial cost of developing such exchanges soaring to between \$500m and \$1bn, while companies need to spend as much as \$100m more annually to keep them up-to-date.

Several European suppliers

have already been forced to drop their own digital exchange programmes. They include Philips of the Netherlands, which has formed a joint venture with AT & T, Britain's STC, Halske of Switzerland and France's Thomson, whose telecommunications business was effectively taken by CIT—Alcatel in 1982.

Both the French Government and the EEC Commission have called repeatedly for European suppliers to join forces in telecommunications manufacturing. But little progress has been made, and it now seems much more likely that the main axis for European reorganisation will be transatlantic.

Siemens, which has long been cool towards European co-operation, is still not particulary active in the market because their fragmented national markets are mostly small and because there are so many of them. Ten companies are struggling to enter the European market.

The problem of achieving economies of scale is particularly acute for European companies because their fragmented national markets are mostly small and because there are so many of them. Ten companies are struggling to enter the European market.

France's CGE group, owner

of Alcatel Thomson, has also held extensive negotiations with AT & T. These have been blocked by the French Government in advance of next year's parliamentary elections—but for political reasons and because French officials judged the proposals too favourable to AT & T.

Ironically, the Government-backed merger which created Alcatel Thomson in 1982 was supposed to produce a world-class telecommunications champion. However, it has failed to do so. Alcatel Thomson has not sold enough public exchanges overseas to compensate for a sharp decline in orders at home since 1978.

France's experience may be instructive for Britain. A merger of GEC and Plessey would lead to a more rational industrial structure and more efficient production of System X digital exchanges. But given the spread of international alliances and the fierce battle for global markets, would a purely UK-based solution be enough to assure a world-competitive industry?

at hand, in plane or car, to keep in touch with his party organisers.

And he got through to the voters, too, with his promise of better economic management.

Laager hour

South Africa's problems have been muted since the ban on television coverage has taken the rioting off the world's screens.

But another picture emerges in the South African Financial Mail, which has cheekily borrowed the *Le Figaro*'s Saturday pages title, *How To Spend It*, for a survey of its own, sub-titled *The Rich At Play*.

For the South African well-to-do, it is still high on the priority list. "They are determined to enjoy themselves—while they still can."

It adds: "Admittedly large numbers of the moneyed folk are too busy planning their escape by land, sea or air, to afford the time off for a brief interlude in a world of fun or fantasy."

"But the eat, drink and be merry for tomorrow you may die attitude, as they splurge on anything remotely connected with relieving the doom and gloom, is very much in evidence. And who can blame them?"

Of no account

The sharp-eyed members of British Telecom's debt recovery group miss nothing. Hence, apparently, this signed letter to a subscriber in south-west London the other day:

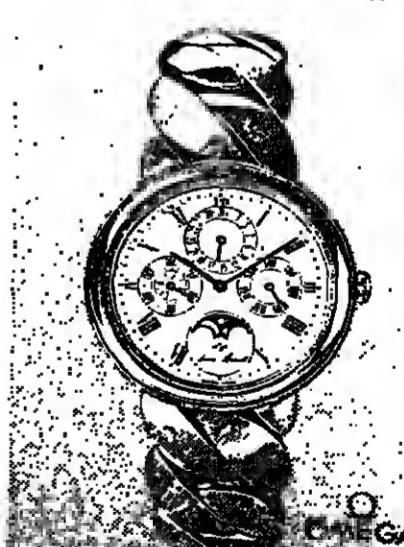
"Dear Sir/Madam, You may have forgotten that the instalment of £20.00 on your bill for telephone number 01 — is now overdue."

"Will you please send me the £20.00 by return. If you do not, it may become necessary to take legal action to recover the debt."

Non-plussed by this demand for non-payment, the subscriber says she has sent a suitably non-committal reply.

Observer

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Slimmer figures

High street stores take note. For the second year in succession the Government is taking a lead by slashing the retail prices of its products.

Mind you, the fact that the products are official statistics narrows the competition considerably.

The Central Statistical Office is once again cutting the prices of all its periodicals published by the Stationery Office.

The annual subscription to Economic Trends, for example, was cut by £24.25 last year to the present level of £125. Next year it is to cost only £115.

"Well if we're all from the Fraud Squad let's form a Syndicate"

Brussels, and at John Hopkins in Washington.

Bourassa then returned to the political platform in Quebec. A spontaneous welcome from thousands of workers at the C\$14.5bn James Bay hydro project, which he started in the 70s, set him firmly on the come-back trail. He was re-elected party president in 1983, winning a by-election a year later.

The

JPL 10/150

BRITAIN'S decision whether to withdraw from Unesco — the 160-member United Nations Education, Scientific and Cultural Organisation—which is due to be taken tomorrow, will be more difficult than was originally thought.

When the Government gave the statutory 12 months' notice of withdrawal in December last year, the conventional wisdom was that that would be its final verdict. But the official position has always been that, if sufficient progress were made in the interim to meet Britain's demands for reforms, the Cabinet reserved the right to rescind its original decision.

Over the past 18 months developments within the organisation have been positive enough to merit second thoughts on the part of the Government, as reflected in recent ministerial statements on the subject.

It was in April 1984 that Mr Timothy Raison, the Minister for Overseas Development, wrote to Mr Amadou-Mahtar M'Bow, Unesco's controversial Senegalese Director-General, setting out Britain's proposals for changes in the organisation's programme and procedures.

Two weeks ago, Mr Raison summarised the Government's complaints in a House of Commons debate. Unesco had suffered from inefficiency, over-pessimistic and short-term programming for many years. It was over-centralised, with a top-heavy administration, out-dated procedures and poor delegation of authority and was being used increasingly as a forum for the propagation of political ideas repugnant to the British people.

The so-called New World Information and Communication Order, worked out by a Unesco-sponsored commission, posed a threat to the freedom of the press because it could be used to justify rigid government controls.

What Mr Raison did not say in public was that the British Government was as dissatisfied with the way Mr M'Bow carried out his functions as was the US, which withdrew from the organisation at the end of 1984.

Many national delegates consider Mr M'Bow to be arrogant, over-sensitive about his position and fundamentally uninterested in long-term reforms of the organisation.

That has not prevented Britain, as distinct from the US, during its one-year period of notice, from actively pursuing reforms in co-operation with the western group. Indeed, if the outlook now is a good deal rosier than it was when London first indicated formally that it wanted to see changes if it were to remain a member of Unesco, it is largely thanks to the efforts of the British Government itself.

The Government considers the results of Unesco's biennial conference, which took place in Sofia from October 8 to November 9 to be somewhat of a

UNESCO Reforms may not pass the Thatcher test

By Robert Mauthner, Diplomatic Correspondent

UNESCO'S main budget for 1986/87 has been fixed at \$307,223,000, reflecting both a zero growth rate and the withdrawal at the end of 1984 of the US, which contributed 25 per cent of the total. Britain's contribution in 1986, if it remains the same, would be \$9m (£6.4m at current exchange rates), or 4.6 per cent of the total.

Between 1979 and 1982, more than 1,000 operational projects were carried out in some 100 countries by Unesco. The organisation was involved in literacy campaigns involving 15m adults and young people without formal schooling and, in 1980, helped in the training of some 30,000 teachers.

mixed bag containing an almost equal balance of satisfaction and disappointment.

The positive aspects, as Mr Raison made clear, were by no means insubstantial. The conference unanimously adopted a zero growth budget of \$307m for 1986 and 1987, with no extra costs arising from the withdrawal of the US, whose contribution made up 25 per cent of the budget.

The language adopted on the controversial new world information order ensures that this programme, which the Western countries fear would restrict the freedom of the media, will no longer be pursued with the same urgency.

No more than a small start has been made on the British demand for greater decentralisation of resources and functions, ranging from the simple fact that 50 and 60 per cent of Unesco's budget is allocated to activities at its Paris headquarters. But at least

Unesco runs 29 international campaigns to save historic monuments in different parts of the world. Its most spectacular achievement has been the preservation of the temples of Egyptian and Sudanese Nubia during a 20-year period up to 1989, including notably the dismantling, removal and reconstruction of the twin temples of Abu Simbel.

Ongoing scientific programmes run by Unesco include the International Geological Correlation Programme, the International Hydrological Programme and the Programme on Man and the Biosphere, which has created 243 reserves to protect precious flora and fauna.

Mr Amadou-Mahtar M'Bow



Mr Amadou-Mahtar M'Bow

getting the conference to accept a distinction in the definition of human rights and people's rights, interpreted by the Communist countries as the rights of states rather than individuals.

The "significant disappointments" related mainly to the priorities given various programmes under a new rating system. Britain had been pressing for the greatest priority to be given to key elements of the programme concerned with education, science and culture at the expense of less useful and more theoretical activities.

It failed, however, in persuading the conference to accept that the major programme dealing with peace, disarmament and human rights should be subject to an average overall reduction of 25 per cent.

No more than a small start has been made on the British demand for greater decentralisation of resources and functions, ranging from the simple fact that 50 and 60 per cent of Unesco's budget is allocated to activities at its Paris headquarters. But at least

"Since wars begin in the minds of men, it is in the minds of men that the defences of peace must be constructed."

Westland's future

From Sir K. Warren MP
Sir—I read with great concern your report (December 2) about the meeting at the Ministry of Defence last week where representatives of the French, German and Italian Governments and their helicopter manufacturers reviewed the future business opportunities of Westland Helicopters, as seen by our Government. The Ministry is the principal customer of this private enterprise company. The others are Westland's principal competitors.

Although my concern includes the authority, status and consequences of the meeting, about which I am writing to you, Heseltine, my prime concern is the impression such a meeting, convened by its principal customer, will have on our other customers, let alone its competitors.

Westland is a major UK engineering resource. It is backed up by numerous UK companies supplying avionics, engines and support services. Indeed their input value to the helicopters produced is twice as great as Westland's. From a rapid survey of these companies I can find none which was consulted or invited to the meeting.

The business world knows Westland has been facing difficulties. The aviation world knows how much the company needs the long awaited decision on helicopters for the defence of the UK. I find it impossible to believe that the best way for HMG to help Westland is to call in its competitors.

Westland's salesmen are fighting hard to sell their products and so promote British industry. If their company is to have a future at all surely it is essential for them to be allowed to make their own decisions without a government department forgetting this is Conservative policy.

Kenneth Warren,
House of Commons, SW1.

Staying in Unesco

From G. Fouliques, AJP
Sir.—You are wrong to be complacent (December 2) on the question of UK withdrawal from Unesco. What is at stake is the UK's credibility and influence with its closest allies in Europe and the Commonwealth, and the future of our relations with developing countries.

Let us not forget that Commonwealth countries have been lobbying unanimously for continued British membership. At a time when Britain's credibility has already been impaired by the Government's attitude to sanctions on South Africa, Commonwealth countries would find

Letters to the Editor

it hard to understand how a Government which signed the Nassau declaration which stated "We recognise that the institutions of the UN are not without imperfections but are convinced that the solution lies not in their rejection but in their rejuvenation", could then proceed to pull out of Unesco.

There can be no doubt that the importance which developing countries attach to continuing British membership has got a long way to explain why they have given such active support to the process of reform, which has resulted in a detailed timetable for the achievement of all those reforms which the UK has been seeking and which have not already been carried out. In addition the recent general conference confirmed a streamlined committee, drawn from the executive board and separate from the secretariat, to oversee that timetable of reform.

It is also clear, as the Royal Society and other bodies have stated, that much of the work undertaken by Unesco on droughts, earthquakes and others, could not be undertaken on a bilateral basis and that the only multilateral body operating in these fields is Unesco. In other words, our international commitment could not be preserved outside Unesco.

You complain of the development of Unesco from its post-war ideal into a bureaucratic machine. The fact is that this burgeoning of bureaucracy was inevitable given the process of decolonisation which has occurred. The only alternative is to deny the new independent countries a voice in the UN, which I assume you are against.

Given these factors and stressing once again the enormous steps which Unesco has taken in so short a space of time, there are no objective reasons for withdrawal. Such a step, would be seen and quite rightly, as a political appeasement of the US and an attack on the entire UN system. I hope that sensible voices within the Cabinet do not allow it to happen.

Malcolm Ryan,
57, Chalton St, NW1.
Lawyers and their assistants

From M.P. Rondoll, Sir—Nicholas Sherrard's letter (November 27) gives rise to two interesting points. In these days of complex accountancy and financial data, would not a solicitor who failed to seek the advice of expert accountants rather than leave it to counsel to "unravel" be guilty of negligence? After all, a solicitor's failure to seek medical assistance in a serious personal injury case with any complications would surely be seen at once as being remiss. And wouldn't a barrister who did not suggest expert advice in a financial matter be at risk, too?

Mr Sherrard seems to me to confine the need for specialist advice too narrowly in the litigation context. I realise that he sees the accountant's role as

contribution for 1986 would be a modest \$9m (£6.4m) and calculations published by the Commons Foreign Affairs Committee show that the financial return to Britain from Unesco in the form of salaries, contracts and purchases of equipment and books is at least as great as this sum.

Much more important are the international implications of Britain's withdrawal. The UK, as its European Community and Commonwealth partners do not cease to point out, has a special position in the organisation. Indeed, it could be said to be its principal founding father.

Unesco was born in London in 1945 following a series of conferences of Allied Ministers of Education. Its first director-general was Sir Julian Huxley, the eminent scientist and the constitution of Unesco was largely the work of Britons.

The basic treaty document is held in London and new members are required to deposit their instruments of accession with the Foreign and Commonwealth Office. The UK's Assistant General is responsible for verifying Unesco's accounts.

Even those who fully support Britain's reform efforts—and that includes virtually the whole Western group of nations—do not accept the argument that those efforts will be promoted most effectively by Britain's withdrawal. On the contrary, the general opinion among member nations is that the impetus for reform will be lost if its main proponent is no longer there to hang the drum.

Now is Britain likely to be comforted in its action by the withdrawal of other like-minded nations, with the possible exception of Singapore, West Germany and Japan, for instance, have already indicated that they consider the result of the Sofia conference to be satisfactory enough to remain inside the organisation.

Other possible political consequences have been underlined by the Commons Foreign Affairs Committee, the Commonwealth countries and Britain's EEC partners. The all-party committee, which came out strongly in favour of Britain's continued membership last September, said withdrawal would weaken western influence inside Unesco and hasten the transfer of the organisation's leadership to the Soviet Union.

The Commonwealth countries have repeatedly urged Britain to take a step which might be taken as a sign that Britain was no longer interested in the problems of developing countries.

If Mrs Thatcher and her Cabinet colleagues raise their sights from the nitty-gritty reform balance-sheet to these wider international implications, there is still a slim chance that the decision to withdraw might be rescinded or modified.

UK unemployment

Corporation tax rebates could create more jobs

By Leslie Palmer

THERE CAN be little doubt that unemployment is now the most important economic problem. If only, because the others seem under better control. Growth has resumed, without being fuelled by inflation—a quite remarkable achievement in this country's recent history.

But unemployment remains intractable. More jobs have been created but not enough of them, particularly in view of the increasing number of women trying to find work outside the home. The Chancellor's belief that economic growth will in due course produce sufficient employment is only justified if the increase in production is matched in the labour market. This is not to encourage small businesses, but it is doubtful if they can provide sufficient jobs rapidly enough. What seem to be required are measures which will encourage the bigger employers to take on more of the younger and less skilled labour, so as to offset, if only in some degree, the labour-shedding thrust of available technology. The continuing restraint in the rest of the economy, however, is an important factor in this regard.

A recent report from the Society of Motor Manufacturers and Traders showed vividly that greater productivity in manufacturing has been paid for by a reduction in employment and similar results have been, and will continue to be, reported.

But cheaper money will also make it easier to lay machines, so perhaps not too much should be expected from this quarter. Rather than macro-measures,

Measures are needed which will encourage the bigger employers

seems better to take action aimed directly at the target of reducing unemployment, which does not suffer from the blight of unseasonal inflation, and thus more unemployment.

A corporation tax rebate as outlined need not be inflationary since it could be set at a level that would be more than compensated by the reduction in unemployment benefits and, possibly, increased income tax.

The measure, of course, is not intended for eternity. Once unemployment has been reduced to tolerable levels, the time will have come to consider whether the rebate should not be discontinued. If, for whatever reason, its object was being frustrated, it should be withdrawn forthwith. With those qualifications, however, there seems little doubt that such a measure, and no doubt similar fiscal steps, would help in reducing unemployment.

The author is Reader in Sociology at the University of Bath.

to deflect a firm from adopting the technology it requires to remain competitive. The measure suggested could have an influence right at the margin, for instance in the choice between alternative, equally competitive, methods, where it would encourage choosing the one which required most labour. But the cumulative effect of such decisions, could be considerable.

Not all firms are immediately in a position to benefit. But nearly all large employers are companies, while it should not be difficult to devise similar inducements for the unincorporated.

Such a measure can also be adapted to encourage firms to resist claims for wages well above the increase in productivity, and which therefore cause unemployment. It would be salutary for boards of companies to know, for instance, that a rise in average wages above a stipulated figure would incur the penalty of increased Corporation Tax.

Some might see in an "employment rebate" an inducement for employers to cut pay. But the level of pay is surely lower than union strength is to look of fiscal penalties. To the extent that the rebate increases employment, so it will strengthen the unions.

Finally, there are important distinctions between the proposal being made and the former Selective Employment Tax. This sought to shift workers from service industries to manufacturing, and from areas of high employment to those of low, and the many definitions required resulted in considerable manipulation. The rebate suggested seeks only one, fairly unambiguous end, so making it relatively easy to police. It is also self-financing from the point of view of the Exchequer.

The measure, of course, is not intended for eternity. Once unemployment has been reduced to tolerable levels, the time will have come to consider whether the rebate should not be discontinued. If, for whatever reason, its object was being frustrated, it should be withdrawn forthwith. With those qualifications, however, there seems little doubt that such a measure, and no doubt similar fiscal steps, would help in reducing unemployment.

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FINANCIAL TIMES

Wednesday December 4 1985

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Carbide to pay extra \$890,000 to Bhopal workers

By K.K. Sharma in New Delhi

UNION Carbide India, the subsidiary of the US multinational whose pesticides factory at Bhopal was closed after the gas leak tragedy a year ago, yesterday announced that it had reached a settlement with former workers at the plant on compensation claims.

The Indian company announced in Bombay that it would make a payment of Rs 10.7m (£890,000) in addition to normal benefits for termination of employment received by the 627 Bhopal employees.

The former employees at Bhopal have been agitating for higher compensation than is stipulated legally on the grounds that closure of the pesticides plant was the result of highly unusual circumstances. The factory was closed on orders of the Madhya Pradesh state government after more than 2,000 people were killed and about 200,000 injured because they inhaled methyl isocyanate gas that leaked from storage tanks.

The Indian Government has filed a claim on behalf of the victims in a New York district court for compensation from Union Carbide. The company wants the cases to be dealt with in Indian courts.

Efforts to reach an out-of-court settlement have not succeeded and a long legal battle on the questions of jurisdiction and liability is expected.

The announcement that Union Carbide India has reached a settlement with the Bhopal workers' union on their compensation claims is expected to strengthen the argument of the Indian Government that special compensation should also be paid to the gas leak victims.

Westland to discuss joint rescue bid

By James Buxton in Rome

SENIOR executives of three European helicopter companies are to meet Mr Michael Heseltine, the UK Defence Secretary, and officials from Westland on Thursday to discuss a joint proposal for rescuing the troubled British helicopter maker.

The three companies are Aerospatiale of France, Messerschmitt-Bölkow-Blohm of West Germany and Agusta of Italy. Last Friday in London they agreed a protocol of understanding on a proposal to buy and divide up equally between them a 29 per cent stake in Westland.

The agreement was also signed by Lloyds Merchant Bank for the French and West German companies, and by Credito Italiano for Agusta.

The French and Italian companies, which are state-controlled, then presented the proposal to their respective governments.

It was learnt yesterday that the Italian Government had not yet given approval for Agusta to invest in Westland.

None the less the Italian Government indicated to Agusta before last week's London meeting that it was prepared in principle to give it financial backing to a rescue operation for Westland.

The future of Westland, which faces a serious financial crisis because of a shortage of work until 1990, is crucial to Agusta because they are working jointly on a project for an improved version of Agusta's A129 anti-tank helicopter.

Agusta, whose own financial position is weak, is depending heavily on this Westland project.

Westland job cuts, Page 6

Cable and Wireless sale set to raise £933m

By LUCY KELLAWAY IN LONDON

THE SALE of shares in Cable and Wireless, the UK telecommunications group, which will be the second largest UK equity issue after the flotation of British Telecom last year, has been fully underwritten at 58p a share, 5 per cent below Monday's closing price on the London Stock Exchange of 618p.

The issue will raise a total of £933m (\$1.38bn), of which £602m will go to the Government, which is selling its remaining stake in the rapidly expanding telecommunications group. The remaining £331m will go to the company. The shares are in partly-paid form with 300p payable on application and the balance in March 1986.

The modest size of the discount came as no surprise to the City of London, and broadly matched that on the recent British Aerospace issue, although it was lower than the

10 per cent discount on the sale of shares in British.

A campaign is now in full swing

to inform the public about the Cable and Wireless issue, exceeded in intensity only by the British Telecom

privatisation campaign.

Merchant bankers to the issue, J.

Henry Schroder Wagstaff and Kleinwort Benson, have just completed a roadshow of Britain and continental Europe, raising awareness of the company among private investors.

The feedback from the roadshow

has been most encouraging and we are looking forward with confidence to this being a most successful issue," Mr David Clement, of Kleinwort Benson, said yesterday.

The placing of the shares with institutional investors was yesterday completed by the brokers to the is-

sue, Rowe & Pitman and Cazenove.

As spelled out in the "pathfinder" prospectus released last month, up to two thirds of those shares can be clawed back from the institutions to meet demand from the public, existing shareholders and employees.

The prospectus will be advertised on Thursday and application lists will open at 10am on December 11.

Potential investors are warned to post their applications early to prevent them from becoming caught in heavy Christmas post.

Underwriters are not doing as well out of the issue as they did with some earlier government share sales, receiving a commission of only 0.5 per cent on the portion of shares being placed directly with them, and 1.25 per cent on the shares subject to the recall clause.

See Lex

Sohio to take \$1.15bn charge for mining restructuring costs

By WILLIAM HALL IN NEW YORK AND DOMINIC LAWSON IN LONDON

STANDARD Oil of Ohio (Sohio), British Petroleum's (BP) 55 per cent owned US subsidiary, is taking a \$1.15bn after-tax charge that will primarily cover the cost of restructuring its loss-making mining operations.

Mr Alan Whitehouse, Sohio's chairman, said the charge, which will be taken against fourth-quarter 1985 profits, "results from a corporate-wide reassessment of the situation in light of today's circumstances."

For BP Sohio's write-offs will be reflected in an extraordinary charge of about \$600m on the current year's accounts. This compares with oil analysts' estimates that BP will make profits of about \$1.7bn after tax this year.

Sohio's action recognises concern

about future oil prices, the continued weakness of coal and copper markets, and general uncertainties,

Mr Whitehouse says.

Sohio is the latest in a string of US oil majors to take big write-offs to cover costs of restructuring operations. Wall Street analysts said yesterday that Sohio's fourth-quarter charge and the associated restructuring charge and the associated write-offs to cover cash flow and profit

losses.

The company estimates that the measures will boost its cash flow by more than \$500m in 1985 and 1986 and that the resultant cost reductions should contribute approximately \$175m "to 1986 after tax earnings."

In the first nine months of 1985 Sohio earned \$1.08bn. In 1981, Sohio's peak year, the group earned \$1.95bn.

A large part of yesterday's write-off is associated with Sohio's ill-fated diversification into copper mining in 1981. Its \$1.8bn acquisition of Kennecott, the largest US copper producer, coincided with the peak in metals prices. Since then copper prices have dropped by over 50 per cent, which has led to heavy losses for Kennecott's new owners. Earlier this year Sohio suspended operations at its biggest copper mine, Bingham Canyon in Colorado.

Aside from the write-off, Sohio also announced yesterday plans to spend \$400m on restoring the profitability of its money-losing copper operations, an estimated 20 per cent cut in annual capital spending, a cutback in oil exploration, and increased emphasis on oil production and development.

GEC makes surprise £1.16bn merger approach to Plessey

Continued from Page 1

approach to Plessey. He denied that there had been any advance consultation with the Government.

Both the Department of Trade and Industry and the Ministry of Defence declined to comment last night, it was unclear whether the Government would refer a deal to the Monopolies and Mergers Commission if GEC made a formal offer. British Telecom also had no comment.

Lord Weinstock said GEC's proposal was intended primarily to achieve improved efficiency and output of telecommunications equipment, particularly of the System X digital public telephone exchanges which both GEC and Plessey make.

He said the stricter procurement policy adopted by BT, particularly since it was privatised last year,

had created a more difficult climate for its suppliers and required them to perform to much higher standards than in the past.

Lord Weinstock argued that yesterday's merger proposal was different from GEC's approach last year to British Aerospace, which had been made in response to an attempted takeover by Thorn EMI.

Lord Weinstock has been a vocal critic of the Government's handling of the privatisation of BT.

Lord Weinstock argued that yesterday's merger proposal was different from GEC's approach last year to British Aerospace, which had been made in response to an attempted takeover by Thorn EMI.

People must recognise the magnitude of the social and economic plight that had overtaken some parts of Britain in the last decade, he said.

UK church attacked for report on social problems

By Robin Pauley in London

THE FULL political battle over the Church of England's report on the state of Britain's inner cities opened yesterday with government leaders attacking it as being middle-class and Labour Party policy.

The prospectus will be advertised on

Thursday and application lists

will open at 10am on December 11.

Potential investors are warned to

post their applications early to pre-

vent them from becoming caught in

heavy Christmas post.

The market has been demanding

action from GEC for so long now

that it was honour bound to great

yesterday's approach to Plessey as

a move which added several hundred million pounds to the joint

market value of the two groups. In

the excitement of the moment,

there was little attention paid to the

depressing profit figures almost

coincidentally sent out from GEC

yesterday. But that would have

split the fun. Like Plessey a couple

of weeks ago GEC was putting out

news of significantly lower pre-tax

profits for the first half of 1985

at £289m. GEC was about 13 per

cent down.

The argument for the proposal is

clear enough. Faced with expensive

duplication of effort in one major

activity – telecommunications – and

in many other places besides, GEC

can see that consolidation ought to

improve the returns, not just in

manufacturing but in research and

development as well. In markets

where large investments have led

to world overcapacity, it is compell-

ingly attractive to reduce the

amount of capital employed and

turn it over faster. Moreover, the

idea of fighting more effectively

against the groups' increasingly

cantankerous monopoly customers,

British Telecom and the Ministry of

Defence, is seductive provided that

the customers and the OFT will

wear it. If international scale is truly

a motive, it may be that GEC has

so changed its policy on competing

in the public switching markets

that it is even prepared to pump

serious amounts of money into

Plessey's multiple US subsidiary,

Stromberg Carlson.

Ramming the two organisations

together in Lord Weinstock's best

style of the 1980s and 1970s, could

thus solve a number of the structural

problems which have been wor-

rising investors in the UK elec-

tronics industry of late. Yet it leaves un-

answered the questions about inter-

national marketing and competi-

tiveness which might conceivably

have found a solution if GEC had

been able to secure a deal with

its foreign counterparts.

Mr Robert Tubb, party chair-

man, said Sir Richard was a former

Labour member and supporter,

"and I don't know if he still is".

Sir Richard replied that he had not

been a member of the Labour Party

since he moved to London 10 years

ago.

Mr Norman Willis, General Secre-

tary of the Trades Union Con-

gress, said he was sorry the report

had come under such attack. It was

an important but basically

moderate report.

Mr David Steel, the Liberal lead-

SECTION III

FINANCIAL TIMES SURVEY

JULY 1985

Province where contrasts abound

By Malcolm Rutherford

NORTHERN IRELAND is again in the forefront of world news. The Anglo-Irish Agreement signed by Mrs Margaret Thatcher, the British Prime Minister, and Dr Garret Fitzgerald, her Irish counterpart, at Hillsborough Castle on November 15 will ensure that it stays that way for a while to come. So will the reactions of the Ulster Unionists, who have not exactly cheered it to the hilt.

It is not the first Anglo-Irish agreement even in recent times. The Sunningdale Agreement in 1973 was potentially just as far-reaching. The former proposed a Council of Ireland, made up of representatives from north and south, which would have executive responsibilities.

There is nothing like that in the Hillsborough accord; only a commitment that the Republic of Ireland should have a consultative role in Ulster's affairs.

Sunningdale founders for a variety of reasons. There was an early general election in Britain as Mr Edward Heath became engulfed in the miners' strike, a change of government and determined resistance by Ulster workers. Perhaps, also, it was too ambitious.

Since then there have been initiatives by successive British administrations aimed at the rather more modest target of securing some reconciliation between the two communities in the north before going on to the Irish dimension. None of them came to much.

For example, the mainly Catholic Social and Democratic Labour Party refused to take up its seat in the Northern Ireland Assembly, established when the Secretary of State was Mr James Prior, though it did participate in the elections.

Hillsborough is something in between Sunningdale and the more limited efforts of the last decade or so. It entrenches



The Anglo-Irish Agreement signed by Mrs Thatcher and Dr Garret Fitzgerald is the latest initiative to reduce the friction between the two communities in Ulster. So far strong reactions locally are typical of the strange contradictions of the social and economic arena of Ulster itself.

Anglo-Irish co-operation, but firmly acknowledges that Irish unification could come about only with the consent of the majority of the people in the north. It is based on the premise that if there can be reconciliation between the communities in Ulster, it should be possible to lessen the suspicions between north and south.

The international reaction so far has been favourable from US and from Europe. So has the reaction from the Republic where an opinion poll taken for the Irish Times a few days after

the agreement was signed showed that 50 per cent were in favour. There has also been strong cross-party support in Britain.

Only the Ulster Unionists have expressed strong opposition to the extent of calling the agreement a "sell-out," holding a massive—but peaceful—rally in Belfast on November 23, and resigning their seats in the House of Commons to fight by-elections in November.

It remains to be seen, however, how far the opposition will go. Certainly, there are reasons

for thinking that the Northern Ireland which successfully defied the Sunningdale Agreement by industrial action in 1974 is different from the Northern Ireland of today. Some of the external factors are different as well.

The violence in Ulster has now been going on for over 15 years. It is not confined to the Province. Mrs Thatcher was very nearly killed by it at the Conservative Party Conference in Brighton in 1984.

The Provisional IRA is even

more of a threat to constitu-

tional government in Dublin than it is to Britain. People who oppose an Anglo-Irish agreement that might help to reduce the violence by removing some of its causes are unlikely to get much sympathy.

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The police have recently won

November 22. Two facts are worth noting. The role of the British army in Ulster has been much diminished while that of the police has been much increased. That is part of a deliberate policy to provide a kind of security more acceptable to the ordinary people of both communities.

The police have recently won some applause from Catholics for their bipartisanship and readiness to stand up to Protestants.

The other fact about security

is that hardly anyone claims any more that the Republic is not pulling its weight. There is now a great deal of cross-border security co-operation and there is likely to be more.

Mrs Thatcher is probably a factor in her own right. She did not have to seek agreement in an area where so many others have failed before her. Yet,

having done it, there is a widespread belief that she will do her utmost to make it stick.

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Hightech fibre boost for Berry

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Northern Ireland 3

JULY 1985

Early days yet for testing effect of pact

Politics

MALCOLM RUTHERFORD

POLITICS IN Northern Ireland are fundamentally sectarian. No political attempt to end the essentially religious divide between Catholic and Protestant parties has yet been greatest successful, though there have been occasional flickers.

There is an Alliance Party (nothing to do with the SDP-Liberal Alliance in Britain) which crosses the sects and which one looked like a promising development. Yet it has never won more than 14 per cent of the Ulster votes.

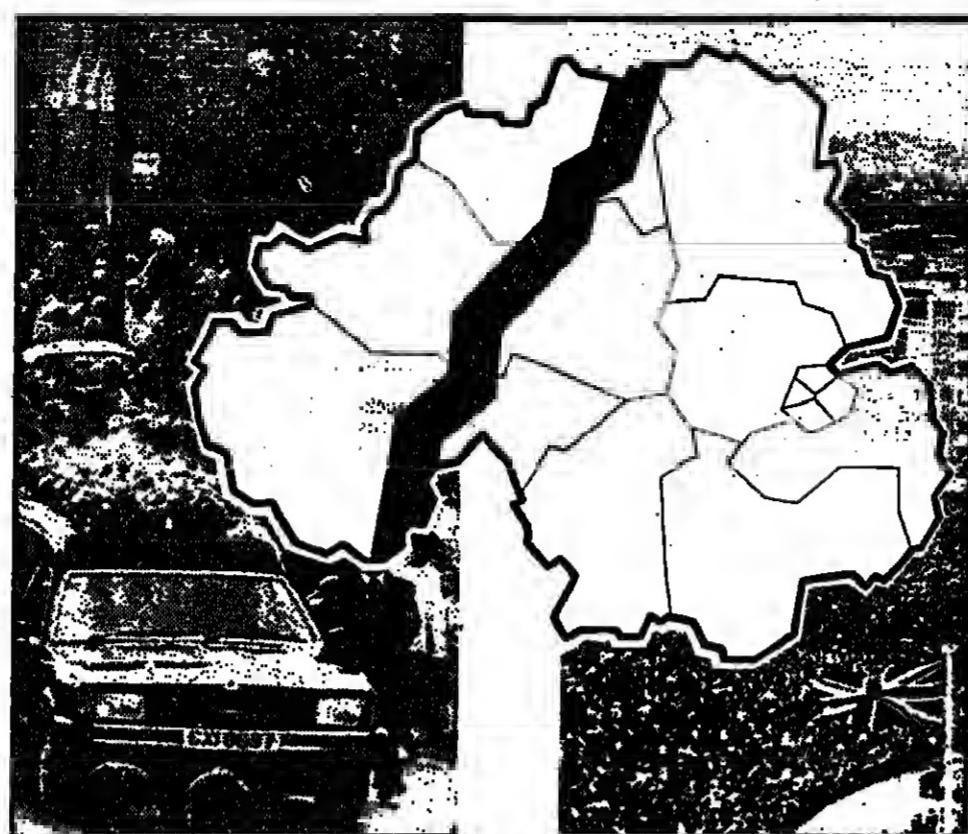
The description is no less stark if you drop the religious connotations and talk simply about unionists and nationalists. The Protestants tend to be unionists, the Catholics tend to be nationalists and the unionists have a majority of a good three to two. There is not very much in between and the ice is not yet cracked.

British policy over the last 15 years or so has been aimed at trying to end, or at least to lessen, this sectarian division as it comes out in politics. That applies whether the British Government has been taking the ambitious approach—incorporating the Irish dimension—such as in the Hillsborough and Sunningdale agreements, or the more modest approach of trying to establish normal party politics in the north.

All sorts of methods have been tried or suggested: for example; a cross-party committee system allowing the minority community to say in the affairs of an Assembly dominated by the majority community. None of them has really worked.

The present Northern Ireland Assembly, established in 1982 when Mr James Prior was Secretary of State in order to agree on a programme of rolling devolution of powers back to the province, requires a 70 per cent majority for major resolution to be passed.

The mainly Catholic Social and Democratic Labour Party (SDLP), however, declined to—*or perhaps because they did*



No sign of the ice cracking between Catholics seen above at the funeral of a Sinn Fein supporter, and Protestants, seen at the mass rally in Belfast protesting against the Anglo-Irish accord

realise—that Northern Ireland is nowadays hardly a primary interest of the great majority of British Members.

They did not seem to notice that British sympathy was slipping away from unionism towards concessions about the minority, an acceptance of Dublin's interest in the matter, a respect for Dr Garret Fitzgerald, the Irish Prime Minister, and a general desire to end the violence and sectarianism.

Until recently the principal culprit was seen as Mr Ian Paisley, the leader of the Democratic Unionist Party (DUP).

Mr James Molyneux, the leader of the Official Unionists, was regarded more respectfully as an essentially moderate man who would behave in a conciliatory way if he were not influenced by Mr Powell (also an Official Unionist) and the split in the unionist parties.

All that has now changed. Since the Hillsborough agreement, the unionist parties have come together again. Mr Molyneux stood alongside Mr Paisley at the nationalist rally in Belfast on November 23 where, in front of nearly 100,000 people, all unionist MPs except Mr Powell, who was not present, pledged themselves to resign their seats and fight by-elections.

The only way that they can be sure of regaining them is for the DUP and the Official Unionists to agree not to fight each other, for otherwise third or fourth parties might intervene and affect the result. Unionist solidarity will probably survive that hurdle.

The differences between the Official Unionists and the DUP have never been all that great, and have more to do with personalities and ambitions rather than political beliefs. Mr Paisley said when he set up the DUP in 1971 that the aim was to be on the right on constitutional issues and on the left on social issues. In other words, it was an appeal to the Protestant working class.

The nationalist movement is not a monolith either. Mr Hume

has staked his reputation on the success of the Hillsborough agreement. If it does not lead to a dialogue between unionists and nationalists, he will probably be in trouble with his own party. The SDLP is also under some threat from the Provisional Sinn Fein in the competition for nationalist support.

These are early days and everyone is still assessing the Anglo-Irish agreement. Yet the realignment in Northern Ireland politics remains elusive. Britain's fall-back position is 'direct rule'.

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Northern Ireland 4

**Packages tailored to
help companies**

DESPITE GENEROUS packages of aid available to industry in Northern Ireland, Mr Perry McDonnell, executive director of the Industrial Development Board, says that financial assistance is not the prime factor in attracting newcomers or, as is happening increasingly, encouraging those already there to expand.

"What companies want is to be successful by standing on their own two feet," he says. "The priority over and over again is to get the basics right, to make sure the market is there, that people can produce, that the technological infrastructure is right, that they can ship things in and out easily. These are the things that come first."

Mr McDonnell believes that aid is used rather more subtly than if it were a straight inducement, for that might merely attract inefficient or risky companies looking for subsidies and featherbedding.

Instead, aid packages are tailored to help companies move rapidly into profitable trading. It is start-up costs which they try to reduce, so that companies will not have to call on much cash from parents overseas.

"Financial assistance is designed to help companies get off the ground quickly without impact on the parent's finances. Once they start, it's then against the rest of the world. There is no rest we are in business to help projects that are not going to be viable," he says.

The same goes for the other major IDB role — that of saving jobs. Mr McDonnell says there is no point in pouring in money to prop up businesses that cannot survive against fair competition. "What we will do, however, is to help people find new markets or restructure their finances and technology. That's very different," he adds.

The lessons of the De Lorean fiasco and the over-riding technological leapfrog involved in the Lear Fan project seem to have gone home hard at the IDB. There is an obvious and deep realisation that the quality of jobs created is probably more important than their numbers.

Jobs that are going to last are those in good markets where the processes involved use high technology and demand high productivity to maximise added value. Sectors

where the IDB is pushing hard are food processing, medical technology, information and manufacturing technology.

Automation and computer-aided design and manufacture are priority targets thought capable of building upon, not least because of the supporting academic infrastructure in both Queen's University and the University of Ulster.

The other important factors, Mr McDonnell believes, are labour-related. He says that the workforce is adaptable and willing to learn new skills. Moreover, unit labour costs are lower than in France, Britain, Japan, Belgium, Sweden, Holland, West Germany, Switzerland, Canada and the US, according to UN, German and American sources which the IDB uses to great effect.

In sales and marketing parlance, such are the benefits that

though with a ceiling of £241,000.

Market research also comes in for generous help—half the travel costs of an in-house researcher plus £144 a week towards overheads, as well as half the cost of buying published results, conducting special studies or engaging outside consultants.

In addition, four-fifths of the corporation tax on profits generated by new projects may be given back in grant form for up to 20 years. On finance, loans for working capital and venture capital for equity participation are available, according to the circumstances.

In most respects, Northern Ireland scores heavily when compared with development areas receiving the highest levels of assistance in Britain—an interesting situation when compared with, say, Merseyside, which has a similar population (1.5m) and a similar unemployment rate (21 per cent, though more unemployed (about 144,000) against Northern Ireland's 121,000).

"Our aim is to change the view of the first-time visitor," Mr McDonnell says, which is what the IDB does most spectacularly this year in whisking AVX, the US maker of ceramic capacitors, from under the noses of industrial developers in the republic when the inward investor was on the point of signing.

Most of the board had to visit the province to be convinced, but they eventually approved a project that will create almost 1,000 jobs. Meanwhile, many of the companies that have moved in have expanded, included Hughes Tools, Du Pont, General Motors and Ford. Ford's workers are consistently near the top of the company's European productivity league table.

The IDB spends about £134m a year and usually expects one-third of total costs to come from the company involved, and one-third from private sector finance before making up the rest with a tailor-made aid package to suit the company's special needs. In practice, it usually puts up nearer 40 per cent.

The key, Mr McDonnell says, is the discretion to be totally flexible. It seems to be working, with new investors doubling from five to 10 in the last year, 5,267 new jobs created in 1984-85 and 5,750 predicted for 1985-86. In addition, aid to existing industry last year helped "renew and maintain" about 15,000 jobs.



Standard Telephone and Cable's Monkstown plant at Newtownabbey is one of Belfast's well-established industries.

**Higher level of
industrial grants**

NORTHERN IRELAND has, for years, enjoyed a much higher level of grants than any other part of the UK. The differential may not be as great now as it was three years ago but there are still important financial advantages to be gained from operating in the six counties.

The following are some of the main differences:

- Standard grants for buildings and machinery: 20 per cent available in Northern Ireland compared with 15 per cent in British development areas.

- Selective grants for buildings or machinery: Up to 50 per cent whereas additional assistance in the British regions is discretionary.

- Interest relief grants: These may be available to reduce the interest on loans from non-governmental sources; they are not available elsewhere.

- Training grants: For em-

ployees under 18, £35 a week and for those over 18, £52 a week compared with 40 per cent of basic wages and training costs in Britain.

● Management incentive grants: Available to attract top-quality management; not available elsewhere.

● Rents: Grants of up to 100 per cent of rental costs for up to five years are available; elsewhere, new projects in some assisted areas may qualify for an initial rent-free period.

● Industrial de-rating: 100 per cent; not available in England and Wales but 50 per cent in Scotland, though enterprise zones are an exception.

In addition to these main differences there are also research and development grants of 40 per cent to 50 per cent, with a limit of £250,000, compared with up to £33,000 per cent up to £25,000 elsewhere.

Anthony Moreton

Making research pay

**Industrial
Research**

IAN HAMILTON FAHEY

DR MARIE PATTON is one of the most unusual university industrial liaison officers in the UK. It is not only that she is a woman in what is nearly everywhere else a man's job but that her budget from the newly reorganised University of Ulster is zero.

This forces her little unit to adopt an entrepreneurial attitude. It has geared itself to its market place, acting as a consultancy broker for industrial and commercial problems. It charges realistic fees, turns over more than £120,000 a year, and makes a profit.

Since it is supposed to be non-profit-making the surplus has gone into expanding the unit to cope with more work. Customers do not even have to be sought. "We have now done work for every major company in Northern Ireland. Once they discover what we can do for them, they keep coming back for more. We seem to be working flat out and harder all the time," she says.

Newest university

Although its constituent colleges were well established, the University of Ulster is really the UK's newest. It was formed this year by merging Ulster Polytechnic with the existing University of Ulster (both were founded in 1968). It has campuses at Jordanstown, Coleraine, Londonderry (at Magee University College, formerly a branch of the Irish Republic's University of Ireland) and Belfast (at the former College of Art and Design).

In Northern Ireland it shares a bigger education role long dominated by the Queen's University of Belfast (founded 1845). Queen's has a novel approach to industrial liaison too, of which more later.

Dr Patton, a biologist who became a computing expert, says: "Many people see us as more approachable, more down-market. Partly it arises from a long tradition of having large numbers of part-time students from industry."

Qubis does, however, tap into four longstanding industrial units whose staff are free of teaching commitments and can do consultancy work for full-time periods if required. These cover automation, computers, materials testing and information or communication technology.

Queen's has 100 departments and 800 academic staff. Mr Blair, an electronics engineer

with consultancy and general management expertise, joined as industrial liaison for commercialisation officer in 1983 to bring some order into a formerly laissez-faire approach to external relations with business. Qubis was formed the next year. Its striking logo was designed by J. Walter Thompson, the advertising agency.

Where Queen's has developed a novel approach is in the formation of a company, Qubis Ltd, supervised by an impressively strong board of academics and senior industrialists

and is expected to be totally self-financing from the private sector.

Private funds

This has an authorised share capital of £500,000, to be called on when required. The money has come from the university's private funds and will enable Qubis Ltd to function on a venture capital basis, taking equity in joint ventures with private sector companies.

The first joint venture is with W. G. Gaird, a printer, to form a company called Textflow. This will exploit computer software developed over several years by Prof Jack Smith and Greystone Press to turn output from word-processors and computers directly into camera-ready copy for printing, ellipsis retyping by human typesetters.

Textflow will take material on disk, or downloaded via the telephone, and convert it into the language of electronic typesetting. It can then be trans-

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JULY 1985

Ironing out the creases

Linen Industry

ANTHONY MORETON

THE LINEN industry is on the crest of a wave. It has invested some £35m over the past two or three years, labour has been stabilised at around 6,400 workers, over half of production is sold outside the UK and of the 1,706 looms in the province 1,087 are shuttle and 619 rapier—in other words they are all modern and efficient.

It was not always like this. Until the mid-1950s the linen manufacturers lived on their fat and it was not surprising that it collapsed in the early 1970s under the pressure of outside competition and the first oil-induced recession.

One company in the province reports that it put in no new looms between 1912 and 1967; others admit that their marketing was almost non-existent, expecting customers to buy what was produced rather than what the market wanted. Fashion played little part in the industry.

Consequently, between 1970 and 1982 mills closed and those that remained faced increasingly severe competition from Italian and French companies in Western Europe, some of the East European countries in the mass-market sector and many Far Eastern linen pro-

ducers at the bottom of the scale.

Both the recovery and the pace with which it has taken hold were stimulated by the Government. In 1982 the Industrial Development Board (IDB) created a linen and allied textile working party to examine problems, suggest ways of overcoming them and identify where the best prospects for strengthening the industry lay.

The report of the working party, published a year later, helped focus attention on the linen business. Essentially, it postulated that the industry had growth prospects, despite many foreign countries having captured part of what a lot of Ulstermen considered to be their natural territory.

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Four IDB members were there to maintain continuity, though as the industry members comprised a majority of those engaged in the industry — from both sides — there were sufficient development board members to have pushed it along should impetus have flagged.

While this task force comprised a majority of those engaged in the industry — from both sides — there were sufficient development board members to have pushed it along should impetus have flagged.

In 1981 the amount invested by the industry was £21m. This had dropped to £19.2m by 1982, went up to £25.4m the following year and to £27.5m last year.

Spending plans announced or likely to be announced indicate there will be a very large rise this year to some £12m-£15m.

The amount of flax used had dropped from 19,400 tonnes in 1982 to 4,575 by 1983.

In 1958 the industry employed 44,800 people, a figure that had fallen to just under 8,000 last year. With the recovery of the past two years, there has been a slight rise to a current level of around 6,400.

Not all the industry's contraction was due to economic factors. Although falling demand contributed most to the decline the installation of new machinery as the industry became more efficient also trimmed the workforce.

The number of companies in the business also shrank. Between 1979 and 1982, alone, three spinners, seven weavers and one finisher closed.

However, despite the

problems facing the industry there was some investment throughout the 1980s. "We continued to invest all the time," says Mr James Herdman, chairman of Herdmans, a leading spinner at Sion Mills, just outside Strabane. Not everyone could say the same but Herdmans is now reaping the dividends of the company is

therefore Northern Ireland has turned increasingly to the top end of the business, competing on fashion, style, and marketing.

"There is no doubt that the industry has become too market-oriented," Mr Peter Larmor, who is also head of the central council of the Irish Linen Industry, admits. "We simply did not take enough account of what the market wanted."

Not everyone believes that the connection between linen

and creasing has to be accepted for ever. Work is going on at the Linen Industry Research Association at Lambeg, just outside Belfast, to find ways of reducing the fabric's proneness to creasing.

Linen certainly creases; some people in the industry admit that it creases badly. At the bottom end of the price scale this is a serious drawback. A young girl buying a jacket or dress in the £19.99 to £28.99 price bracket from a chain store wants the easy-care attributes found in man-made fibres. She does not want a garment that creases.

At the top end of the scale, however, where price is less important, the buyer is sufficiently self-confident to be able to carry off the fact that a garment is creased, secure in the knowledge that anyone in her social circle who sees the creases will automatically know the garment to be linen and, therefore, expensive.

The scientists and technologists there have found a way of coating the fibre with a resin that will reduce creasing. But

"But we have learnt our lesson. We are improving our marketing all the time."

One small example of this is to be found at Spence Bryson where a range of fancy yarns is being produced. Not all will find their way through to the market but those that do will take market consciousness of linen a long way down the road from the usual conception of the material being largely biscuit-coloured.

Concentration on the top end of the market enables the industry to overcome one of the greatest difficulties it has in the apparel field—overcoming resistance to creasing.

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one side effect is that the areas, especially in spinning, resulting fabric becomes more brittle than is acceptable. "I'm afraid we just have to accept this," says Mr Peter Larmor, who is also head of the central council of the Irish Linen Industry, admits. "We simply did not take enough account of what the market wanted."

Despite the problem the Northern Ireland linen industry has a good outlook in many

areas, especially in spinning, apparel fabrics and flax growing itself. Its future in household items is less encouraging.

For the foreseeable future, says

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PROFILE: BLOOMER ELECTRONICS

Keen eye for market winner

JIM BLOOMER, a sandy-haired, sharp-witted entrepreneur from Portadown, is the kind of successful small businessman the government development agencies in Northern Ireland dream of in their drive to build new manufacturing outlets in the province.

His company, Bloomer Electronics, this year became the first Northern Ireland company to win the Export Award for Smaller Businesses, backed by the Confederation of British Industry and sponsored by British Caledonian, the British Overseas Trade Board, Thomas Cook and Midland Bank.

The company also came third in the 1985 National Small Business Efficiency Awards sponsored by British Telecom and the Association of British Chambers of Commerce.

The company is, in fact, one of three grouped together on the Carr Industrial estate in Portadown, southwest of Belfast, with which Jim Bloomer is associated.

Within a few yards' walk of Bloomer Electronics' smart factory lie Campus Sportswear, turning out up-market leisurewear, and Motoplas, a company using an innovative plastics repair process which is run by 24-year-old Bloomer protege Alan Hyde.

All three companies are

prime examples of how a keen eye for a market, a sound product idea and sheer determination can lead to impressive success.

Mr Bloomer, formerly chief engineer at Goodyear and Portland Cement in Northern Ireland, started Bloomer Electronics in 1976 after a bout of serious illness had prompted him to rethink his career. He had spotted that there was a demand among big companies in Northern Ireland such as ICI, Goodyear and British Electricals for swift breakdown servicing of their electronic machinery.

With his friend Kenneth Gwynne, he set up an office in his spare bedroom. They began to win clients by having a stock of spares which could be quickly supplied, cutting down their customers' lost production time.

Two years later, Mr Bloomer saw that the growth of high-tech electronics in the Irish Republic meant a further market was opening up for both supplying and designing electronics components. The company opened a small plant at Enniskillen in Co. Fermanagh, which, together with the Portadown plant, has brought the number employed to 27.

Today, the company assembles power controllers for robots, makes harnesses for

and connectors for Standard Telephone and Cables and parts for Braun hairdryers. It also supplies other products to companies such as Digital and Apple.

Mr Bloomer says 50-60 per cent of the business is value added and turnover this year is £2.5m with 8 per cent net profits.

The company, Mr Bloomer says, is now at saturation point and needs a big injection of capital to expand. He is characteristically forthright in his criticism of the banks in Northern Ireland for their cautious lending policies and says he is looking instead for a possible buyer to provide the necessary injection of funds.

Big demand

The company is growing at a rate of about 35 per cent a year at the moment. Mr Bloomer said this could be much greater. He is doing some £300,000 of business with STC at present, but the demand was as much as 20 times that, he said.

Mr Bloomer, meanwhile, started another company in January of this year to make sportswear under licence from Campus of New Jersey. Sales are booming in the UK, Europe and the Middle East and the company has plans to expand its 35 workforce to 150.

Turnover is expected to reach more than £4m within two or three years, backed by several hundred thousand pounds from the Northern Ireland Development Board.

The third company, of which Jim Bloomer is a director, is an exciting project which grew out of an idea which came to Alan Hyde when he was working with a motor dealer supplying new plastic car parts.

Mr Hyde realised there was a large market potential for repairing plastics if a method could be found which was both effective at restoring the damaged item and cheaper than replacement. He worked for months in his spare time in his mother's garage until he perfected a process of plastic welding and finishing.

The results are startling: a smashed plastic car bumper

can be restored and given an all-new paint finish for—the customer—about half the cost of replacement.

Mr Hyde and Mr Bloomer are now preparing to franchise the process throughout the UK and licence it abroad. In the meantime, the original workshop at Portadown employs 11 people and cannot keep up with demand, which spreads far beyond the motor trade to all sorts of industrial uses of plastics.

Northern Ireland 6

Lignite is main focus of new development

Energy

HUGH CARNEY

IT IS typical of Northern Ireland's luck in the energy sector that the thickest seam of the province's latest hope, lignite, lies directly beneath the county Antrim town of Ballymoney and is therefore inaccessible.

Still, officials at the Department of Economic Development can smile about it because of what they see as the very promising outlook for the rest of the lignite, or brown coal, deposits found in the province.

On October 12, 1984, the Department of Economic Development agreed to scrap a plan to pipe in natural gas from the Republic of Ireland's offshore Kinsale field. Lignite has become the main focus of future energy development in Northern Ireland.

The abandonment of the Kingsdale scheme was lingering and painful. Indeed, the effect of the decision is still being felt.

In October, the Government announced a complicated package of grants and subsidies to help consumers change back from gas appliances costing £20m. That followed rejection last April of a reduced rescue plan that would have saved at least a part of the Kinsale project.

Officials say the overall cost of closing the gas industry will be about £100m and it will mean the loss of about 1,000 jobs in the work-starved province. This compares with capital investment costs of around £150m which the Kinsale plan was projected to have cost.

There is an enterprise agency movement in Northern Ireland, but it is unlike Britain's LEDU has encouraged local authorities to set them up to form a commentary second tier working particularly on arranging suitable premises for enterprises.

LEDU's targets were trebled

areas as counselling, design and technical help.

It was modelled on Cosira, the Council for Small Industries in Rural Areas, which functions very effectively in Britain, creating jobs outside the main centres of employment. When Cosira was established in 1971, small business was not regarded as highly as now and its goals were a modest 1,200 new jobs.

This figure should reduce gradually as more new businesses live longer, which throws an interesting sidelight on the cost of job creation.

Attracting inward investment by big business costs up to 10 times as much per job as aid to small business, according to more than earning its keep.

Five years ago, however, as recession made the province's unemployment worse than ever, this figure was thought to be significant a contribution

LEDU

IAN HAMILTON FAHEY

NEARLY HALF of the new jobs in Northern Ireland are now in small businesses employing fewer than 50 people. They have also been generated cheaply—at a cost so far of £880 of government assistance per job, equivalent to £1,000 when the figure was calculated. When the figure was calculated, the average business assisted was 34 years old, which works out at under £3,000 per job.

This figure should reduce gradually as more new businesses live longer, which throws an interesting sidelight on the cost of job creation.

Attracting inward investment by big business costs up to 10 times as much per job as aid to small business, according to more than earning its keep.

Five years ago, however, as recession made the province's unemployment worse than ever, this figure was thought to be significant a contribution

It also has three tough criteria. First, the business has to be "right" for Northern Ireland.

Second, it has to really need a leg-up from LEDU—if it can succeed without help it will not get it. And third, it has to be able to demonstrate a positive cash flow in its second year.

"We have several ex-clients who now turn over more than £10m a year and employ 200 people," Mr Mackey says.

There is an enterprise agency movement in Northern Ireland, but it is unlike Britain's LEDU has encouraged local authorities to set them up to form a commentary second tier working particularly on arranging suitable premises for enterprises.

Thus, old factories are being converted into workshops, so that in Londonderry there are now 48 small businesses in an old shirt factory in the Strad Road catholick area and a similar number in another old clothing factory in protestant Waterfoot.

LEDU's original role confined it to manufacturing but its remit has been extended to help counterbalance some of the less helpful social effects of inward investment drives, which tended to attract large companies to the east of the province, near the main port of Belfast. This inevitably aroused suspicions that Protestant areas were benefiting disproportionately.

LEDU tended therefore to concentrate its efforts outside Belfast and to pay particular attention to the west of the province. Now it acts everywhere. Its impact is clear: in the last year, from 1,613 new jobs in 1981-82, to 2,550 the next year, 3,656 the year after and 4,009 last year. It expects more than 4,200 in 1985-86.

It does not perturb taxpayers' money easily. Mr Mackey says: "We tie up our grants in such a way that they have to be earned. It's never a straight handout."

Like the IDB, it likes to see the entrepreneur putting up one-third of the resources needed, with one-third coming from the banks. It will then provide the remaining third, though in practice it will often go up to 40 per cent, with the entrepreneur's share dropping correspondingly.

The entrepreneur's stake vouches serious intent. Mr Mackey says that the Government's loan guarantee scheme for small business failed in Northern Ireland because it attracted people with poor projects who had nothing personal to lose because their bank borrowings were underwritten.

LEDU has organised its business appraisal procedures and conditions of funding so that it does not make such mistakes.

Another piece of aid unique to Northern Ireland is the enterprise grant, where an unemployed individual is thought likely to succeed can get £3,000 to buy tools, machinery and lease premises.

Other service sector businesses helped have been in the fields of health care, commercial testing, database technology (serving a network of insurance companies throughout the UK) and export packaging.

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Other service sector businesses helped have been in the fields of health care, commercial testing, database technology (serving a network of insurance companies throughout the UK) and export packaging.

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Northern Ireland 7

Hills touched with gold

Gold

HUGH CARNEY

One bright story from Northern Ireland recently was the announcement in November by Ennex International of Dublin that it had found gold deposits in the Sperrin Mountains of County Tyrone in quantities likely to support commercial mining. Ennex was quick to explain that the finds in the Sperrins — an area of rolling hills rather than mountains — were not going to trigger a Klondike-like gold rush to the province. But Ennex took up prospecting licences in the area because local people had long known that small nuggets were occasionally to be found in local streams. Ennex suspected this meant

there was a bedrock source to be found and they proved themselves to be right.

Bedrock sources were found in mid- and late-1983 and a systematic exploration programme began. Trenching and drilling showed numerous quartz veins down to a depth of 490 ft. Gold values ranged from 0.1 oz per ton over 5 ft to 0.61 oz over 19 ft. The average grade was 0.27 oz per ton, a level of "very definite economic interest," according to Ennex.

The company has been cautious in estimating the total tonnage present but it is likely to run well into six figures. The Ennex findings, the company says, have changed the industry's attitude to the Northern Ireland gold discoveries from scepticism to one of keen interest and expectation and

a sharp rise in gold exploration in the region is expected.

Ennex is still evaluating the results of its detailed exploration work but all the signs are that it will go ahead with a plan to sink a ramp-type mine next year. The main purpose of this is to carry out bulk sampling of the quartz veins and test their continuity.

If results from this are positive, the company says, a decision to go ahead with commercial production could be taken around the middle of next year.

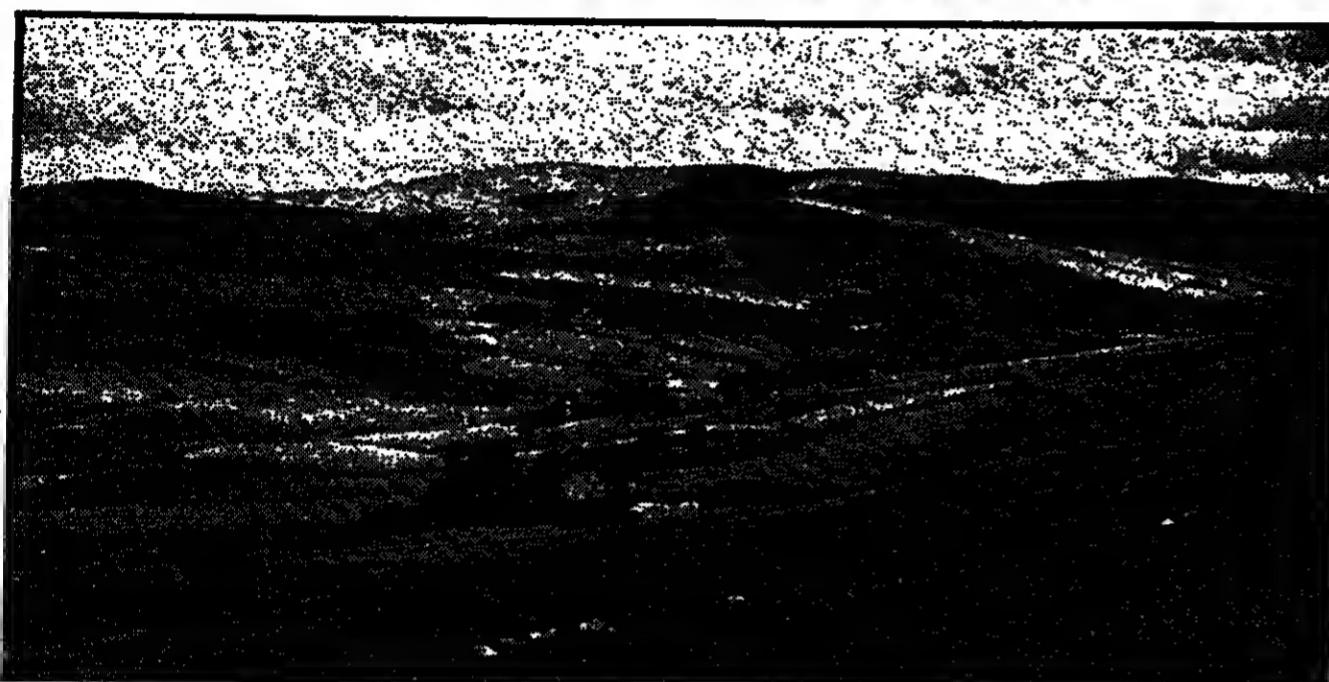
The question about which Ennex is understandably coy is how much a commercial mine might produce. Industry insiders say the company Ennex has indicated exists could produce about 60,000 tons of material a year, or about 12,000 oz of gold, from a small number of mines em-

ploying a total of up to 100 people. Such output would make Northern Ireland a small but significant exporter.

Optimism over the finds has to be tempered by the knowledge that gold finds have been speculated over in the past in Northern Ireland.

The Ennex finds are the result of painstaking and expensive exploration work which may yet not result in the hoped-for outcome. The company has spent about half a million dollars in the Sperrins this year alone and costs will rise steeply when the project goes underground.

But as the company itself points out, it is part of the Northgate group of companies which has extensive experience in Australia and Canada. Its people know what they are doing and they have the air of quiet confidence about them.



The Sperrin Mountains of County Tyrone where gold deposits are likely to support commercial mining. The area is typical hill farm country

Sharp drop in farm incomes

Agriculture

MICHAEL DRAKE

NORTHERN IRELAND farmers, reeling from the body blows inflicted by the wettest summer in living memory, are now fighting for survival.

Across the province, potato fields remain unharvested, and crop have been crushed flat by the elements and live stock are in danger of running short of fodder long before the winter has passed.

A far cry from a year ago, when because the climate was kinder farmers made money and according to government estimates put an extra £35m in their pockets.

Today the scene is an entirely different one. Already there is talk of mass bankruptcy on the land and a call has been made for the main banks in Northern Ireland to look more sympathetically on those who have been their customers in good times as well as bad.

In fact Mr Tom King, Ulster's new Secretary of State, who has been taking an unusually active interest in the province's agricultural industry for one in his position — is said to have spoken to the Governor of the Bank of England on the matter.

Conservative estimates put the damage of a bad summer in the region of £40m. But before the spring touches the land again many more millions will be lost as Northern Ireland's largest industry — summer conditions were so good and supplies so plentiful farmers were actually able to export consignments of hay to the continent.

Today the situation is so serious that the Department of Agriculture has granted

licences — for the first time — for the importation of feedstuffs from as far away as Australia and Canada.

The volume of milk produced on Ulster's 8,000 dairy farms declined by more than 51m or 7 per cent in the past year according to the Milk Marketing Board.

During the year producer numbers fell by 350 and the damage done to the industry by the introduction of EEC quotas also took its toll.

In the same period there was a substantial fall — over 50m litres — in milk output, the largest annual reduction since the inception of the MMB 30 years ago.

All-in-all it is believed that the province's dairy farmers suffered a 10 per cent reduction in gross income as a direct result of EEC milk quotas in the past year.

Ulster Farmers Union president Mr Bill Martin has warned that farmers will suffer another sharp drop in incomes because of the effects of the past summer.

Poor weather

"Figures for the past year show a record high level of net farm incomes but it will be called that this is attributed to the exceptionally good weather pattern in that year which produced very high yields at unusually low input volume cost."

"By contrast, 1985 looks like being a year of exceptionally poor weather for most of the United Kingdom and particularly for areas like Northern Ireland," he said.

The Department of Agriculture's Chief Agricultural Officer Tom Larmour estimated some 750,000 tonnes of fodder had been destroyed by the weather and it will take further marketing outlets.

In the past year the index

feed to make good the shortfall. To the cynical, who assert that farmers and farming are continually bolstered at must be illustrated the part the agricultural industry plays in the Northern Ireland economy.

Just how significant the industry is to the province can be gauged by the value of Gross Output last year, estimated at £771m and an increase of 5 per cent.

The volume of output measured in constant (1980) prices rose by 3 per cent because farmers benefited from substantially higher disposals of cattle at heavier weights; a further increase in sheep and lamb marketing.

Increased average producer returns for many commodities outweighed the effects of lower prices for milk, barley and seed potatoes.

Exports of beef, mutton, lamb and pork have all increased in recent years and added value to beef in boneless form has provided trading advantages especially in respect of Third World countries.

This trade has fallen off somewhat in recent months because of the unattractiveness of export refunds. Now greater emphasis is being placed on continental super markets as an outlet for Northern Ireland beef.

In the past year beef exports rose to some 117,801 tonnes of which 43,567 tonnes represented boned-out beef.

The French market is one of the most valuable the farmer has for his Ulster lamb because a different support system in the UK makes it difficult to sell to the mainland.

The Livestock Marketing Commission in Northern Ireland is undertaking a survey to see how this problem can be tackled to ensure further marketing outlets.

In the past year the index

producer prices (1978=100) rose from 130 to 132 and while this index does not cover the items which make up Gross Output prices overall were estimated to have risen by 2 per cent.

Expenditure on inputs of materials and services estimated to have fallen by one per cent stood at £482m.

Although average input costs rose by 5 per cent, rather more than double the rate of increase in output prices, the volume of input usage declined by 6 per cent. This is taken mainly to reflect lower purchases of feeding-stuffs as farmers reduced milk production — a consequence of EEC quotas — eggs and poultry meat production.

Total purchases of feeding-stuffs by the industry were estimated to have fallen by 10 per cent but the average price rose by 4 per cent so total feed costs were just under 7 per cent lower than in 1983.

More fertilisers

The upward trend in the use of fertilisers continued in 1984 with a 10 per cent increase in the quantity of nutrient purchases. The average cost rose by 7 per cent and the total value of the industry's fertiliser bills went up by 18 per cent.

An 8 per cent rise in the price per head of store cattle imported from the Irish Republic was the principal reason for an 11 per cent increase in the province's bill for imported live stock.

As the value of Gross Output rose by £592m and Gross Input fell by £5m the industry is estimated to have increased by 4.4m or 17 per cent live stock.

The farmer's total farm income was £1,115m some £35m more than the previous year. This was the highest in real terms since 1973.

When an examination of the cash-flow position is made the pre-tax funds available to farmers and their families last year were not as great as the increase in farming income.

This, it is felt, was due to higher expenditure on capital investment — not of grants received, than in the previous year.

The volume of buildings and works investments on farms rose by 24 per cent while the plant, machinery and vehicles investment was estimated to have increased by a similar percentage.

Beef output went up by 16 per cent; pigs marketed fell but a 5 per cent increase in prices helped raise the volume of output by over 4 per cent to 578m.

The enthusiasm with which farmers are concentrating on sheep production was shown by a 10 per cent increase in the volume of sheepmeat output.

The fact that the EEC is only 75 per cent self-sufficient in that commodity is one ray of hope for Ulster farmers as they face the uncertainties of the future.

The author is agricultural correspondent of the Belfast Telegraph.



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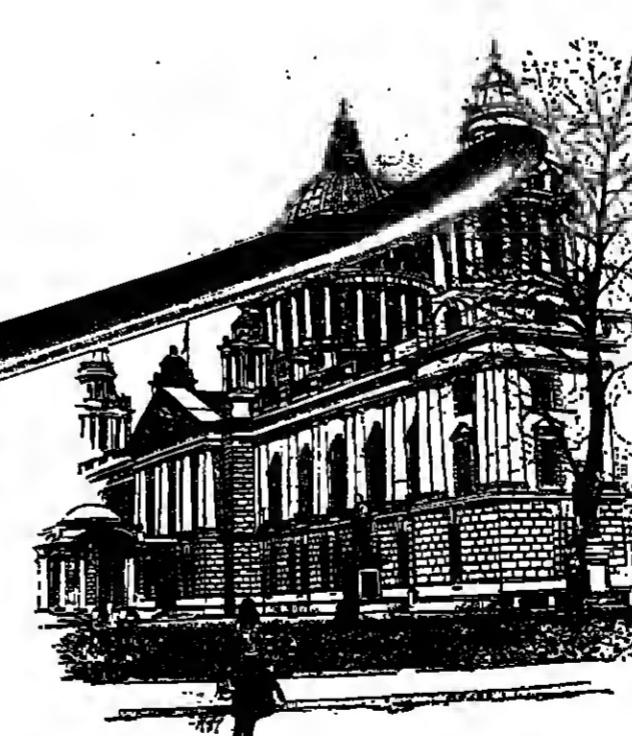
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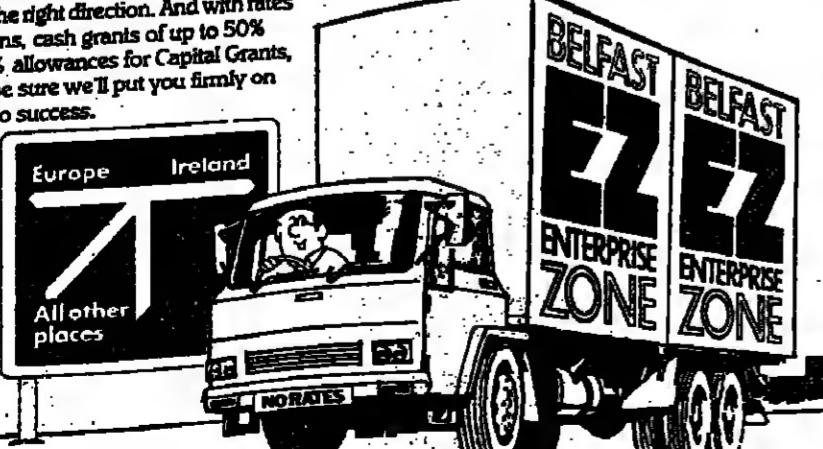
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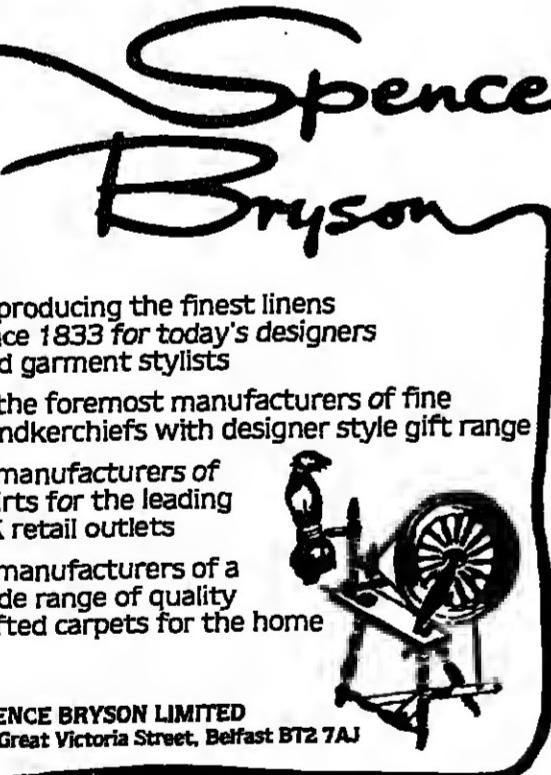
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The battle for Belfast Car Ferries

Ferries

IAN HAMILTON FAZEY

THE BIG unanswered question over Northern Ireland's sea links to Britain is who will be the next owner of Belfast Car Ferries, which operates the ten-hour crossing to Liverpool. The company is part of the Dublin-owned Irish Shipping group, profitable operations.

The issue will not be settled until the new year. Bids were asked for at £5m or more, though informed opinion suggests that around £4.5m would still be a good price. There are several bidders, but since they had to swear to confidentiality in order to obtain a prospectus, no one is talking for fear of jeopardising their chances.

However, there are clues to be had from a study of who is already sailing what across the northern half of the Irish Sea. Belfast, although the major port for deep sea shipping—is not the key to operations—but Larne, a mere two hours from Scotland and now the province's most important maritime link with the British mainland.

Sealink uses three ships between Larne and Stranraer, with nine sailings. Townsend Thoresen with two ships and six sailings uses Cairnryan, we might further up the Scottish coast, therefore ceding the foot passengers to Sealink because the railhead is at Stranraer. Freight movement is substantial. Nevertheless, Townsend Thoresen claims a 33 per cent market share.

It is also in the happy position of winning both ways, since its parent company, European Ferries, owns Larne Harbour, charging Sealink to use it. However, Mr Denis Gratton of Townsend Thoresen says that this being the harbour management to be more than fair to Sealink.

Both companies are in a strong position on the Irish Sea. Between them they transport 1.25m passengers a year through Larne. Demand and market shares are healthy enough for them to share a £2m passenger terminal, which opened last month. This has been modelled

Closure

Given P & O's previous experience on the Belfast-Liverpool pool service, it is unlikely to be a bidder for Belfast Car Ferries. The company ran two ships, each making a night crossing about 300,000 a year and the service came under increasing threat as losses mounted. Stores and sit-ins by the Liverpool crew failed to prevent closure.

When Belfast Car Ferries opened as part of Irish Shipping several years later it was with the P & O's former accountants, Mr John Hewitt, chief executive. Mr Hewitt, who was more "hands-on" throughout Ireland for being a rugby international and Irish selector, started off with the company lean enough to make profits from the outset.

It has one ship only—named after a Northern Ireland saint acceptable to Protestants and Catholics, St Colum—and uses it intensively, sailing from Liverpool each morning and from Belfast every night. It averages 430 passengers a trip, moving 232,000 a year. It is full up at 1,000 people on about 12 sailings a year around holiday periods. Christmas and Easter. It would make sense for Bel-

FAST CAR FERRIES to be bought by either Sealink, Townsend Thoresen, or—and Mr Hewitt's refusal to answer the question is as good as an admission of having made a bid—a consortium involving the company's own successful management.

The company would fit with Sealink's increasing dominance of the Irish Sea, since it would manage to merge with—and, in effect, control—the Isle of Man Steam Packet Company this year. One thing this led to was the ending of the island's link with Liverpool.

Recovery when it came was quite spectacular. In 1982 and 1983 the number of staying visitors was rising by an annual figure of more than 20 per cent, with a corresponding boost to revenue.

Now the growth has levelled off to what elsewhere would be regarded as solid progress. The area promoted by Northern Ireland's salesmen is after all, no longer Yorkshire.

In 1984, the number of visitors rose by 5 per cent to 908,000 and the revenue they generated was up 8 per cent to £78m. Sir John Swinson, chairman of the Northern Ireland Tourist Board, knows that exceeding what has become known as "the magic million" in terms of visitors is going to take some very hard work against tough competition.

Hopes can be dashed all too easily by fresh political instability or acts of violence.

Growth will have to come mainly from the pure holiday sector. The number of people travelling to Ulster either on business or to visit friends and relatives is reaching "normal" levels.

The pure holiday market logged a 9 per cent increase last year as a result of Northern Ireland's improving image and by dint of a hard sell by the industry and the tourist board to sell holidays in overseas markets.

All the province's markets produced reasonable growth except for North America which saw a 17 per cent drop. This was due partly to the collapse of a weekly cheap-rate charter service from New York to Belfast, but was affected, too, by competition from the rest of the UK and the fact that Americans touring Ireland were restricting

Choice of airports

THE PASSENGER facilities at Northern Ireland's second airport fall far short of Heathrow standards. The terminal building is ancient, utilitarian and spartan. During the war it was an officers' mess. In the departure lounge, 120 can be squeezed in at a push. If the weather is good in summer they can spill outside to garden chairs and tables with umbrellas on the grass.

Flight information is generated on cheap black and white televisions by a Sinclair Spectrum computer programmed by Mr Des Kernaghan, who combines the roles of airport manager and senior air traffic controller. Its utilitarian nature once told a tale of opportunity grasped.

Belfast Harbour airport is based on the airstrip where Spence Bryson has tested its planes for more than five decades. The aircraft factory is across the other side of the runway from the terminal. The most important thing about it is that it is in the middle of Belfast, a five-minute ride from the city centre.

Using it saves a longer, more expensive journey from the province's major airports at Aldergrove, 18 miles away. The increasing numbers of people who have taken advantage of its emergence testify to its insignificance of creature comforts when weighed against convenience.

The airport is owned by Shorts and began its gene-

ration on careful about boasting too much. The company was kept aloft for years by the tax-payer before combining with the 360-strong regional/craft subcontract work for Boeing,

and Falklands-proven weapons systems helped it back towards the black.

It is sensitive to criticism that the airport may not have been an appropriate venture on which to risk public money.

Communications

IAN HAMILTON FAZEY

provided a working shop window for its commuter aircraft. The company is very fond of claiming that sales have resulted but they almost certainly have not. For example, when the Glasgow route opened, Loganair was servicing it with one Twin Otter. By the third week it needed three of them. A week later, Shorts had sold another of its 360s.

Although pleased with the airport's success, Shorts is careful about boasting too much. The company was kept aloft for years by the tax-payer before combining with the 360-strong regional/craft subcontract work for Boeing,

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Communications

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Part of this arises from the undoubtedly effect. Belfast

has been Northern Ireland's main airport, Aldergrove.

Shorts refuse to comment and will not let Mr Kernaghan do so. Mr Gerald Willis, Aldergrove's chief executive, has no similar inhibitions and is distinctly prickly.

He is unhappy about the passengers Aldergrove has lost to Belfast Harbour and says that the 30-seater 360—which like all small aircraft that fly at low levels is susceptible to bird strikes—is not as comfortable as passengers want these days.

He refutes the "convenience" argument advanced for the Harb-

our, saying that Belfast is accessible from Aldergrove in a little over half an hour by motorway.

He also refutes the suggestion that more people from the cities of Northern England and Scotland may now be travelling to the province because "a day's business in a day" would appear more easily achievable.

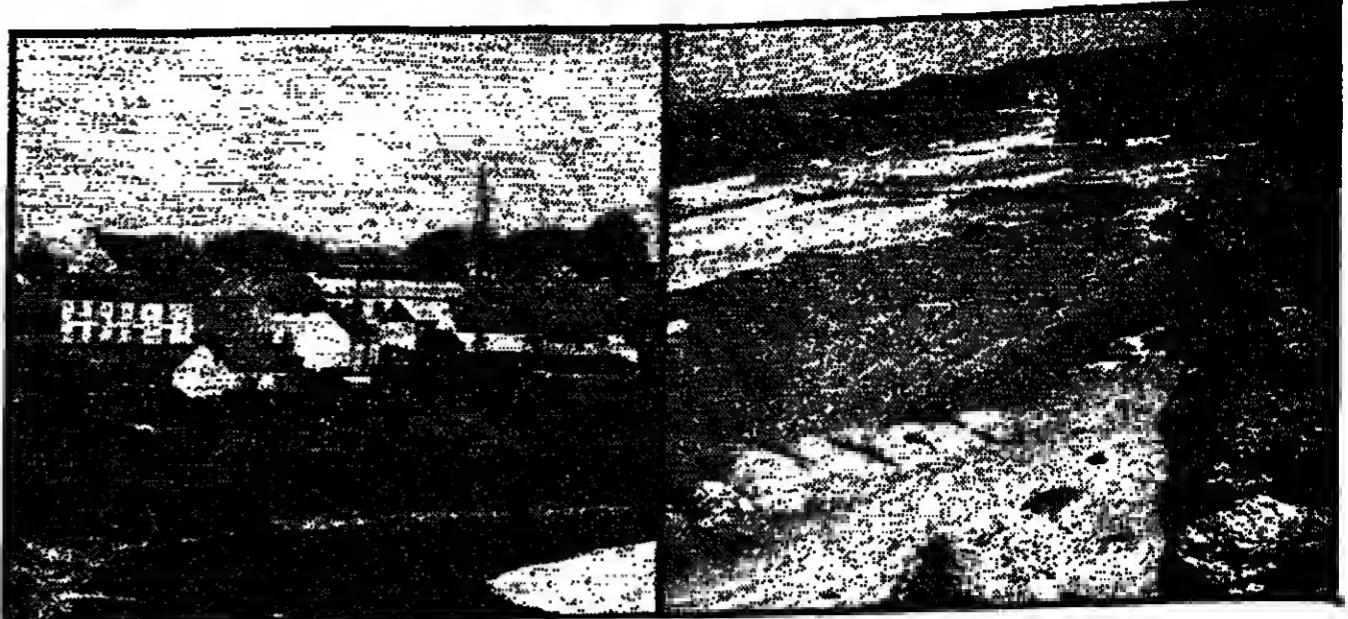
He says that passengers from places like Liverpool (full return fare £92) have no real choice in flying to the province since they can now only go to Belfast Harbour. Aldergrove

served from Manchester.

Apart from being a modern airport, Aldergrove's main plus point is a central location in the province which is almost equally convenient for Belfast.

For Shorts, the airport has

Northern Ireland 8



Visitors nearing 1m

Tourism

ALAN WATSON

their itineraries to save their pockets.

The tourist board has stopped including day-trippers from the Irish Republic in its calculations, mainly because of the difficulty of estimating the numbers precisely. In 1983, day-trippers taking advantage of lower shop prices in the north pumped £120m into the economy but tax adjustments in the south have removed much of the attraction.

Nature has given Northern Ireland a diversity of scenery and more than enough water to meet the needs of the sailing and angling fraternities. The development of tourist amenities and hotels continues to receive significant grant aid from the Government, mainly because more than 8,000 people and has the potential to employ more.

Consultants commissioned by the tourist board to assess the industry's part in the economy estimated that in 1983 it contributed 3 per cent to GDP as against 4.5 per cent in Britain. Catching up on the rest of the UK would bring obvious economic benefits.

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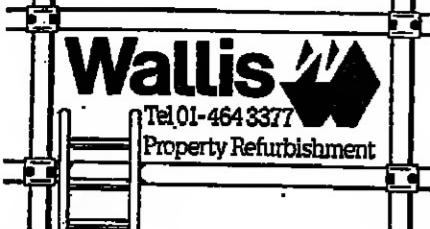


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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday December 4 1985



Sharp gain for Royal Bank of Canada

By Bernard Simon in Toronto

ROYAL BANK of Canada, the country's largest banking group, maintained the strong performance of other Canadian banks by lifting net income to C\$131.8m (US\$95.6m), or C\$1.18 a share, in the three months to October 31, from C\$106.2m, or 95 cents a share, a year earlier.

Earnings for the fiscal year ended October 31 rose by 8 per cent to C\$488m, or C\$4.28 a share. Year-end assets grew 9 per cent to C\$865m, reflecting growth in domestic personal and mortgage loans, and increased holdings of government securities.

Fourth-quarter return on assets advanced from 0.48 per cent to 0.56 per cent, giving an average for the year of 0.53 per cent, virtually unchanged from 1984.

Weak demand for corporate credit pulled Royal's 1985 domestic earnings down by 8 per cent to C\$331m, and the return on domestic assets fell by nine points to 0.56 per cent.

However, international income bounced back from depressed 1984 levels, rising from C\$91m in fiscal 1984 to C\$157m.

Mr Rowland Frazer, the chairman, ascribed the improvement to "strong growth" in fee income and higher interest receipts from borrowers in Latin America and the Caribbean.

Non-performing loans, net of loss provisions, fell in the past year from C\$2.7bn to C\$2.4bn. Domestic customers - mainly in the western Canadian property, oil service and forestry sectors - accounted for about half the total.

Loans to financially troubled customers renegotiated at concessionary rates of interest jumped from C\$74m to C\$130m. Almost all these advances were to Canadian borrowers.

Lesieur's third quarter loss

By Our Financial Staff

LESIEUR, the French edible oils group which was forced to cut its dividend for 1984, reports a net attributable loss of FFr 5m (\$650,000) for the third quarter of 1985, against a FFr 8m deficit a year earlier.

The result leaves nine-month attributable earnings of FFr 29m, down from the FFr 76m returned for the first nine months of 1984. Third-quarter sales totalled FFr 2.24bn, against FFr 2.33bn.

Sainsbury makes £60m debut

INVESTORS were offered a fresh delicacy for their shopping baskets yesterday when J. Sainsbury, the UK supermarket group, made its debut in the Eurobond market, writes Maggie Orr in London.

The issue of £30m, with a further £40m tap, is rated AA by Standard & Poor's and the company claims to be the highest-rated food retailer in the world.

The name is not well known outside the UK, though traders said demand for the bonds was seen from abroad, helped by the rating. The funds will be used to repay short-term bank borrowings and will go towards the expansion of the store chain.

Terms for the seven-year issue were set at a 10% per cent coupon and par issue price, and with fees of 1% and par issue price, and with fees of 1% per cent Sainsbury's borrowing cost is only marginally over US gilt-edged bond yields. The issue was trading around 98% at the close.

Another Eurosterling deal, this one a floater, was launched for the Anglo Building Society by Morgan Guaranty. Terms for the £100m issue were slightly tighter than the last few building society issues but the bonds were quoted at a level profitable to co-managers of around 99.91%.

The bonds will have a first coupon payable in April 1986 of 11% per cent, and thereafter the coupon will be reset every quarter at 1% per cent above London inter-bank offered

"HOW are we coping with the crisis in micro-chips? I will tell you: it is really tough and we are suffering."

Mr Pasquale Pistorio, the energetic managing director of SGS, Italy's leading semiconductor company, is not a man to equivocate. The state-owned SGS (a part of the IRIS-Itet holding group) is heading for a \$15m to \$20m loss this year on 1985 sales which should total just over \$300m, an 8 per cent drop on last year.

The response? Mr Pistorio says he is working to prevent SGS's financial performance from deteriorating beyond that of its principal competitors and is trying to maintain market share during the crisis. "We will compress operating costs but we have a law at SGS: we do not sacrifice any strategic programmes. We cannot cut research spending because at the end of the crisis we must be in a position to compete."

SGS, hit by an average 20 per cent fall in world demand for chips and savage price-cutting by competitors, has embarked upon a strategy of lay-offs, reductions in overheads and an increase in strategic investments and research and development.

"My sales are flat, but I am increasing R & D expenditure. I have added 120 people and now have 750 professional researchers [out of a total Italian SGS workforce of



Suffering - Pasquale Pistorio, managing director of SGS

4,850]. This year R & D will represent 14 per cent of sales, which is a Japanese kind of level," explains the ebullient Mr Pistorio, who arrived at SGS five years ago after 17 years working for Motorola.

Mr Pistorio's arrival at the Italian state-controlled chip maker caused quite a shake-up at the then lethargic SGS. With a combination of American-style sloganizing, constant cost-benefit analysis, tough rationalization measures and gritty determination, Mr Pistorio proceeded to rewrite Italian industrial

history. He transformed SGS into a lean and hungry chip maker which last year made its first profit - \$10m - in a decade. The accolades came pouring in. Then the world market soured.

SGS stayed above the break-even level in the first half of this year, no small achievement as world overcapacity sees prices fall dramatically. The 64k Epron advanced memory chip, for example, last year sold for more than \$3 and is now available for 80 cents.

One key strategic manoeuvre was to lay off assembly workers, an area where the Pistorio thinking paid off. Five years ago 80 per cent of the 5,000 assembly workers were based in Italy. Now they are almost entirely based in places such as Malta and Singapore. This has allowed SGS to lay off 1,300 overseas workers in the past year, something which would have been politically impossible in the Italian system.

In Italy it is less easy to reduce labour costs. But Mr Pistorio's men succeeded in negotiating temporary shutdowns of the 4,850 workers in Italy - two weeks in the first half of this year and three weeks last summer.

Since September the Italian workforce has been on a four-day week, and managers have been subjected to an unusual Pistorio technique - the enforced working holiday. "Since August," says Mr Pistorio with a broad grin on his face, "all

BY ALAN FRIEDMAN IN MILAN

managers have been on holiday every Friday and have spent 14 hours in the office every Friday."

How did this come about? Mr Pistorio spreads his hands and explains: "All our managers are kindly invited to come to work while they are on holiday. And they do."

As of this week the situation has become more serious. For this month and the first six months of 1986, the entire workforce will work only three weeks out of every month. The saving of what amounts to seven months of a 25 per cent cut in labour costs is considerable - around \$5m (\$175m) in payroll costs each week and a total of \$14m when overheads are included. That represents a saving between now and next June of about L285m.

Mr Pistorio, an enthusiastic Americanophile, says that "managing the crisis in Europe is much harder than it would be in the US, where we would simply lay off 1,000

people."

Instead, he must function in Italy's state industrial system. He reckons he will succeed, particularly because he is still forging ahead with "strategic projects". Examples of these, apart from R & D, are SGS's development of full productive capacity of the 6in wafer front-end, the state of the art in chip technology.

"I want to be on-stream even if it costs me millions of dollars," declares Mr Pistorio. "Anybody who

has not mastered the 6in wafer within the next year will be at a tremendous disadvantage."

Another example is the Arizona-based SGS factory, which was scheduled for completion last July, with production in January 1986. Instead, the \$110m Arizona venture is being slowed and the factory will be ready in the fourth quarter of next year.

"We are working down our costs and I expect we will be in loss until next June, then back in profit in the second half of 1986," the SGS managing director predicts. What happens if the global crisis continues beyond expectations? "If next year turns out like this one then we will see many dead bodies, but SGS will not be one of them. We are determined to stay in the broad range of products and we are determined to be profitable again."

Satisfied now that he has described SGS's strategy for coping with the crisis, Mr Pistorio assumes an almost religious pose and begins talking about "one of my favourite subjects, the Japanese".

"I am one of the companies in the Western world which will emerge stronger from this crisis," he begins. "But let's not kid ourselves: we are in Europe and the US are in an economic war with the Japanese electronics industry. The Japanese are out to control the world market in semiconductors and through it the entire electronics business. This cri-

sis is in large part a function of the war Japan is waging and the world overcapacity which is a result of the war."

Japan, the outspoken Mr Pistorio continues, will this year overtake the US microchip industry for the first time in terms of world market share - more than 45 per cent. The only response for a European company then is to "reconcile the medium-term requirements of a Western enterprise - a reasonable return on capital - with the long-term objectives being pursued by the Japanese - gaining market share and making strategic investments for the future."

Mr Pistorio says his costly launch in 1981 of a Munich-based SGS custom-made chip factory is one example. SGS sales in West Germany are up by 40 per cent this year in dollar terms while the market is depressed. This means that SGS sales in Europe will be 10 per cent higher in 1985, although down by 15 per cent in Asia and by 30 per cent in the US.

The "bottom line" for SGS, according to Mr Pistorio, is that without radical changes in the company's cost structure and key investments in research and strategic projects, "This company would have been shut down by now." SGS has not shut down. Instead, it is taking on the world crisis with one of the toughest managers Italian state industry has yet seen.

Deere profits fall to \$30m

By Terry Dodsworth

in New York

DEERE, the leading US farm-equipment manufacturer, suffered a severe squeeze on profits in its fiscal year to the end of October and is continuing to feel the effects of depressed conditions in the agricultural sector.

The company warned shareholders yesterday that the tough market conditions were likely to continue, putting operating results next year under considerable pressure.

Net income for the year amounted to \$30.5m, or 45 cents a share, against \$104.9m, or \$1.55 in 1984, while sales fell by 8 per cent to \$4.1bn from \$4.4bn. In the fourth quarter, earnings dropped to \$19.4m, or 29 cents a share, from \$34.2m, or 51 cents, on sales of \$1.1bn compared with \$1.2bn in the same period of last year.

Mr Robert Hanson, chairman, said the "difficult and uncertain" conditions in farming suggested no likelihood of a near-term improvement in retail demand for farm equipment.

"The industry continues to be affected by high levels of dealer inventories, low capacity utilization and intense price discounting," he said.

Deere's results would have been much worse without a strong contribution of \$35.9m in net income from its finance, leasing and insurance subsidiaries, up from \$32.8m in 1984.

In its manufacturing and marketing operations, the group plunged to pre-tax losses of \$129.2m for the year because of the higher cost of production caused by the decline in capacity utilization, coupled with heavy price discounting.

The group was also helped by inventory gains under its last in, first out (LIFO) accounting methods, resulting from the decline in its stocks during the year.

New orders fuel GHH profit surge

BY RUPERT CORNWELL IN BONN

EUROPE'S largest mechanical engineering group, Gutehoffnungshütte (GHH), yesterday reported a buoyant start to its current financial year, after achieving an adjusted net profit of DM 128m (\$80m) for 1984-85, a DM 30m improvement on its dismal performance last year.

The West German group announced a surge of 14.6 per cent in new orders in the first four months of the year beginning on July 1, largely because of a long-delayed pick-up in domestic business. Despite the increased value of the D-Mark, export orders were still at a high level.

GHH's turnaround stems, above all, from the improvement at its previously troubled subsidiary, Maschinenfabrik Augsburg-Nürnberg (MAN), with which it is due to merge next year as part of a group

Belgian group signs accord with Sumitomo

By Paul Cheeswright in Brussels

SOCIÉTÉ GÉNÉRALE, the biggest of the Belgian industrial and financial-holding companies, has strengthened the international dimension of its business by signing a co-operation agreement with Sumitomo of Japan.

The agreement, Société Générale said yesterday, was designed to provide a framework for joint ventures and investment between units of the respective groups.

Société Générale is looking for ventures with Sumitomo in the non-ferrous metals sector, electronics and engineering, and finance and insurance. Both groups have units operating in these areas.

The link with Sumitomo fits Société Générale's programme of internationalisation, evident recently in joint ventures with Compagnie Générale d'Électricité de France and fund-raising on the European capital markets.

Italian bank arranges \$200m facility

By Alexander Nicoll

BANCO di Napoli has arranged a \$200m Eurocommercial paper programme with Citicorp Investment Bank as sole dealer and is expected to issue paper before the end of the year.

The programme, which has no back-up facility, enables the borrower to issue seven-day to 365-day notes in dollars or European currency units. Banco di Napoli is believed to be the first Italian bank to arrange such a deal.

Separately, Safeway Stores of the US is understood to have appointed dealers for a \$150m Eurocommercial paper programme, although it is unlikely to be finalised until next year.

Stéphane Berlaford, the UK commodity trading group, has increased a facility which it first sought in August from £150m to £210m. The credit was unusual in that it was arranged by the borrower, without a bank as lead manager.

Salomon Brothers International Limited Morgan Stanley International

Remy Martin acquires Heidsieck

REMY MARTIN, one of France's leading cognac groups, has acquired for FFr 205m (\$38.4m) control of the Charles Heidsieck champagne company, writes Paul Bettis

quality businesses.

Remy Martin took control in 1984

of the Nicolas wine group, and before that it acquired the Krug champagne company in Paris.

The acquisition of a 67.5 per cent stake in Charles Heidsieck is part of the cognac group's ongoing diversification policy designed to extend its operations in other wine-related

garde as a quality brand.

Charles Heidsieck has annual sales of FFr 220m and markets 3.2m bottles a year of which 80 per cent is for export.

Although Remy Martin has been

seeking to diversify from its basic

cognac business, it has so far limi-

ted its diversification policy to wine-related ventures unlike some

groups such as Moët-Hennessy

which is

now

part of the

Heidsieck

group.

All of these Securities have been offered outside the United States.

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INTERNATIONAL COMPANIES and FINANCE

Chris Sherwell on the end of self-regulation for the Singapore Stock Exchange

Chastened brokers agree to toe the line

SINGAPORE'S MORE respected stockbroking firms yesterday emerged bruised and somewhat chastened from the crisis talks which followed the suspension of stock market trading on Sunday.

"There are some bloody heads," one leading broker said, after reluctantly agreeing to go along with a package to help other firms threatened by self-incurred defaults on forward share transactions.

They had been persuaded, after being wrangled which lasted all day Monday and went right through the night, to support "lifeboat" because the whole stockbroking industry was in jeopardy after the recent collapse of Pan-Electric Industries, a quoted marine salvage, hotel and property group.

But a crucial additional factor was extraordinary pressure from the Monetary Authority of Singapore (MAS), the powerful regulatory agency for the country's financial sector. As one banker pointed out: "The irony of all this is that it is the good boys, who refuse to get involved in potentially dangerous share transactions, who have had their arms twisted to help the naughty boys."

From all accounts, emotions became very heated among the brokers, who were effectively in a room and told to agree. Once an accord was in place, agreement also went with the big four local banks or \$818m (US\$54.4m) standby credit for the Stock Exchange of Singapore, which

the 24 broking firms would in turn guarantee.

The agreement was followed yesterday by consultation between the MAS and scores of foreign banks which have lent to local brokers. The foreign bankers were shown the agreement which had been reached,

asked if they had any doubts about the industry's stability, and told them there was no need for panicky action—such as further cuts in credit lines, which have already been curtailed in many cases.

The key actor in this drama, as in the 11 days of abortive rescue talks before Pan-Electric was placed in receivership, was Mr Jay Pillay, managing director of the MAS. Though a civil servant rather than a politician, he is a man of great authority

now. The line-up of the Stock Exchange committee is also bound to change, although probably later.

Whether the Kuala Lumpur Stock Exchange follows Singapore's plan remains an open question. If it does not, tomorrow could be even more chaotic than is already anticipated as a result of expected selling pressures. The survival of the traditional link between the two will also be at risk.

Asked yesterday whether the whole affair has damaged Singapore's status as an international financial centre, Mr Pillay acknowledged that it would be misleading to say it had had no impact. "But that is why we've been working so hard. We hope that the damage to our status will be minimised."

Dunlop Olympic buys glove groups

By Tony Jackson

DUNLOP OLYMPIC, the Australian industrial group, is to acquire four companies making and distributing latex gloves. The purchase price is undisclosed, but will be partly financed by a £15.5m (US\$25.5m) share placing at £2.25 per share, with the remainder to be paid in cash.

The companies being acquired are Lamprecht, a small West German manufacturer of neoprene industrial gloves; Bioter, a French distributor of latex gloves and medical disposables; Kelga, a Malaysian maker of household and industrial gloves; and Pharmaseal, a US manufacturer of surgeons' gloves and medical kits with factories in Arizona and Mexico.

The acquisitions will expand the group's Ansell International division, claimed already to be the world's biggest supplier of household and medical examination gloves, and one of the biggest suppliers of surgeons' gloves.

Dunlop said the acquisitions would expand Ansell's output of medical examination gloves by 20 per cent, to 740m pairs per year, while surgeon's glove sales would rise by 42 per cent to 11.8m pairs.

Dunlop said it expected dividends in the current year to be at least maintained on the new capital, which will amount to an extra 6.8 per cent.

First-half earnings at NZFP down 16.4%

BY SANDY SOUTON-PERRY IN WELLINGTON

HIGH INTEREST rates, increased in government charges, a strong New Zealand dollar and industrial troubles were blamed for a 16.4 per cent drop in half-year net earnings of New Zealand Forest Products.

For the six months to September, the company reported group profits after tax of NZ\$44.52m (US\$25.54m). Full-year earnings expected to hold up better but will be below last year's record of NZ\$110.22m.

Sales in New Zealand were up 17 per cent to NZ\$60.86m and

in Australia rose by 39 per cent to NZ\$26.8m, but exports fell by 23 per cent.

Earnings were 13.5 cents per ordinary share, and the company will pay a ministerial dividend of 6 cents a share on capital expanded by a recent one-for-five scrip issue.

Mr Lynn Papps, the chairman, said the closure of a board mill at Whakatane had been made necessary by adverse exchange rates and increased

competition in traditional markets, making it impossible to retain export markets.

• Brierley Investments said yesterday it had placed 15m shares at A\$5.20 with Australian institutional investors to raise funds for international expansion. Other reports from Wellington.

The shares were placed on Monday at a discount of 8.4 per cent on its New Zealand closing price of NZ\$6.85.

LTA blames Australian veto for interim setback

BY JIM JONES IN JOHANNESBURG

LTA, one of South Africa's leading civil engineering companies, has blamed the Australian Government for a sharp decline in interim turnover and profit.

Turnover fell to R524m (£210.5m) in the six months to September from R609m in the corresponding period of 1984.

Pre-tax profits fell to R1.72m from R6.34m. Sales totalled R1.4bn in the year to March and pre-tax profits reached R2.20m.

Dr Zach de Beer, the chairman, said that LTA suffered a major setback in Australia where the government decided not to award federal contracts to South African-controlled companies.

Within South Africa the company has suffered from the decline in construction activity. Work volumes have fallen and margins have been sharply reduced.

A Rm provision has been made for a possible contract loss and this has led the company into a R4.75m attributable loss for the half year against profits of R3.05m. An interim dividend has again not been declared.

The General Electric Company plc.

Interim Report

1. The unaudited results for the six months ended 30th September 1985 are:

	6 months to 30th Sept. 1985	6 months to 30th Sept. 1984	Year to 31st March 1985	Year to 31st March 1984
Profit before taxation				
Estimated taxation	£ million	£ million	£ million	£ million
Minority Interests	289	332	725	293
	108	141	293	101
Earnings per share	180	191	426	191
	4	9	19	19
	176	182	407	176
	6.6p	6.6p	14.9p	6.6p

2. The directors have declared an interim dividend on the Ordinary Shares of 1.40p (1984, 1.35p) per share payable on 20th March 1986 to shareholders on the register at the close of business on 13th February 1986. The cost of the interim dividend is £37 million (1984, £37 million).

3. As stated by the Chairman at the Annual General Meeting in September, the results for the first four months of the current financial year were down on the previous year, a trend which continued during August and September.

4. The results for the first four months of the year show a fall of £1.1 million in the profits of the Exchange and Transmission group. So far as Transmission is concerned, the work load is still declining, but Exchange division is expected to recover in the second half through the increasing rate of delivery of System X.

(b) The profits of Camarc Marconi have declined to £1.1m (1984, £22 million) as a result of a write-down in the value of the book which is beginning to show signs of improving.

(c) A reduction of £1.6 million in the results of Marconi Secure Radio, GECM McMichael and the Switchgear businesses. In the case of Marconi Secure Radio, a substantial overseas order, on which considerable expenditure had been incurred, was not implemented because of a failure to establish acceptable credit terms. Adverse exchange rates were also to blame. GECM and the other units in the group have suffered losses from the difficulties which were reported at the end of last year and from a continuing low demand. In all of these units substantial costs are being incurred in the process of reorganisation.

(d) sharply increased expenditure on research and development, particularly in microcircuits and opto-electronic devices and in their applications.

(e) movements in exchange rates which reduced the sterling value of the overseas activities by £1 million as against the position at 30th September 1984. There was also a reduction of £10 million in gains arising from the Company's holdings of foreign currencies.

5. Bank deposits, current asset investments and net balances with bankers at 30th September 1985 were £1,367 million (31st March 1985, £1,414 million).

6. (a) Territorial analysis of results of Principal Activities

	Profit before Tax 1985	1984	Turnover 1985	1984
Electronic Systems and Components	£m	£m	£m	£m
Telecommunications and Business Systems	77	105	877	864
Automotive and Control	33	40	352	386
Medical Equipment	20	19	230	215
Power Generation	29	14	198	200
Electrical Equipment	19	25	322	297
Consumer Products	14	11	377	351
Distribution and Trading	6	6	108	111
	207	243	2,600	2,569
Associated Companies	4	11	146	179
Activities sold: Subsidiaries	—	—	—	10
Associated Companies	—	—	—	7
Other receivable, less interest payable, from loans, deposits and investments, including revaluation adjustments	(2)	(6)	36	29
	80*	84*	2,782	2,794
	289	332		

*Includes credit revaluation adjustments of the Company's holdings of foreign currencies of £1 million (1984 £1 million).

7. Bank deposits, current asset investments and net balances with bankers at 30th September 1985 were £1,367 million (31st March 1985, £1,414 million).

8. (a) Sales to customers excluding inter-Group and associated companies

(b) Exports from the United Kingdom

	Profit before Tax 1985	1984	Turnover 1985	1984
United Kingdom	157	172	1,316	1,225
Rest of Europe	16	17	257	234
The Americas	26	43	464	564
Australia	4	5	115	127
Asia	3	5	345	304
Africa	1	1	105	115
	207	243	2,606	2,569
			2,462	2,432
			604	553

9. Sales to customers excluding inter-Group and associated companies

10. Exports from the United Kingdom

11. Sales to customers excluding inter-Group and associated companies

12. Exports from the United Kingdom

13. Sales to customers excluding inter-Group and associated companies

14. Exports from the United Kingdom

15. Sales to customers excluding inter-Group and associated companies

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33. Sales to customers excluding inter-Group and associated companies

34. Exports from the United Kingdom

35. Sales to customers excluding inter-Group and associated companies

36. Exports from the United Kingdom

37. Sales to customers excluding inter-Group and associated companies

38. Exports from the United Kingdom

INTL. COMPANIES & FINANCE

New Issue
December 4, 1985

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November 1985

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Westdeutsche Landesbank
Girozentrale

Barlow Rand sees the abolition of apartheid as essential for growth

BY ANTHONY ROBINSON IN JOHANNESBURG

BARLOW RAND, South Africa's largest industrial conglomerate, sent an upbeat message to the Johannesburg stock exchange recently when it reported a 23 per cent rise in turnover after one of the most difficult years even for the South African economy. Even the 3 per cent decline in earnings per share looked reasonable compared with the recession-hit profits of other big industrial groups.

The results implied that the outlook for industrials next year, when the economy is expected to grow by 3 per cent against a background of lower interest rates and higher government spending, might not be quite as gloomy as feared. When added to other factors, like the decision to go ahead with the R4.5bn (\$1.75bn) Marcell Bay off-shore gas project, the results helped to spark off renewed interest in equities as an inflation hedge which has raised the JSE Industrials Index to new highs—albeit in terms of the inflation and depreciation weakened rand.

There are two main reasons for Barlow Rand's relatively good performance in the year to September: its strong position in the mining sector and its early success of its recently acquired international arm, J. Bibby and Son. In effect politics and rand depreciation have divided the economy clearly into winners and losers, and the winners are the mining sector and products like chrome and special alloy steels which have produced record results from the translation of export earnings into rand.

Barlow's gold, coal, chrome and other interests and its special alloys subsidiary Middelburg Steel account for around half the R70bn group operating profits after interest, with Middelburg Steel, the star performer, turning in profits of around R55m after years of losses.

But it is Barlow's acquisition of Bibby last year, in the nick of time as it turned out, which has given the group a significant extra element of insulation from the vicissitudes of the stop-go South African economy. Mr. Warren Clelow, recently appointed as chief executive in place of Mr. Mike Rosbott, who remains chairman, has no doubt that if Barlow had not bought Bibby last year "it would have been impossible to do so now

through acquisitions, which excite Mr. Clelow. "We have kept Bibby deliberately under-gear so it can make sizeable new acquisitions, up to R60m or so, without having to call on us as parent company to contribute. We are quite willing to see our bolding diluted."

Despite the strong performance of the mining sector and Bibby, the group as a whole has yet to break out of the pattern of static dividend payments. The group's earnings per share over a five-year period in which turnover has virtually trebled to R12.2bn from R4.5bn in 1981. Earnings per share have declined over this period

from 204 to 165 cents, with the dividend unchanged at 70 cents. Prospects for the current year look more favourable. The rapid reduction in prime rate from 25 per cent to 16.5 per cent over the past six months will help. So will a reduction in recent high levels of capital expenditure.

But the real key to higher overall profitability is more dynamic growth in the two major non-mining sectors of Barlow Rand's domestic operations. The food sector and industrial interests. The food interests, gathered together under the C G Smith umbrella, effectively a conglomeration

for the entire Southern African region.

Mr. Clelow is convinced that "ultimately South Africa will feed the sub-continent." But South Africa's apartheid image and destabilisation policies will have to change dramatically before that happens.

Like Mr. Rosbott, the chairman who is a leading business advocate of apartheid reform, Mr. Clelow is also convinced that "abolition of apartheid will impact favourably on Barlow Rand." Bringing blacks fully into the economy is vital above all, he says, for the future growth of the currently depressed industrial side of Barlow Rand's operations. This is made up of the packaging, paint, building materials, earth-moving equipment and other construction-linked activities.

"At present fewer than 10m of South Africa's 27m people are economically active. By the end of the century there will be 47m people. If the government abolished influx control and opts, as it is being urged to do, for a policy of orderly urbanisation, the potential growth is tremendous. Industries which are considered mature in Europe and the US are big potential growth areas for us, and Barlow Rand is geared to satisfy these demands," Mr. Clelow says. Only 10 per cent of the estimated 100,000 houses per year needed to dent the black housing backlog were built last year. To remedy this Mr. Clelow has called for a drastic change in the pattern of state spending. "Every spare penny has to be channeled into black housing, education and training," he argues.

The group spent over R40m last year on its skills training scheme, designed largely to raise the level of black skills at all levels. But at the same time it spent over 8,000, mainly black workers, due to the recession and rationalisation. However, the perception that apartheid is no longer good for business and that abolition is vital if the South African economy is to reach its full potential is one now deeply rooted in enlightened self-interest. It is because of this that the conversion of South African business in general to the cause of apartheid abolition carries a ring of conviction often lacking in the past.



Mr Warren Clelow,
Barlow Rand's new chief
executive, says that
bringing blacks fully into
the economy is vital
above all for the future
growth of the currently
depressed industrial side
of the group's operations.

These Notes have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States of America or to nationals or residents thereof. These Notes having been sold, this announcement appears as a matter of record only.

NOVEMBER 1985

U.S. \$100,000,000

COMMONWEALTH BANK OF AUSTRALIA

A Statutory Corporation of the Commonwealth of Australia

10% Notes Due 1993

The Commonwealth of Australia guarantees the payment of all moneys that are, or may at any time become, payable by the Commonwealth Bank of Australia

Credit Suisse First Boston Limited

Salomon Brothers International Limited

Deutsche Bank Capital Markets Limited

Merrill Lynch Capital Markets

Swiss Bank Corporation International
Limited

Union Bank of Switzerland (Securities)
Limited

BankAmerica Capital Markets Group

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris

Commonwealth Bank of Australia

County Bank Limited

Kidder, Peabody International Limited

Morgan Guaranty Ltd

Nomura International Limited

Orion Royal Bank Limited

MULTIPLE EQUITY-LINKED BOND ISSUES BY THE PIRELLI GROUP.

The Pirelli Group has successfully completed five co-ordinated equity-linked bond issues which raised a total of approximately \$227 million for certain Group operating subsidiaries. Each issue is convertible into, or carries warrants for, shares of one or both of the Pirelli parent companies.

EUROMARKET ISSUES

NEW ISSUE These Bonds having been sold, this announcement appears as a matter of record only. **AUGUST 1985**

U.S. \$50,000,000

Pirelli Financial Services Company N.V.
(Incorporated with limited liability in the Netherlands Antilles)

Guaranteed 7% Convertible Bonds Due 1995
Unconditionally guaranteed by

PIRELLI

Pirelli Société Générale S.A.
(Incorporated with limited liability in Switzerland)

and Convertible into Bearer Participation Certificates or Bearer Shares of Société Internationale Pirelli S.A.

Credit Suisse First Boston Limited

Morgan Stanley International Swiss Bank Corporation International Limited

Amro International Limited Banque Bruxelles Lambert S.A.

Baring Brothers & Co., Limited Berliner Handels- und Frankfurter Bank

Daiwa Europe Limited Dresdner Bank Aktiengesellschaft

Goldman Sachs International Corp. Lazard Frères et Cie

Sarasin International Securities Limited Union Bank of Switzerland (Securities) Limited

S. G. Warburg & Co. Ltd.

Algemene Bank Nederland N.V. Boerse Securities (U.K.) Ltd. John Beker Entrepotbank Limited

Banca Commerciale Italiana Banca del Gotteye Banca Montedison & C.

Banca Nazionale del Lavoro Banque CIAL (Schweiz) Credit Industriel d'Allemagne de Luxembourg

Bank Cattolica, Kurt, Burgenland (Oversight) Bank Leu International Ltd. Bank Mees & Hope NV

Banque Générale du Luxembourg S.A. Banque Internationale à Luxembourg S.A. Banque Nationale de Paris

Bayrische Hypotheken und Wechsel-Bank Bayerische Vereinsbank Aktiengesellschaft Commerzbank Aktiengesellschaft

Compagnie de Banque et d'Investissement, CBI Creditosuisse-Bankverleih Credit Commercial de France

Crediti Italiani Crédit Lyonnais Crédit de Nord Deutsche Bank Aktiengesellschaft Deutsche Girozentrale - Deutsche Lombardbank Generali Bank

Dominion Securities Plc/Ltd. Konsortiumpk. Gefina International Limited Deutsche Bank Aktiengesellschaft Dresdner Bank Aktiengesellschaft Eurocomshare S.p.A.

Genossenschaftliche Zentralbank AG Giroszentrale und Bank der österreichischen Sparkassen Hentsch & Cie

Hill Samuel & Co. Instituto Bancario San Paolo di Torino Käldorff, Peledsky International Kleinwort, Benson Limited

Kreditbank International Group Merrill Lynch Capital Markets Nederlandsche Creditanstalt NV

New Japan Securities Europe The Nikko Securities Co., (Europe) Ltd. Nippon Kangyo Kokusai (Europe) Limited

Nomura International Oesterreichische Länderbank Paribas Limited Pictet International Ltd.

Pierro, Heiring & Pierro N.V. Priva Krediet Bank Loppe Skarre, Lehman Brothers International, Inc.

Swiss Vakuum Urigson S.A. Vereins- und Werksbank Westdeutsche Landesbank Girozentrale Windhund Inc.

NEW ISSUE These Bonds having been sold, this announcement appears as a matter of record only. **AUGUST 1985**

£40,000,000

Pirelli UK International Finance B.V.
(Incorporated with limited liability in the Netherlands)

Guaranteed 7½% Convertible Bonds Due 2000
Unconditionally guaranteed by

PIRELLI

Pirelli UK plc
(Incorporated with limited liability in England)

and certain guaranteeing subsidiaries and Convertible into Ordinary Shares of Pirelli S.p.A., or Bearer Participation Certificates or Bearer Shares of Société Internationale Pirelli S.A.

Baring Brothers & Co., Limited

Credit Suisse First Boston Limited S. G. Warburg & Co. Ltd.

Algemene Bank Nederland N.V. Banque Paribas Capital Markets

Bayerische Vereinsbank Aktiengesellschaft Berliner Handels- und Frankfurter Bank

County Bank Limited Credito Italiano S.p.A.

Generale Bank Kleinwort, Benson Limited

Merrill Lynch Capital Markets Morgan Grenfell & Co. Limited

Morgan Stanley International Nomura International Limited

J. Henry Schroder Wag & Co. Limited Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

Algemene Bank Nederland N.V. Banca Montedison & C. - "Banca Nazionale del Lavoro"

Banca Commerciale Italiana Banque Bruxelles Lambert S.A. Banque Internationale à Luxembourg S.A.

Bank Mees & Hope N.V. Banque CIAL (Schweiz) Credit Industriel d'Allemagne de Luxembourg

Bank Cattolica, Kurt, Burgenland (Oversight) Banque de Luxembourg S.A.

Banque Générale du Luxembourg S.A. Banque Nationale de Paris

Banque Paribas Capital Markets Barclays Bank plc

Bayrische Hypotheken und Wechsel-Bank BNP Paribas

Bayrische Landesbank Oberbayern Bayerische Vereinsbank BNP Paribas Capital Markets

Bayerische Vereinsbank (Hessen) BNP Paribas Capital Markets

Bergen Bank A.G. BNP Paribas Capital Markets

Commerzbank Aktiengesellschaft BNP Paribas Capital Markets

Credit Lyonnais BNP Paribas Capital Markets

Eurocomshare S.p.A. BNP Paribas Capital Markets

Generali S.p.A. BNP Paribas Capital Markets

Hill Samuel & Co. BNP Paribas Capital Markets

Herris Govett Ltd. Credicorp N.V. BNP Paribas Capital Markets

Mitsubishi Flairtry International Samuels Montage & Co. BNP Paribas Capital Markets

The Nikko Securities Co., (Europe) Ltd. R. Wilson & Co. Novo Banco Amsterdams S.p.A.

Orion Royal Bank Phillips & Drew Pierson, Heiring & Pierro N.V. N. M. Rothschild & Sons Limited

Rave & Pitman Sarasin International Securities Limited Stoen & Cotes Straus Turkel & Co.

Vickers da Costa Ltd. Westdeutsche Landesbank Tammachi International (Europe) de Zarie and Bevan

NEW ISSUE These Bonds having been sold, this announcement appears as a matter of record only. **AUGUST 1985**

DM 120,000,000

Pirelli Financial Services Company N.V.
(Incorporated with limited liability in the Netherlands Antilles)

4% Convertible Bearer Bonds of 1985/1992 Irrevocably and unconditionally guaranteed by

PIRELLI

Pirelli Société Générale S.A.
(Incorporated with limited liability in Switzerland)

and Convertible into Ordinary Shares of Common Stock of Pirelli S.p.A., or Bearer Shares or Bearer Participation Certificates of Société Internationale Pirelli S.A.

Berliner Handels- und Frankfurter Bank

Dresdner Bank Aktiengesellschaft

Baring Brothers & Co., Limited Banca Commerciale Italiana

Commerzbank Aktiengesellschaft Crédit Commercial de France

Gennossenschaftliche Zentralbank AG Kredithank International Group

Morgan Guaranty GmbH Morgan Stanley International

Nederlandse Middenstandsbank nv The Nikkei Securities Co., (Deutschland) GmbH

Swiss Bank Corporation International Limited Union Bank of Switzerland (Securities) Limited

Bank Leu International Ltd. Sarasin International Securities Limited

Algemene Bank Nederland N.V. All-Mil Group Anra International Bader-Württembergische Bank

Julius Baer International Banca del Gattista Banca Nazionale del Lavoro Banca di Roma

Banco di Roma per la Svizzera Bank America Capital Markets Group Bank für Amerika Wirtschaft

Bank Gottschee, Kurt, Burgenland (Oversight) Bank Mees & Hope NV Bank of America (Deutschland) Management

Bank J. Vautzel & Co. A.G. Bankers Trust GmbH Banque Bruxelles Lambert S.A.

Banque Française de Commerce Extérieur Banque Géante de Luxembourg S.A. Banque Industrie

Banque Internationale à Luxembourg S.A. Banque Nationale de Paris Banque de Neufchâtel, Schlumberger, Möller

Banque Paribas Capital Markets Barclays Bank plc Bayrische Hypotheken und Wechsel-Bank

Bayrische Landesbank Oberbayern Bayerische Vereinsbank BNP Paribas Capital Markets

Bayerische Vereinsbank (Hessen) BNP Paribas Capital Markets

Bergen Bank A.G. BNP Paribas Capital Markets

Commerzbank Aktiengesellschaft BNP Paribas Capital Markets

Credit Lyonnais BNP Paribas Capital Markets

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Vickers da Costa Ltd. Westdeutsche Landesbank Tammachi International (Europe) de Zarie and Bevan

Verband Schweizerischer Kantonsbanken Veresio und Westbank S.G. Warburg & Co. Ltd.

W.M. Warburg Principele Witz & Co. Westdeutsche Landesbank Garantia

Whitney & Glynn Bank plc Wood County Inc. Yasuda International (Europe) Limited

DOMESTIC ISSUES

NEW ISSUE This announcement appears as a matter of record only. **SEPTEMBER 1985**

Lir. 102,943,345,000

Industrie Pirelli S.p.A.

Bonds due 1995

PIRELLI

convertible into ordinary shares of Pirelli S.p.A.

Rights to these bonds were offered to shareholders of Pirelli S.p.A. The issue has been subscribed in full.

NEW ISSUE This announcement appears as a matter of record only. **OCTOBER 1985**

FFr. 200,000,000

Tréficable Pirelli S.A.

Bonds due 1995
guaranteed by

PIRELLI

Pirelli Société Générale S.A.

with warrants to subscribe

Ordinary shares of Pirelli S.p.A.

Bearer Participation Certificates or Bearer Shares of Société Internationale Pirelli S.A.

Banque Paribas

MM. Lazarus Frères et Cie

Crédit du Nord

Morgan et Cie. S.A.

PIRELLI

UK COMPANY NEWS

GEC profits below City forecasts

General Electric Company, which yesterday unveiled proposals to join forces with Plessey, the telecommunications and defence business, also reported a 13 per cent fall in half year pre-tax profits.

Profits to September 30 were £288m, compared to £332m for the corresponding period. A higher interim dividend of 14p (13.5p) is being paid, which is covered comfortably by unchanged earnings of 6.8p per share.

Brokers described the profit fall as disappointing. "These figures are well down on expectations and are not impressive at all," said one analyst. Another electronics analyst said: "GEC is not generating sufficient profits from internal growth."

They added that results were one reason why GEC had simultaneously announced its cautiously-expressed desire to join up.

"In sheer industrial logic it appears to make sense," said one broker, "these figures are the clearest indication that GEC needs to be much bigger if it is to compete effectively against the international giants such as Siemens and the Japanese."

Analysts had downgraded forecasts since GEC warned at its AGM last September that profits for the first few months were lower. But market expectations had ranged around £320m, with more bearish circulars forecasting around £300m.

GEC's shares, however, closed 12p higher at 186p reflecting a

DIVISIONAL PERFORMANCE ANALYSIS						
	Turnover	First half	Profits pre-tax			
	(£m)	(£m)	(£m)	(£m)	Change	(%)
Electronic	877	844	77	106	-28.7	-28.7
Telecommunications	352	346	13	40	+17.5	+17.5
Automotive	230	215	20	19	-5.2	-5.2
Medical	199	200	9	14	-0.5	-0.5
Power gen.	303	297	29	24	-1.9	-1.9
Electrical	277	331	19	19	0.0	0.0
Consumer	154	135	14	11	-12.3	-12.3
Distribution	108	111	6	6	0.0	0.0
Associates	144	179	4	11	-43.4	-43.4
Other	36	29	2*	6*	-18.9	-18.9
Int. receivable	—	—	80	84	4.8	4.8
Total	2,702	2,794†	289	332	13.0	13.0
* Loss. † Includes subsidiaries and associates sold.						

* Loss. † Includes subsidiaries and associates sold.

broadly favourable view on GEC's proposed new combination with Plessey.

Pre-tax profits fell in three of GEC's eight main divisions.

In telecommunications and business systems, pre-tax profits were down 24.6 per cent to £120m. However, GEC said that its large power division was expected to recover in the second half through the increasing rate of delivery of System X, the electronic switching system supplied to British Telecom.

Electronics systems and components suffered a sharp drop in profits from £100m to £75m, while electrical equipment was static at £15m.

There were slightly brighter spots: consumer products' profits

rose from £11m to £14m while power generation increased from £22m to £25m.

Even GEC's much criticised cash mountain was lower at £1.1bn (£1.37bn), which analysts attributed to GEC's decision to build back its reserves.

Geographically, GEC's performance suffered in almost every area. In the UK, pre-tax profits were down from £127m to £107m. In the US and South America, profits were cut from £25m to £22m, while elsewhere in Europe they were down from £125m to £115m.

GEC attributed the worldwide fall to several factors, other than the expected difficulties experienced in telecommunications.

It said that Canadian

LATEST TWIST IN WEINSTOCK'S MANOEUVRES

YESTERDAY'S merger proposal to Plessey is the latest twist in a remarkable history of GEC's acquisitions stretching back 20 years and stemming from the arrival at the company of Mr Arnold (now Lord) Weinstock in 1961.

In that year GEC took over Radie and Allied Industries, a small but highly successful radio and television manufacturer headed by Mr Michael Sobell and his son-in-law, Mr Weinstock. Within two years, Mr Weinstock had become appointed managing director of GEC, and began accelerating its growing profitability.

He was only 38, and while he came to GEC with a reputation as a good manager, his rise to the top was extraordinarily rapid.

GEC was one of the three leading British electrical engineering companies to merge with Associated Electrical Industries (AEI) and English Electric (EE), but in some respects had been the least successful in the 1950s.

In the 1960s, however, this

position was reversed and in a remarkable burst of merger activity, GEC swallowed these two rivals plus International, which it took over AEI in 1967 after a bitter battle (and after gaining support for a merger from the Labour Government's Industrial Reorganisation Corporation).

Two years later (and again with the backing of IHC) it merged with EE, the largest of the three. This brought under the control of Mr Weinstock a large proportion of the UK's major electrical engineering industry.

The 1970s were widely regarded as a "golden era" for the group, as it set about rationalising and strengthening electrical and electronics businesses. Returns from the initial investment from 8 per cent in 1970 to 27 per cent in 1982.

There were a substantial number of small disposals but these were outweighed by several major purchases.

In 1974 GEC bought Scherzer, the aircraft and aerospace appliance manufacturer, while in 1979 it acquired A. B. Dick, a long established US reprographics maker for \$100m, and

the 1980s, however, this

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UK COMPANY NEWS

Ultramar spends C\$120m acquiring Gulf Canada

BY DOMINIC LAWSON

Ultramar, the UK independent oil company, is paying C\$120m (\$85m) for the oil refining and marketing assets of Gulf Canada in Quebec and the Atlantic provinces. The deal will be funded from the company's large unused lines of credit.

In August, Ultramar broke off discussions over the deal with Olympia and York Developments, the Canadian company which controls Gulf Canada.

The price is believed to be lower than that originally demanded.

The deal marks the latest of several steps by Ultramar over many years to build a major refining and marketing business in Canada. In 1983 it upgraded the refinery which it built in Quebec in 1971. The Gulf Canada deal is designed mainly

to provide outlets for that refinery. The assets being acquired include 675 service stations, as well as cash and net current assets of about C\$80m.

Ultramar markets at the moment about 25,000 barrels a day of oil products in Quebec, Newfoundland and Ontario. Gulf was selling about 34,000 b/d in Quebec and the Atlantic Provinces. Following this acquisition, Ultramar will be Quebec's leading retailer of oil.

Ultramar said yesterday that "there would be substantial economies of scale, both at the Quebec refinery and in the supply of petroleum products through the combined network."

Mr David Elton, a director of Ultramar, said that the Gulf Canada assets would generate

cashflow over the next three to four years equivalent to the cost of the purchase.

He conceded that Canadian oil marketing and refining was a mature area, but added: "One can make money in mature businesses if you have a good brand."

Ultramar will also be spending about C\$13m converting the Gulf chain to the Ultramar name.

Mr Elton said that Ultramar's future expansion would be concentrated on oil exploration and downstream processing in the US and the UK. Concerning the possibility of taking over other UK independent oil companies, Mr Elton said: "We are reviewing the situation continually."

Ultramar's share price gained 5p to close at 205p.

Intl. Signal shows little change

A SUBSTANTIAL increase in interest charges, mainly as the result of an acquisition, has led to a virtually unchanged pre-tax profit at International Signal and Control Group for the six months ended September 29 1985.

The group is engaged worldwide in providing electronic and defence systems and electronic aerospace design and production. It reports its figures in US dollars, its principal trading currency.

Sales for the period moved up 57 per cent to \$193.93m, or £131.2m et current rates of exchange, and the operating profit was nearly 37 per cent higher at \$21.03m, or £14.25m, despite an exchange loss of \$1.3m as a result of the weakening of the dollar against Euro currencies. The pre-tax balance, however, was almost static at \$14.27m, equal to £9.65m, compared with \$14.1m last year.

The half year includes SIEL which was acquired on March 1 last. It accounted for \$43.6m of turnover and \$3.7m of operating profit. It was the principal reason for an increase from \$1.12m to \$7.8m in interest charges — a bank debt was incurred for the purchase, and also the work in progress in the international division and at SIEL had to be financed.

The directors report that the group's international division achieved a good increase in its profit contribution. New business prospects continue encouraging and, as in previous years, the second half will bring a significant influence on the division's performance for the year.

ISC Systems has expanded its order book since the beginning of the year. This will not benefit this year's results but should contribute to improved performance in future.

Performance in all of Marquardt's five main product areas has been most encouraging, they say. Work has started on a new

building at Van Nuys to accommodate production line for the tactical munitions dispenser for the US government.

Good progress has been made in integrating SIEL into the group, and several joint marketing and development programmes are underway.

It is anticipated that joint efforts between the international division and SIEL will lead to additional international projects.

At the same time SIEL has obtained new orders from existing customers.

Discussions are progressing well on a number of further programmes with both new and existing customers, and the directors view the outcome of the year with considerable confidence.

The interim dividend is raised from 1 cent to 1.2 cents per share, from earnings of 6.5 cents (6.2 cents) struck after tax \$5.35m (£5.64m).

For the year ended March 31 1985 the group made a pre-tax profit of \$40m and paid a total dividend of 2.5 cents.

Yesterday's events in the electricals sector would have provided International Signal with a more than adequate smoke-screen for its results had it felt the need for one. In fact the company was quite untroubled by this first incorporation to its fast profit growth since coming to the market in 1982, rightly pointing to the fact that a company engaged in multi-year contracts cannot be judged on one half year alone. SIEL has predictably cost the group dear in the short term, but will show its face by the year-end, while the state of the order book suggests that the billing-out of work in progress will take full-year profits to about \$50m. With the shares down 2p to 313p and a tax charge of 40 per cent the pre-tax prospective p/e ratio at about 20 on most forecasts

REDAH INDUSTRIES, a Canadian subsidiary of Tate & Lyle, reports a 17 per cent increase in taxable income to C\$45.5m (£19m) against C\$38.8m for the year to end-September, 1985.

Profit from automotive, industrial and construction products activities was greater than the sum of its parts. Total sales were up from \$372m to \$444m.

Dates Manufacturing Industries was the main contributor to the increased non-sugar profits, while competitive conditions in the US sugar industry adversely affected refined sugar results, the directors state.

Premier Consolidated Oilfields has received acceptances in respect of 2.36m (89.40 per cent of the ordinary shares in Rocky Mountain Oilfields Ltd) 6s. The offer has now become unconditional and remains open.

Matthew Hall

Public Limited Company

INTERNATIONAL ENGINEERING DESIGNERS AND CONTRACTORS

Interim Report

Group results for the nine months to 30 September 1985

	9 months to 30 Sept 85		Year to 31 Dec 84	
	£'000	£'000	£'000	£'000
Turnover	294,864		271,203	362,769
Profit on trading	4,281		3,127	4,161
Oil, gas, chemical and mining	4,180		3,859	5,348
Mechanical and electrical				
Interest receivable (net)	8,461		6,986	9,509
	2,909		3,553	4,736
Profit on ordinary activities before taxation	11,370		10,530	14,245
Taxation charge for the period	(3,310)		(5,401)	(7,333)
Profit on ordinary activities after taxation	6,060		5,138	6,912
Outside shareholders' interests	8		(1)	(2)
Profit attributable to shareholders	6,054		5,139	6,914
Ordinary dividends	1,150		461	2,892
Earnings per share	8.73p		7.52p	10.11p

Notes
1 The nine months' results for both years are unaudited. The results for the year 1984 shown above are an abridged version of the audited accounts of that year which have been delivered to the Registrar of Companies. The Report of the Auditors was not available at the time of preparation of these results.
2 Earnings per share are based on profit attributable to shareholders and 69,362 million shares (as increased by the one for one capitalisation issue on 7 June 1985) in issue up to 22 August 1985 and 72,18 million shares thereafter following the acquisition of The IDC Group plc.

Salient Points from the Interim Report to Shareholders

- Pre-tax profit for nine months up 8%. Further growth anticipated with full year profit of £15.75 million — an increase of 10.5%.
- Interim dividend of 1.5p per share to reduce disparity between dividend payments.
- Oil, gas, chemical and mining activities satisfactory in the UK and Holland but disappointing results from the USA.
- Continued growth in mechanical and electrical sector.
- Acquisition of The IDC Group completed. The combined skills of Matthew Hall and IDC augur well for the future.

Matthew Hall PLC

Matthew Hall House, 7 Baker Street, London W1M 1AB

Telephone: 01 585 5394 Telex: 29441

Two further acquisitions by Connells for £3m

ACQUISITIONS in 1985 have resulted in Luton-based Connells' business growing substantially, trading improvements pre-tax profits for the 12 months ended August 31 surged from £27.2m to £42.2m, more than doubling its commercial offices from five to 11.

The most recent purchases were announced in the last two days. On Monday it bought the Brighton-based Brian Dodd and Co for £33.000 and yesterday it acquired Wilson & Partners, based in Northampton, for a consideration equivalent to £1.5m.

The price for Dodd was met by £283,000 cash and the balance in shares. In the year to end of July 1985 the company, which has assets of £133,000, made profits increased by 88 per cent, with a noted "very substantial" turnover.

The group manufactures, processes and markets food under such names as Mothers Pride, Nibble, Hovis, Bigo and Atrona. The past year saw its external sales grow 600,000.

The rationalisation and heavy investment programme embarked upon some four years ago.

The basis of translating overseas earnings has been changed from year-end to average exchange rates and comparative results have been restated accordingly.

The group's shares closed 4p

Overall rise lifts RHM to £72m

Ranks Hovis McDougall checked into the City yesterday with 1984-85 profits some £4.5m higher than the top end of analysts' forecasts.

With nearly all sectors of the group's business showing substantial trading improvements pre-tax profits for the 12 months ended August 31 surged from a record £50.7m to a record £71.5m, an improvement of 41 per cent.

The final dividend is being lifted to 3.45p, giving share-holders a 21.4 per cent increase in their total to 5.29p net per share.

In the UK good profits were recorded by the four milling, grocery and general product divisions, and the packaged cake division turned in good profits in line with the previous year.

Overseas trading profits emerged at £24.2m (£24.4m) and earnings at 18.7p (12.2p) per 25p share. Dividends will absorb £15.2m (£12.5m). The return on funds was 17 per cent (18 per cent).

The current year has got off to a good start and Sir Peter Reynolds, the chairman, expects another satisfactory outcome. He points out, however, that this is the first year where it is difficult to forecast but adds that some price increases have already been made.

British Bakeries is benefiting from the rationalisation and heavy investment programme embarked upon some four years ago.

The basis of translating overseas earnings has been changed from year-end to average exchange rates and comparative results have been restated accordingly.

The group's shares closed 4p



Sir Peter Reynolds, chairman of Ranks Hovis McDougall

lower yesterday at 178p after rising to 181p at one stage.

• comment

These figures were flattered — to the tune of £2.7m — by a transition to average exchange rates for the translation of foreign earnings; even so, this was a good performance with RHM's pre-interest margin up a point and its return on its milling and baking assets up to the best practice of AB Foods. The price of RHM baking at a profit continues to recede with price increases on bread vanishing in retailers' discounts; but milling margins have been restored by the October price rise to compensate for this year's quite dismal harvest. The recovery in the US has been substantial. The share price fell 6p to 178p on a day when most minds were occupied with other things, but a multiple of 10 times next year's expected earnings has not yet been recognised.

RHM's pre-interest margin is up to 10.4%.

Accordingly, the effect of the change increased 1984-85 pre-tax profits by £2.7m and reduced those of the previous year by £0.4m.

The group's shares closed 4p

Birmingham Mint profits surge

BIRMINGHAM MINT Group fulfilled expectations of strong half results by achieving a 21 per cent rise in pre-tax profits in the first months to September 30 1985 from £43.000 to £50.000.

Turnover rose nearly 14 per cent from £9.82m to £11.18m. An increased interim dividend of 2p per ordinary share is being paid, compared with 1.75p last year, with a 25 per cent rise in the scrip issue. Earnings per share for the period were 7.2p (5p).

Prospects for the second half continue to be encouraging and the directors expect to report further progress at the year end.

• comment

Birmingham Mint's profits growth is mainly attributable to the coin minting operation itself, where an order for 500m coins from the Indian Government has been placed.

This subsidiary helped to supply India with 500m rupee coins, which falls entirely into this year.

The group says the improvement in markins was particularly evident at Birmingham Mint Products which makes coins for foreign countries and tokens for such things as parking meters. This subsidiary

helped to supply India with 500m rupee coins, which falls entirely into this year.

The plant has been able to sustain a profit despite a fall in the bulk supply of coin blanks to other mints. It has also enabled the plant to run at full capacity for the first time in many years. Elsewhere the performance has not been so strong.

Electro-Precision Components has made some progress, but its R&D unit has only marginally made profits at all.

The second half will see the Indian contract in for a full six months instead of three, putting profits of £1.5m within easy reach for the year but, after that, much harder to handle, while India renews its contract for a second year and on the likelihood of improving the performance of the smaller off-shoots. With the share up 5p to 125p, the prospective p/e ratio is 9 after a 45 per cent price change, a rather modest multiple by comparison with the market.

It is encouraged by the initial progress of this product and believes that it will ultimately contribute to earnings.

The interim dividend is increased from 3p to 3.5p, with earnings per share up from 8.43p to 10.86p after a tax charge of £45,000 (£53,000).

Toothill looks for slight rise in current year

R. W. Toothill, a furniture maker based in Co Durham, expects that results for the 1985-86 year will be only little better than the depressed £205,000 reported last year.

This was announced along with the half-year outcome to end-September, which show a slight increase in taxable profits of £12,000 (£112,000), on turnover, excluding VAT, of £2.03m.

It is encouraged along with the progress of this product and believes that it will ultimately contribute to earnings.

The interim dividend is increased from 3p to 3.5p, with earnings per share up from 8.43p to 10.86p after a tax charge of £45,000 (£53,000).

Ranks Hovis McDougall profits up by 41% to £71.5 million

* Profits again a record * Earnings and dividend up

Profits increased by £20.8 million

The Group's profit before taxation for the financial year to 31 August

THIS ANNOUNCEMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. If you are in any doubt about this Tender Offer, please consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.

Tender Offer

by
London & Continental Bankers Limited

on behalf of

GLEN INTERNATIONAL PLC

to acquire shares representing, together with the shares it already owns, up to 28.5% of the share capital of

PYKE HOLDINGS PLC

pins a

Potential top-up payment

This Tender Offer closes at 3.30 p.m. on Wednesday, 18th December, 1985

Further copies of this Tender Offer and Form of Tender (upon the terms of which alone tenders will be accepted) may be obtained on request from London & Continental Bankers Limited, Laurence, Prust & Co, and National Westminster Bank PLC at the addresses set out below.

London & Continental Bankers Limited
104 Finsbury Place, London EC2M 7AP
Telephone 01-580 6111

4th December, 1985

Tender Offer for Pyke Shares

On behalf of Glen International PLC ("Glen"), we hereby offer to acquire by tender, on the terms and subject to the conditions set out below, such number of fully paid shares of Pyke Holdings plc ("Pyke") as will represent up to 28.5 per cent of the share capital of Pyke in issue and fully paid as at 3.30 p.m. on Wednesday, 18th December, 1985, the closing date of this Tender Offer. The maximum number of Pyke Shares to be acquired by Glen under the Tender Offer ("the stated maximum") will represent 18.5 per cent of the issued share capital of Pyke.

Terms and Conditions of the Tender Offer

1. The tender consideration shall be 440p in cash for each Pyke Share tendered and accepted. In certain circumstances all acceptances may also at a later date become eligible for a top-up payment as described below.

2. Up to 100,000 pins of at least one pyke share (approximately 2.5 per cent of the stated maximum share capital) are received, the Tender Offer will close.

3. Subject to the paragraphs of paragraph 2 above, all tenders will be irrevocable.

4. The Tender Offer will close at 3.30 p.m. on 18th December, 1985.

5. A pin of share will be acquired by Glen from all its shareholders and acceptances of pins with all rights now or heretofore attaching thereto including the right to receive dividends and other distributions, notices, documents and other papers hereunder that Pyke shareholders will be entitled to receive after the proposed further dividend of 3.5p incl. ex Pyke Share for the period ended 30th September, 1985 amounting to 1.5p per share.

6. Glen already holds 325,000 Pyke Shares (11.6 per cent of Pyke's present issued share capital) and will hold 28.5 per cent of Pyke's present issued share capital at the closing date of this Tender Offer. The maximum number of shares will be offered for, if the number of acceptances tendered exceeds the stated maximum, the tenders will be scaled down pro rata.

All tenders will be made in accordance with the Form of Tender, duly completed in accordance with the instructions, a photocopy of which constitutes part of the terms of the Tender Offer.

Procedure for Tendering

Copies of this Tender Offer and of Tender on the terms of which alone tenders will be accepted will be accepted by post to shareholders of Pyke as detailed on 4th December, 1985 and may be obtained on request from—

London & Continental Bankers Limited, Laurence, Prust & Co, National Westminster Bank PLC, 2 Thorntown Avenue, 1-11 Moorgate, London EC2N 2AP, 01-580 6111, 01-638 5181

Persons of Pyke's duly completed should be returned together with the relevant share certificate(s) and other documents of title to London & Continental Bankers Limited, New Issues Department, 2 Thorntown Avenue, London EC2N 2AP, 01-580 6111, 01-638 5181

The result of the Tender Offer, if any, will be announced by 9.30 a.m. on 19th December, 1985, the day following the closing date.

Quotations will be displayed and later than 10 business days following the closing date of this Tender Offer, the maximum number of shares tendered, acceptances, etc., received before the Tender Offer closes in respect of the number of Pyke shares tendered and, if applicable, after taking account of any scaling down.

6.1 Top-up Payments

Payments will be deposited by Pyke shareholders entitled thereto as described in the section "Top-up Payments" below.

(a) General

All documents and instruments by or to Pyke shareholders will be sent in their full form to the appropriate holder of Pyke Shares in respect of the Tender Offer, as set out in details in a copy of Form of Tender, certificate(s) and/or other documents of title will be returned by post within 10 business days following the closing date of this Tender Offer, unless otherwise specified, to the address of the shareholder concerned, where applicable, will be remitted as soon as practicable. Pending the issue of balance certificates tenders may be terminated against the regular.

Reasons for Tender Offer

Hilldown Holdings plc ("Hilldown") has announced that it intends to make an offer to all shareholders of Pyke for Pyke's share capital (paid and to be issued) not already owned by it.

Chen is making this Tender Offer because it believes that the Hilldown offer represents a better value for money and a better alternative from Hilldown makes it offer particularly attractive.

Chen would be entitled to any Pyke, in whose management it has every confidence, as an independent company and accordingly does not intend to accept Hilldown's offer.

Hilldown has announced that it intends to pay its formal offer document as soon as possible. Accounts are available, which is expected to be later than 10th December, 1985. Chen will have the opportunity of consulting the Tender Offer in connection with that document.

Your attention is drawn to the top-up provisions set out below and to the Appendix which lists the names of Pyke Shares purchased by Glen and of the issue prices of Pyke over the last 3 months.

6.2 Limitations

Chen does not intend:

(i) to dispose of any existing shareholding in Pyke or any Pyke Shares acquired under the Tender Offer;

(ii) to make any general offer to acquire the share capital of Pyke.

Unless the context otherwise requires, expressions defined in the Tender Offer document dated 4th December 1985 from London & Continental Bankers Limited bear the same meanings in this Form.

Form of Tender

for the sale of shares of 10p each

in

PYKE HOLDINGS PLC

ACTION TO BE TAKEN

If you wish to tender all or any of your Pyke Shares, you should complete and sign where indicated below. The number of Pyke Shares which you wish to tender should be inserted in the box marked "I".

AND THEN

Send the Form together with your share certificate(s) and/or other document(s) of title for the total number of shares tendered to National Westminster Bank PLC, New Issues Department, P.O. Box No. 29, 2 Princes Street, London EC2P 2BD as soon as possible but in any event so as to arrive not later than 3.30 p.m. on Wednesday, 18th December 1985.

NOTE

If you have lost one or all of your share certificates you should follow the procedure in note E below.

Your attention is also drawn to the additional notes below.

NOTES REGARDING THE COMPLETION AND LODGING OF THIS FORM

The following notes should be read carefully in order to valid the valid of Tender must be correctly completed in all respects and received by National Westminster Bank PLC, New Issues Department by 3.30 p.m. on Wednesday, 18th December, 1985 and no later than 3.30 p.m. on Friday, 20th December, 1985 as when accepted by Glen International Holdings will represent up to 28.5 per cent of the share capital of Pyke in issue and fully paid as at 3.30 p.m. on 18th December, 1985. Use handwriting in block capitals.

Pyke Shares held by you for such smaller number as may result from scaling down in accordance with the top-up provisions of this Tender Offer document will be valid if you hold them and have tendered them for acceptance by Glen International Holdings will represent up to 28.5 per cent of the share capital of Pyke in issue and fully paid as at 3.30 p.m. on 18th December, 1985. Use handwriting in block capitals.

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FT COMMERCIAL LAW REPORTS

Redundant driver disqualified for benefit

CARTLIDGE v CHIEF ADJUDICATION OFFICER
Court of Appeal (Lord Justice Oliver, Lord Justice Ralph Gibson and Lord Justice Anthony Lincoln): November 28 1985

A PERSON who may benefit retrospectively from settlement of a trade dispute is "directly interested" in the dispute though he does not participate, and is therefore disqualified from receiving unemployment benefit if, during a work stoppage, picks prevent him from getting to work; and the disqualification does not expire upon his return to work before the stoppage is over or upon his subsequent dismissal for redundancy, but survives for as long as the stoppage continues.

The Court of Appeal so held when dismissing an appeal by Mr Leslie Cartlidge from a decision of a tribunal of Social Security Commissioners that he was disqualified from receiving unemployment benefit from March 23 1984 to November 20 1984.

Section 19 of the Social Security Act 1975 provides: "(1) A person who has lost employment... by reason of a stoppage of work... due to a trade dispute at the place of employment shall be entitled to receive... unemployment benefit for as long as the stoppage continues, except... where, during the stoppage, he has become bona fide employed elsewhere... but this subsection does not apply in... an directly interested in the trade dispute..."

The fact that the immediate and effective cause of his loss of employment was redundancy was regarded as irrelevant. The section imposed disqualification "so long as the stoppage continues". When Mr Cartlidge lost his employment because of redundancy, the stoppage was still continuing, though it had not stopped him from working.

On the present appeal from the tribunal, Mr Drabble (for Mr Cartlidge), contended that (1) disqualification should not apply

redundancy. On March 23 the when employment was terminated by redundancy; (ii) it should not apply to a claimant who, having lost employment for a period of reason of stoppage, did not until his employment was terminated for reasons unconnected with the dispute; (iii) that the tribunal was wrong in holding that the trade dispute was concerned with wages; and (iv) that the tribunal was wrong in holding that a person prevented from getting to work by violent picketing had "lost employment" by reason of stoppage of work.

That last point could not succeed. "Stoppage of work" was not defined in the Act. The question whether it had occurred and how long it continued were questions of fact.

A claimant lost employment by reason of a stoppage of work if the stoppage continued for the cause of his not working. If enough people stayed away for a stoppage to result, than all those who lost employment by the event, whether by choice or by the actions of others, lost employment by reason of stoppage of work.

But he also based his decision on the further ground that the principle in *R(U) 12/72*, that disqualification was for the duration of the stoppage, was not applicable where the claimant had regained his employment.

The tribunal in the present case decided to follow him. It said: "Once section 19(1) applies it continues to apply throughout the stoppage... Individual workers are not... but... and out of section 19(1) according to whether they work on some days or not on others."

Mr Drabble submitted that Mr Commissioner Monroe's decision was right.

Mr Laws, for the DHSS, said that to accede to Mr Drabble's argument was to ignore the fact that the section expressly stated that the disqualification was not to continue for so long as the stoppage continued—namely the period of time when he was employed elsewhere.

Mr Drabble acknowledged that the court could not applaud the tribunal without reaching a similar decision of a Tribunal of Commissioners in 1972, decision *R(U) 12/72*, and a supporting line of authority.

The principle in *R(U) 12/72* was that disqualification, once incurred, was for the duration of the stoppage. Having regard to the consistent line of decisions it would not be right to overturn.

The appeal should be dismissed.

Lord Justice Oliver and Lord Justice Anthony Lincoln concurred.

For Mr Cartlidge: Richard Drabble (Sevier Sedley Williams).

For the Chief Adjudication Officer: John Laws (solicitor, DHSS).

By Rachel Davies
Barrister

LORD JUSTICE RALPH GIBSON said that Mr Cartlidge was a member of the National Union of Mineworkers and had for many years worked as a driver at Florence Colliery in Longton.

In mid-1983 he applied to the National Coal Board for voluntary redundancy.

On May 20 1984 the NUM approved strike action. On March 10 Mr Cartlidge was given a 12 weeks' notice on the ground of

That was approved by Lord

APPOINTMENTS

New chairman at Diners Club International

Mr Nick Rowe, managing director of DINERS CLUB INTERNATIONAL LTD since 1982, has been appointed chairman. He succeeds Gen Sir Victor George-Balfour, chairman since September 1977, who is retiring. Mr Rowe will continue as managing director.

The money broking department of Sheppards and Chase has been renamed SHERPAHOLD MONEYBROKERS. The director will be Mr P. G. R. Wills, chairman, Mr F. H. Lowry-Chase, vice chairman, Mr T. S. Hibbitt, and Mr J. A. Davies.

Mr Peter Williams has been appointed deputy chairman of BUCKLEY INVESTMENTS and chairman of the executive committee which is responsible for managing the affairs of the company. Buckley Investments is the parent company of the Miller Buckley Group. Mr Williams remains a non-executive director of Bass.

The CLARKSON PUCKLE GROUP has appointed Mr Robbie Neulander as managing director of Clarkson Puckle Overseas.

The INDEPENDENT BROADCASTING AUTHORITY has appointed Mr A. L. Williams as its deputy director of engineering. He has been assistant director of engineering (policy) since 1978, and was one of the small group of engineers who joined the IBA (then ITA) at the start of independent television in 1955.

Mr Andrew Berkeley has been appointed director, legal affairs STC. He joins the company from the British National Oil Corporation where he was corporate secretary and general manager, legal and participation.

SAC INTERNATIONAL has appointed Mr Thomas P. Brennan and Mr F. J. Leah as directors and Mr E. W. Seabrook as deputy chairman. Sir Victor has also been appointed a director and Mr Seabrook deputy chairman of the New Throgmorton Trust (1983) and the Throgmorton Secure Growth Trust.

Sir George Jefferson has been appointed a director of LLOYD'S BANK from January 1. Sir George is chairman and chief executive of British Telecommunications and a director of Babcock International.

Mr Nicholas Royle has been appointed chairman of EJP TEAM PUBLIC RELATIONS. Mr Edwin Protheroe has become chief executive and Mr Jim Jeffrey, media managers, become associate directors.

Mr Berlitz now offers special 3 week full time crash courses of semi-private tuition in small groups of 3 or 4 people.

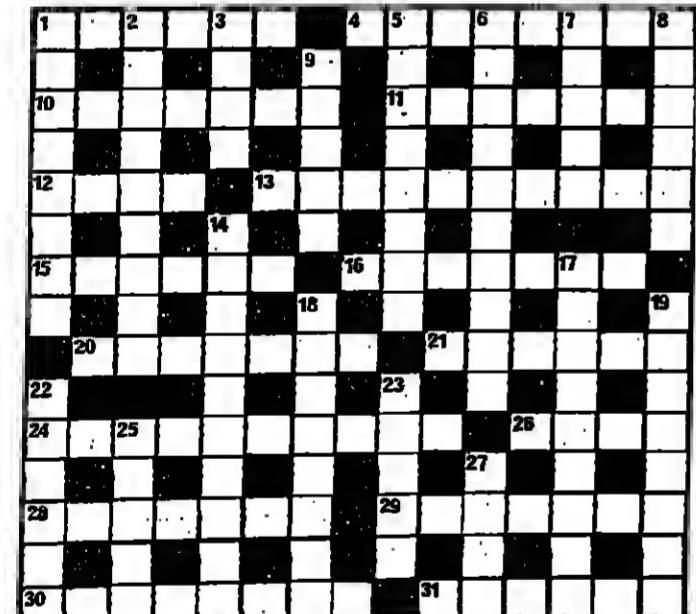
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FT CROSSWORD PUZZLE No 5,890



ACROSS

- 1 Soldier is unable to retract declaration. (6)
- 4 Article about dental trouble in the islands. (8)
- 10 Another word for tank to hold rain perhaps. (7)
- 11 He lays charge as copper reces wildly round. (7)
- 12 Get sly look over dance. (4)
- 13 Rocket for athletes going on train without clothes. (4, 6)
- 15 Can obtain forcibly by letter is wrong. (6)
- 16 Speaks at length about having to put a cover on. (7)
- 20 What baby may do to draw first flower. (7)
- 21 First house on borders to have fences. (6)
- 24 Sportsman having right to assist with incursion into neighbour's territory. (6, 4)
- 26 One's performance in game. (4)
- 28 Give illustration about axle. (5)
- 29 Lay's bare attitude about sex. (7)
- 30 Pedals to find lad lost in wood perhaps. (8)
- 31 Looked after things when inclined. (6)

DOWN

- 1 Composer was first to become twisted. (8)
- 2 Complain about having to go in with wood-worker. (9)
- 3 One attempt to pen cattle. (4)
- 5 Sceptical scholar. (8)
- 6 Sporting occasion causing tax scare? (5, 5)
- 7 Publication for children. (5)
- 8 Blow for oarsman. (6)
- 9 Calm retort. (5)
- 14 Antiquary taking horse over ploughed field (6, 4)
- 17 Attention absorbed by need to order about twelve dozen. (9)
- 18 City-girl. (5)
- 19 Psyche powers love employed to become engaged. (7)
- 22 Missing sailor in ecstasy (6)
- 23 One who exists for the organ. (5)
- 25 Regret about exercise in foreign currency. (5)
- 26 One's performance in game. (4)
- 28 Give illustration about axle. (5)
- 29 Lay's bare attitude about sex. (7)
- 30 Pedals to find lad lost in wood perhaps. (8)
- 31 Looked after things when inclined. (6)

"I studied French for years but I still can't speak it."
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Solution to Puzzle No. 5,889

1. SNAIDER	2. CLOTHIER	3. CLOTHIER	4. CLOTHIER	5. CLOTHIER
6. CLOTHIER	7. CLOTHIER	8. CLOTHIER	9. CLOTHIER	10. CLOTHIER
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FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Abbey Unit Tr. Mtrs. Ltd. (a)
60 Holborn Viaduct, London EC1

Ind. & Inv. Fund

Inv. Fund

Int. Fund

Inv. Fund

AUTHORISED UNIT TRUSTS & INSURANCES

INSURANCES

SaxoBank		AA Friendly Society	
Acct Units		Investment Mgt M & G Inv Mngt Ltd	
Special Accs		PO Box 93 Cardiff CF4 4WW	
Special Svc Fe		0222 35042	
Accrued Units		AA Friendly Soc Mngt B	
Tobacco Inc.		93 4	
Accrued Units			
HIS Mutual Cor. Fe			
US Equity			
Accrued Units			
Pens. & Charitable Fund			
Recovery			
Spec Ext.			
For the overseas funds only, value 10 for 1 Sub-Ordered			
Scottish Equitable Fund Mgrs Ltd		Abbey Life Assurance Co Ltd	
22 St Andrews Sq, Edinburgh		0202 242373	
Incm Income Units		Prop. Inv. 1	
Intrd Actvnt Units		2024	
US General		713.3	
American		-0.3	
American		Prop. Inv. 2	
Japan		207.0	
Technology		Prop. Acc. Serv 2	
		277.7	
		Equity Acc. Ser 2	
		297.7	
		Selective Ser 1	
		217.2	
		Money Ser 1	
		201.0	
		Convrtbl Ser 1	
		214.0	
		Equity Ser 1 Cap	
		206.5	
		Managed Ser 4 Cap	
		204.7	
		Money Ser. 4 Cap	
		215.8	
		Fixed Inv. Ser 4 Cap	
		104.9	
		Investm Inv. Ser 4 Cap	
		104.9	
		Income Inv. Ser 4 Cap	
		104.9	
		High Inv. Ser 4 Cap	
		217.1	
		Japan Ser 4 Cap	
		144.9	
		132.2	
Scottish Life Investments		Pension Funds	
19 St Andrew Sq, Edinburgh		Proprietary	
UK Equity		1945.1	
American		Equity	
Pacific		202.0	
Europe		205.0	
		Managed	
		210.1	
		Security	
		210.1	
		Fiduciary	
		181.8	
		Industred Inv.	
		170.5	
		American	
		155.5	
		Property Cap	
		200.7	
		Equity Cap	
		204.1	
		Managed Cap	
		200.7	
		Security Cap	
		200.7	
		Industred Inv. Cap	
		195.3	
		American Cap	
		155.5	
		Property Inv.	
		200.7	
		Equity Inv.	
		204.1	
		Managed Inv.	
		200.7	
		Security Inv.	
		200.7	
		Fiduciary Inv.	
		175.8	
		Industred Inv. Cap	
		195.3	
		American Inv. Cap	
		155.5	
		Property Inv. Cap	
		200.7	
		Equity Inv. Cap	
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		Managed Inv. Cap	
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		Security Inv. Cap	
		200.7	
		Fiduciary Inv. Cap	
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		Managed Inv. Cap	
		200.7	
		Security Inv. Cap	
		200.7	
		Fiduciary Inv. Cap	
		175.8	
Scottish Provident Inv. Mgt. Ltd		Prudential	
6 St Andrew Sq, Edinburgh		157.0	
Equity Acc.		157.0	
International Acc.		157.0	
Gvt & Fd Inv. Acc.		157.0	
And/or Int'l Svc Acc.		157.0	
Scottish Unit Managers		Standard Life Assurance Co Ltd	
29 Charlotte Sq, Edinburgh		01-837 0474	
Pacific Fund		Life Funds (Accruing Basis)	
World Growth		104.10	
North American		107.10	
Income Fund		111.10	
EU Fund		104.10	
UK American Inc. Ltr.		104.10	
UK Growth Fund		104.10	
EU Growth Fund		104.10	
Japan Fund		104.10	
Asia Fund		104.10	
Emerging Markets Fund		104.10	
Stewart Ivory Unit Trust Mgrs Ltd (a)		104.10	
45 Charlotte Sq, Edinburgh		31st Oct	
American Fund		104.10	
UK/Ireland Fund		104.10	
Australian Fund		104.10	
EU Accm Units		104.10	
British Fund		104.10	
EU Accm Units		104.10	
Emerging Fund		104.10	
Asian Fund		104.10	
Japan Fund		104.10	
Accrued Units		104.10	
Saints PPP		104.10	
Sun Alliance Fund Management Ltd		Allianz Life Assurance Co Ltd	
Sun Alliance House, Northgate		01-606 60610	
Equity 19		Pension Funds	
North America		104.10	
Far East		Eq Prop. Inv. Fd Acc 1	
Sun Life Trust Nigml. Ltd		104.10	
107 Chalgrove Lane, London EC2V 6DU		104.10	
American Growth Acc.		104.10	
Australian Inv. Acc.		104.10	
Emerging Inv. Acc.		104.10	
European Growth Acc.		104.10	
Far East Inv. Acc.		104.10	
UK Emerging Inv. Acc.		104.10	
Japan Inv. Acc.		104.10	
UK Growth Inv. Acc.		104.10	
UK Income Inv. Acc.		104.10	
UK Income Inv. Acc.		104.10	
Investment Funds		Burd	
Special Inv. Acc.		107.2	
Property Inv. Acc.		107.2	
Gold & Bond Inv. Acc.		107.2	
Int'l Man. Fd Inv. Acc.		107.2	
Int'l Man. Fd Acc 1		107.2	
Japan Fund Inv. Acc.		107.2	
N. Am. Inv. Fd Acc 1		107.2	
Proprietary Inv. Acc.		107.2	
Special Inv. Acc.		107.2	
Investment Securities		107.2	
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Special Inv. Acc.		107.2	
Investment Securities		107.2	
Proprietary Inv. Acc.		107.2	
Special Inv. Acc.			

INSURANCE, OVERSEAS & MONEY FUNDS

Scotlife Life Investments	293 St Andrews Square, Edinburgh	031-225 2211	
UK Equity	124.2	-0.2	
UK Bonds	105.5	+0.5	
Corporate	126.5	-0.2	
Int'l. Equity	126.9	-1.1	
Int'l. Bonds	126.9	-0.5	
Fund Shares	106.3	-0.5	
Fixed Income	122.0	-0.5	
Deposits	100.1	-1.1	
Pens. Funds	117.2	-0.2	
Pens. Int'l. Equity	117.2	-0.2	
Pens. Int'l. Bonds	117.2	-0.2	
Pens. Proprietary	117.2	-0.2	
Pens. Fund	117.2	-0.2	
Pens. Deposit	117.2	-0.2	
Pens. Bonds	117.2	-0.2	
Pens. Property	117.2	-0.2	
Pens. Fund	117.2	-0.2	
Scottish Mutual Assurance Society	109 St Vincent St, Glasgow	0141-248 0221	
Pens. End Inv 15	106.2	-0.2	
Pens. Fund Inv 30	102.1	-0.2	
Southern Life Mutual Investments	109 St Vincent St, Glasgow	043-306 0321	
Safety Fund	104.3	-0.2	
Dividend Fund	101.0	-0.2	
Cash Fund	101.0	-0.2	
Pens. Acc Inv Fund	101.0	-0.2	
Pens. Div Inv Fund	101.0	-0.2	
Pens. Fund Inv Fund	101.0	-0.2	
Pens. Div Fund	101.0	-0.2	
Pens. Div Fund	101.0	-0.2	
Safes Life Plc	101.0	-0.2	
Safes Life Plc Inv Fund	101.0	-0.2	
Pens. Int'l. Equity	101.0	-0.2	
Pens. Int'l. Bonds	101.0	-0.2	
Pens. Proprietary	101.0	-0.2	
Pens. Fund	101.0	-0.2	
Pens. Deposit	101.0	-0.2	
Pens. Bonds	101.0	-0.2	
Pens. Property	101.0	-0.2	
Pens. Fund	101.0	-0.2	
TSB Life Inv Fund	101.0	-0.2	
Pens. Div Inv Fund	101.0	-0.2	
Pens. Int'l. Equity	101.0	-0.2	
Pens. Int'l. Bonds	101.0	-0.2	
Pens. Proprietary	101.0	-0.2	
Pens. Fund	101.0	-0.2	
Pens. Div Fund	101.0	-0.2	
Pens. Div Fund	101.0	-0.2	
Pens. Proprietary	101.0	-0.2	
Pens. Fund	101.0	-0.2	
Scottish Prudential Institution	4 St Andrews Sq, Edinburgh	031-554 9181	
Mixed	121.4	-1.1	
Equity	121.4	-1.1	
Corporate	121.4	-1.1	
Int'l. Listed	105.7	-1.1	
Proprietary	114.0	-1.1	
Property	114.0	-1.1	
Int'l. Bonds	114.0	-1.1	
Dividend Fund	114.0	-1.1	
Corporate	114.0	-1.1	
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Property	114.0	-1.1	
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Dividend Fund	114.0	-1.1	
Corporate	114.0	-1.1	
Int'l. Equity	114.0	-1.1	
Property			

COMMODITIES AND AGRICULTURE

Congress tries to unite Farm Bills

BY NANCY DUNNE IN WASHINGTON

THE US Congress tomorrow gets down to work on trying to unite its two different versions of the 1985 Farm Bill in a manner acceptable to the President and both chambers.

Mr John Block, the Agriculture Secretary, is on hand trying to keep down the costs of the Bill. In September he had pronounced himself "apalled" by the measure produced by the House Agriculture Committee, although he had not then seen the chaotic jumble the Senate would produce late last month.

The contradictions in the two bills are many—almost as many as within the Senate Bill alone. But there are points of agreement.

Both bills continue the traditional prop of loan price supports. Farmers can repay their loans at harvest time or, if prices fall, they can default on their loans and let them go into government stocks. Both bills, too, give the Administration the declining loan support levels it wanted "to make US agricultural exports more competitive."

The Secretary of Agriculture

will even be allowed to determine the final level of the loan support cuts, but there is a major catch: The lower he drops them the more the Administration will have to pay out to farmers in subsidies and other favours.

The House Bill essentially provides five years of income protection for wheat and feed grains producers by keeping those levels fairly constant.

The Senate programme accords such simplicity.

First, it could give feed grains producers subsidies at their current level for one year with annual reductions of up to 5 per cent in 1987-89. But, to offset the cuts, farmers would receive government surplus commodities equal in value to the cuts in 1987 and 1988.

With majority leader Mr Robert Dole of wheat-producing Kansas shepherding this legislative monstrosity through the upper house, wheat producers could scarcely be overruled, if the Senate forces prevail, they will get:

• A new "marketing loan" which allows part of their loan supports to be "forgiven" if

the market price is less than the amount borrowed.

• A new three-year programme which would pay bigger subsidies to farmers who idle more of their land.

• A referendum allowing them to vote on an alternative

system of production and marketing controls with higher price supports.

A different set of confusing choices faces American soybean producers. The House Bill sets the basic loan support rate at \$5.02 a bushel—but allows the Agriculture Secretary to drop it. The subsidy level is keyed to the average market prices for three of the past five years.

The Senate also sets a soybean loan rate at \$5.02 for next year. There is similarity in the two Bills ends. Loan rates would fall over the next four years and to discourage producers from leaving their stocks in storage, those who redeem their stocks will get direct payments of \$35 an acre—which \$5 would be paid in Government-owned commodities.

Much to the Administration's disgust, the House Bill essentially raises debt price supports by tying them to an adjusted cost of production index, although the Bill provides for a two-year diversion programme to control production. The Senate Bill cuts dairy price supports beginning in 1987.

Robert Dole: shepherding this legislative monster

Photo: AP Wirephoto

Swedish group takes lead and zinc mine stake

By Kevin Dom in Stockholm

BOLIDEN, the Swedish minerals, metals and chemicals group, has taken a minority stake in the Faro lead and zinc mine in the Yukon, Canada and is to become chief agent for sales from the mine.

Boliden said the deal would make it one of the world's leading zinc traders and would double its sales of zinc and lead.

The deal has been agreed with Curraigh Resources, the Canadian mining group. Boliden has paid about C\$5m (£2.5m) for a stake of about 10 per cent in the mine.

The Faro mine is expected to produce about 350,000 tonnes a year of zinc concentrate and 16,000 tonnes of lead concentrate with output starting in May 1986.

As part of the agreement with Curraigh Resources Boliden is guaranteed exclusive global marketing rights for the Faro production. Boliden said that it plans to co-operate with Mitsui the Japanese trading house.

Boliden is also to sell technology to the Canadian company as part of the deal and deliveries of lead from the mine should help to safeguard supplies.

Canadian gold prospects brighten

By BERNARD SIMON IN TORONTO

THE PROSPECT of a large gold discovery in north-west Quebec has sparked off a stampede for a handful of mining shares on the Vancouver and Toronto stock exchanges.

The share price of Golden Hope Resources of Vancouver, which owns mineral rights in the Case Berard area near the Quebec-Ontario border, has shot up from 30 Canadian cents to C\$6.37 in four months.

Other mining shareholders have also reacted to buy shares in the energy and mining group Teck Corp, which is banding exploration work on the Golden Hope property.

Teck's market capitalisation has soared by about C\$100m (£49m) in the past fortnight, with its share price reaching a four-year high of C\$17.63 at the start of trading on the Toronto Stock Exchange yesterday.

Teck announced last month that the first diamond drill hole on the Golden Hope property indicated a "massive" sulphide section as wide as 36 feet with grades of 0.2 ounces of gold per ton, 9.15 oz of silver, 3.1 per cent copper and 15.4 per cent zinc.

Results from another bore, released yesterday, appeared to confirm the high grade mineralisation. Further assays

are due to be released shortly. Judging by the initial results, the geology of the area appears to be similar to that of the well-established mining camp in northern Ontario and north-west Quebec where the bulk of Canada's gold has been produced.

The new discoveries have pushed trading volumes on the Vancouver Stock Exchange to their highest levels in more than two years, a total of 23.9m shares changed hands on Monday, more than double normal trading volumes in recent months.

It's worth all the hype we don't know at this point," says Peter Goss, president of Case Berard Camp, which has also moved up sharply. They include Western Pacific Energy and Boulder Mountain Resources.

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CURRENCIES, MONEY and CAPITAL MARKETS

JPM is 150

FOREIGN EXCHANGES

Dollar shows further rise

The dollar improved against leading currencies yesterday but met resistance at the day's high. Early trading saw the US unit in good demand in response to the covering of short positions. Interest centred on the dollar/D-mark rate and after opening around DM 3.5150, the dollar rose steadily to DM 3.5350.

News of a 0.3 per cent rise in US leading economic indicators was much in line with market expectations although the previous month's figure was moved upwards from a rise of 0.1 per cent and this provided background support sufficient to push the dollar up to test DM 3.54. It was around this level that the dollar met resistance. Some suggested that the market was displaying a new found maturity by not trying to push the dollar too far and around the capital markets. However, others declared that yesterday's recovery had been inevitable but that the dollar's outlook remained gloomy.

Much will depend on the authorities' attitude towards the currency expansion in US money supply and the size of any possible cut in the discount rate. Four fourth quarter GNP figures

£ IN NEW YORK

	Dec. 0	Prev. close
£ Spot	181.4805-1.4810	181.4875-1.4885
1 month	182.43-0.40	181.64-0.43
2 months	183.70-0.69	182.95-0.66

Forward premiums and discounts apply to the US dollar.

could also provide a clue on Fed policy. For the time being the dollar seems to be finding good support around DM 3.51 but hesitating at DM 3.54. From the day's high touched in the afternoon, the dollar retreated to DM 3.5050 after news of a surprise 0.5 per cent rise in US home sales. During the latter part of the day it recovered a little to finish at DM 3.5350, still up from DM 3.5210 on Monday. Elsewhere it rose to 190.4800 and SFr 2.1020 compared with DM 3.5050 and FFr 7.7585. On Bank of England figures, the dollar's exchange rate index rose from 126.8 to 127.4.

STERLING—Trading range against the dollar in 1985 is 1.4885 to 1.5252. November average 1.5252. Exchange rate index 1.5350. Against the US dollar rose steadily from 1.5030 on November 1 to 1.5150 on Monday.

average 1.4408. Exchange rate index 1.44 unchanged from the opening and Monday's close.

Sterling lost ground against the dollar to close at \$1.4790-1.4800, a fall of 80 points from Monday. It was also weaker against the D-mark at DM 3.7475 from DM 3.7500 and Y303.0 compared with Y303.50. Against the Swiss franc it eased to SFr 3.1300 from SFr 3.1300 and FFr 11.43 from FFr 11.4350.

D-MARK—Trading range against the dollar in 1985 is 3.4510-3.5110. November average 3.5252. Exchange rate index 1.2350. Against the US dollar rose steadily from DM 3.5210 on Monday.

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FINANCIAL FUTURES Prices fall

Prices fell on the London International Financial Futures Exchange yesterday, in reaction to overnight weakness in the US bond market, a continued firm Federal funds rate in New York, the lack of any further moves to weaken the US budget deficit and upward revision in September US leading economic indicators.

Dollar-denominated contracts opened lower, with March Treasury bonds at 79-22. The rise in October in US leasing indications was in line with expectations, but the September upward revision to 0.4 per cent from the previous issue of 0.1 per cent, put downward pressure on prices.

Market participants opened and closed at 91.82 against the previous settlement of 91.92. The contract touched a high of 91.84 and a low of 91.78. As depressed trading of US bonds continued, the price rate remained above 91 per cent and held its own, as did oil, in the face of the Federal Reserve's discount rate, after the dollar's recent decline to 21-year lows on the foreign exchanges, and M1 money supply growth remains well above the Federal Reserve's target range.

The comment by Mr Preston Morris, chairman of the Federal Reserve Board, about the further downgrading of M1 in setting monetary policy next year, came too late to influence the market.

Long-term gilt for March delivery opened at 113-17, weaker than the previous close, but near the day's high of 113-18, and closed at 113-12, compared with 113-19 on Monday.

Three-month sterling deposits weakened, as sterling fell on the foreign exchanges and hopes of a base rate cut faded.

CURRENCY MOVEMENTS

	Dec. 3	Bank of Morgan Guilford Index Change
US	1.4790-1.4800	1.4785-1.4800
Canada	2.0516-2.0529	2.0516-2.0529
Norway	4.204-4.223	4.211-4.223
Belgium	76.05-76.15	76.05-76.15
Austria	1.2095-1.2105	1.2105-1.2105
Iceland	7.05-7.06	7.05-7.06
W. Ger.	3.731-3.75	3.741-3.75
Portugal	234.50-240.17	235.62-240.17
Denmark	244.50-250.00	245.50-250.00
Norway	11.22-11.26	11.26-11.27
Sweden	11.47-11.48	11.47-11.48
Japan	302.30-303.00	302.30-303.00
Austria	26.26-26.34	26.31-26.34
Switz.	3.111-3.121	3.121-3.123

Belgian rate is for convertible francs. *Financial franc 12-month 3.70-3.75pm.

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we're growing
from strength to strength

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WORLD STOCK MARKETS

JULY 15/85

AUSTRIA										GERMANY										NORWAY										AUSTRALIA (continued)										JAPAN (continued)										CANADA									
Doc. 3	Price	Sales	High	Low	Last	Ding	Doc. 3	Price	Sales	High	Low	Last	Ding	Doc. 3	Price	Sales	High	Low	Last	Ding	Doc. 3	Price	Sales	High	Low	Last	Ding	Doc. 3	Price	Sales	High	Low	Last	Ding	Doc. 3	Price	Sales	High	Low	Last	Ding	Doc. 3	Price	Sales	High	Low	Last	Ding											
Creditanstltppd	427	+2	500	477	477	-	AEG	591.3	+1.7	591.3	589.3	589.3	-	Bergen Bank	168.3	-	MHI Bank	368	-	-	350	171	-	171	171	-	-	3172	Lumonics	517.9	371	371	371	371	-	25640	Stirling A	523.7	371	371	371	371	-																
Gesamt	1,027	+2	1,027	1,027	1,027	-	Boehringer	482.3	-5.3	482.3	482.3	482.3	-	Bergenbank	178.3	-	Mitsui Bank	1,000	-10	-	2500	MSR Ex	315	315	315	315	315	-	11680	Stalex A	523.3	203	203	203	203	-																							
Interuniv.	1,500	-	-	-	-	-	BASF	178.3	-5.3	178.3	178.3	178.3	-	Bergenbank	178.3	-	Mitsui	1,000	-10	-	422	171	-	171	171	-	-	2400	Taxis Ex	516	18	18	18	18	-																								
Laziferbank	585	-	-	-	-	-	Bayer	250	-	250	250	250	-	Bergenbank	101.5	+1.5	Herald WyrTimes	3.68	-	-	1520	GTI Bank	511	10	10	10	10	-	700	McIn Hy	514	14	14	14	14	-																							
Parmabank	1,000	-	-	-	-	-	Bayer, Hypo	450	+1.5	450	450	450	-	Bergenbank	2.12	-	Herald	546	-2	-	1300	Corty	544	44	44	44	44	-	1193	Macman	319.3	171	171	171	171	-																							
Steier. Oesterl. Bank	195	-	-	-	-	-	Bayer-Verein	441	+1.1	441	441	441	-	Bergenbank	2.12	-	Herald	546	-2	-	1320	C. Falcon C	519	15	15	15	15	-	1432	Marsa A	520.3	204	204	204	204	-																							
Steyr. Oesterl. Bank	195	-	-	-	-	-	BHF-Bank	451	+12.8	451	451	451	-	Bergenbank	101.5	+1.5	Eikona	280	-2	-	1340	C. Falcon R	519	15	15	15	15	-	1305	Ivera Mt	295	265	265	265	265	-																							
Voltscher Mas.	920	-3	-	-	-	-	BHF-Bank	450	+1.5	450	450	450	-	Bergenbank	2.12	-	Eikona	280	-2	-	1344	C. Falcon R	519	15	15	15	15	-	1320	Montreal Can	231	231	231	231	-																								
BELGIUM/LUXEMBOURG										SPAIN										SWEDEN										AUSTRALIA (continued)										JAPAN (continued)																			
Dec. 3	Price	Sales	High	Low	Last	Ding	Dec. 3	Price	Sales	High	Low	Last	Ding	Dec. 3	Price	Sales	High	Low	Last	Ding	Dec. 3	Price	Sales	High	Low	Last	Ding	Dec. 3	Price	Sales	High	Low	Last	Ding	Dec. 3	Price	Sales	High	Low	Last	Ding																		
Oec. 3	Price	Sales	High	Low	Last	Ding	Oec. 3	Price	Sales	High	Low	Last	Ding	Oec. 3	Price	Sales	High	Low	Last	Ding	Oec. 3	Price	Sales	High	Low	Last	Ding	Oec. 3	Price	Sales	High	Low	Last	Ding	Oec. 3	Price	Sales	High	Low	Last	Ding																		
B.B.I.	8,650	-50	-	-	-	-	D'ache Babcock	205	+1	205	205	205	-	Bergenbank	168.3	-	Mitsui	1,000	-10	-	350	Globe B	519	51	51	51	51	-	25640	Stirling A	523.7	371	371	371	371	-																							
Banq. Gen. Lux.	8,650	-50	-	-	-	-	Bergenbank	415	+11	415	415	415	-	Bergenbank	178.3	-	Mitsui	1,000	-10	-	2500	Com Gas	320	250	250	250	250	-	11680	Stalex A	523.3	203	203	203	203	-																							
Banq. Int'l. B.	8,100	-	-	-	-	-	Bergenbank	513	+2	513	513	513	-	Bergenbank	2.12	-	Mitsui	1,000	-10	-	422	GTI Bank	511	10	10	10	10	-	2400	Taxis Ex	516	18	18	18	18	-																							
Gimant CBG	8,010	-110	-	-	-	-	Bergenbank	516	+3	516	516	516	-	Bergenbank	2.12	-	Mitsui	1,000	-10	-	100	Denison A	518	14	14	14	14	-	709	Trucks B	518.3	171	171	171	171	-																							
Cockerill	204	-	-	-	-	-	Bergenbank	517	+3	517	517	517	-	Bergenbank	2.12	-	Mitsui	1,000	-10	-	100	Denison A	518	14	14	14	14	-	709	Trucks B	518.3	171	171	171	171	-																							
Deutsche	5,800	+100	-	-	-	-	Bergenbank	518	+1	518	518	518	-	Bergenbank	2.12	-	Mitsui	1,000	-10	-	100	Denison A	518	14	14	14	14	-	709	Trucks B	518.3	171	171	171	171	-																							
Electrotel	12,075	-50	-	-	-	-	Bergenbank	519	+1	519	519	519	-	Bergenbank	2.12	-	Mitsui	1,000	-10	-	100	Denison A	518	14	14	14	14	-	709	Trucks B	518.3	171	171	171	171	-																							
Fabrique Nat.	8,080	-50	-	-	-	-	Bergenbank	520	+1	520	520	520	-	Bergenbank	2.12	-	Mitsui	1,000	-10	-	100	Denison A	518	14	14	14	14	-	709	Trucks B	518.3	171	171	171	171	-																							
OBW BM	3,555	-50	-	-	-	-	Bergenbank	521	+1	521	521	521	-	Bergenbank	2.12	-	Mitsui	1,000	-10	-	100	Denison A	518	14	14	14	14	-	709	Trucks B	518.3	171	171	171	171	-																							
GBW BM	3,555	-50	-	-	-	-	Bergenbank	522	+1	522	522	522	-	Bergenbank	2.12	-	Mitsui	1,000	-10	-	100	Denison A	518	14	14	14	14	-	709	Trucks B	518.3	171	171	171	171	-																							
Gewaer	5,150	-155	-	-	-	-	Bergenbank	523	+1	523	523	523	-	Bergenbank	2.12	-	Mitsui	1,000	-10	-	100	Denison A	518	14	14	14	14	-	709																														

Prices at 3pm, December 3

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on Page 3

NYSE COMPOSITE PRICES

AMEX COMPOSITE PRICES

Prices at 3pm, December 3

12 Month	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg	12 Months	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg	12 Months	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg	12 Months	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg		
High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg	100s	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg	100s	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg	100s	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg			
Prev	Close	Quote	Close	Prev	Close	Close	Close	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg						
12 Month	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg	12 Months	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg	12 Months	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg	12 Months	High	Low	Stock	Div.	Yld.	P/ Stk	Stk	Chg		
Continued from Page 36																																					
35	29	Phil	p14.30	13	100	34	34	34	-11	27	17	SealInd	46	20.14	2709	2412	248	245	6	111	51	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
36	29	Phil	p14.40	13	240	35	35	35	+1	46	36	Sedgsm	50	-1.8	13	988	455	51	51	11	31	11	12	11	12	11	12	11	12	11	12	11	12	11	12	11	12
37	29	Phil	p14.60	13	260	374	36	374	+11	21	21	Sergul	51	25	81	173	173	174	174	-1	25	25	25	25	25	25	25	25	25	25	25	25	25	25	25	25	
38	29	Phil	p14.70	13	250	555	555	555	+19	34	21	SealAir	44	1.4	17	30	324	324	324	324	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32
39	29	Phil	p14.75	13	180	610	600	600	+10	35	30	SeafPw	1	4.0	8	46	251	240	240	240	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32
40	29	Phil	p14.80	13	43	111	111	111	-2	35	30	Searf	1.76	4.7	60	122	375	363	374	+1	41	42	42	42	42	42	42	42	42	42	42	42	42	42	42	42	
41	29	Phil	p14.84	13	120	102	102	102	-2	31	24	SearfC	1.34	4.6	82	211	250	250	250	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	
42	29	Phil	p14.88	13	210	624	624	624	+7	30	24	SvctCo	2	1.4	61	171	350	304	304	+1	107	107	107	107	107	107	107	107	107	107	107	107	107	107	107	107	
43	29	Phil	p14.92	13	120	120	120	120	-2	107	107	Shakee	.72	4.3	17	362	17	164	164	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	
44	29	Phil	p14.98	13	180	123	123	123	-2	26	17	Shawin	50	2.4	45	245	240	240	240	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	
45	29	Phil	p15.00	13	180	627	627	627	+10	30	21	Shelt	2.52	6	401	304	304	304	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32		
46	29	Phil	p15.05	13	180	600	600	600	+10	29	21	Shewit	.5	4.2	11	158	81	81	81	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	
47	29	Phil	p15.10	13	210	210	210	210	-2	32	24	Showit	.60	4.1	15	217	15	145	145	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	
48	29	Phil	p15.15	13	210	210	210	210	-2	32	24	Showit	.65	4.1	16	110	110	110	110	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	
49	29	Phil	p15.20	13	210	210	210	210	-2	32	24	Showit	.70	4.1	16	110	110	110	110	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	
50	29	Phil	p15.25	13	210	210	210	210	-2	32	24	Showit	.75	4.1	16	110	110	110	110	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	
51	29	Phil	p15.30	13	210	210	210	210	-2	32	24	Showit	.80	4.1	16	110	110	110	110	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	
52	29	Phil	p15.35	13	210	210	210	210	-2	32	24	Showit	.85	4.1	16	110	110	110	110	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	
53	29	Phil	p15.40	13	210	210	210	210	-2	32	24	Showit	.90	4.1	16	110	110	110	110	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32		
54	29	Phil	p15.45	13	210	210	210	210	-2	32	24	Showit	.95	4.1	16	110	110	110	110	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32		
55	29	Phil	p15.50	13	210	210	210	210	-2	32	24	Showit	.98	4.1	16	110	110	110	110	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32		
56	29	Phil	p15.55	13	210	210	210	210	-2	32	24	Showit	.99	4.1	16	110	110	110	110	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32		
57	29	Phil	p15.60	13	210	210	210	210	-2	32	24	Showit	.99	4.1	16	110	110	110	110	-1	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32		
58	29	Phil	p15.65	13	210	210	210	210	-2	32	24																										



INTERNATIONAL PROPERTY REVIEW

THE FT EVERY FRIDAY

**US DOLLAR
THE WORLD VALUE**
IN THE FT EVERY FRIDAY

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Hesitation lingers after losses

SOME modest buying of blue chips and technology issues that had been recent leaders helped Wall Street to edge ahead yesterday although in the broader market investors remained hesitant after Monday's losses, writes Michael Morgan in New York.

At 3pm the Dow Jones industrial average was down 0.34 at 1,457.57.

In the credit markets, prices of Treasury coupon issues continued to fall from the lower levels established during the previous session.

The announcement of a 0.3 per cent gain in October's index of leading indicators was at the bottom end of expectations but was still another indication of an expanding economy. The market was also guarded as a result of the continued Congressional stalemate on the passage of the Gramm-Rudman budget reform programme and the conviction that there was little likelihood of any imminent cut in the 7% per cent discount rate.

Federal funds opened firm at 8% per cent and traded as high as 9 per cent before the Fed stepped in with the addition of temporary reserves through a two-

day system repurchase arrangement when the rate was 8%.

In the stock market, IBM picked up \$1/2 to trade at \$138%, General Electric \$1/4 to \$84% and General Motors \$1/4 to \$70%. AT&T was unchanged at \$23% while Digital Equipment rose \$1% to \$119%.

In the oil sector, Standard Oil of Ohio was \$1 higher at \$52% after the company said it would take a \$1.15bn charge in the fourth quarter. Texaco remained an active feature. The stock fell \$1 to \$31% as investors continued to assess a Texas judge's refusal to delay a hearing on Pennzoil's \$10.5bn jury award. Pennzoil put on \$1% to \$65%.

Exxon added \$1 to \$52%, and Chevron put on \$1% to \$37%. Atlantic Richfield traded unchanged at \$65%.

General Dynamics was \$1 lower at \$85% after a grand jury accused the company and some of its past and present officials of improperly charging cost overruns on an anti-aircraft gun prototype. The Navy said it was reviewing the indictment to determine whether the Defence Department would bar the company from military contracts.

Among aerospace issues, McDonnell Douglas was \$1 higher at \$72% after a subsidiary won a Star Wars contract to design a ballistic missile which would destroy incoming nuclear warheads. Boeing picked up \$1 to \$49%. It is to acquire De Havilland of Canada, the commuter aircraft manufacturer, for C\$15m.

Among corporate reports, Deere, the farm equipment manufacturer, fell \$1 to \$28 as it announced lower fourth-quarter and full-year results.

KEY MARKET MONITORS



STOCK MARKET INDICES			
NEW YORK	Dec 3	Previous	Year ago
DJ Industrials	1,457.57*	1,457.91	1,182.42
DJ Transport	689.25*	687.37	523.58
DJ Utilities	163.52*	163.62	144.39
S&P Composite	200.57*	200.46	162.82
LONDON			
FT Ord	1,128.3	1,142.9	917.5
FT-SE 100	1,415.6	1,439.1	1,191.7
FT-A All-share	665.29	668.02	568.82
FT-A 500	753.84	755.82	621.72
FT Gold mines	270.6	265.8	557.7
FT-A Long gilt	10.12	10.26	10.33
TOKYO			
Nikkei	12,774.55	12,796.92	11,513.8
Tokyo SE	1,005.72	1,007.81	880.99
AUSTRALIA			
All Ord.	986.7	982.2	740.0
Metals & Mins.	484.1	486.1	432.0
AUSTRIA			
Credit Aktien	166.92	165.55	58.09
BELGIUM			
Belgian SE	2,949.14	2,962.96	—
CANADA			
Toronto			
Metals & Mins	1,948.8*	1,910.63	1,882.00
Composite	2,845.8*	2,834.33	2,886.30
Montreal			
Portfolio	137.81*	137.2*	117.3
DENMARK			
SE	223.68	223.55	167.54
FRANCE			
CAC Gen	242.7	245.1	181.2
Ind. Tendance	138.8	141.1	99.7
WEST GERMANY			
FAZ-Aktien	574.58	571.94	375.55
Commerzbank	1,694.2	1,689.2	1,097.4
HONG KONG			
Hang Seng	1,664.06	1,694.57	1,122.26
ITALY			
Banca Comm.	442.94	444.11	215.75
NETHERLANDS			
ANP-CBS Gen	234.8	239.2	178.2
ANP-CBS Ind	212.8	217.0	140.3
NORWAY			
Oslo SE	394.54	396.38	275.38
SINGAPORE			
Straits Times	closed	695.43	801.38
SOUTH AFRICA			
JSE Golds	—	1,138.9	1,071.5
JSE Industrials	—	1,027.0	968.7
SPAIN			
Madrid SE	133.19	133.05	100.83
SWEDEN			
J & P	1,612.72	1,630.58	1,345.9
SWITZERLAND			
Swiss Bank Ind	535.2	545.9	378.8
WORLD			
Dec 2	Prev	Yearago	
Capital Int'l	243.6	245.6	183.8
COMMODITIES			
(London)	Dec 3	Prev	
Silver (spot fixing)	410.45p	407.20p	
Copper (cash)	£915.50	£914.00	
Coffee (Jan)	£1,857.50	£1,942.50	
Oil (spot Arabian Light)	\$27.90	\$27.85	
GOLD (per ounce)	Dec 3	Prev	
London	\$322.75	\$319.75	
Zürich	\$323.05	\$322.25	
Paris (fixing)	\$323.18	\$325.08	
Luxembourg	\$322.20	\$324.65	
New York (Feb)	\$325.40	\$322.30	
* Latest available figures			

U.S. DOLLAR				STERLING			
(London)	Dec 3	Prev	Dec 3	Prev	Dec 3	Prev	Dec 3
\$	—	—	1,407.5	1,407.5	—	—	—
DM	2,533.8	2,521.3	3,747.5	3,75.7	—	—	—
Yen	204.8	204.05	303.0	303.5	—	—	—
FFr	7.725	7.6875	11.43	11.43	—	—	—
SFr	2.112	2.0305	3.125	3.13	—	—	—
Guinea	2.851	2.831	4.2175	4.21	—	—	—
Lira	1,725.5	1,714.5	2,552.75	2,550.0	—	—	—
BFr	51.45	51.05	76.1	75.95	—	—	—
Cr	1,390.95	1,389.65	2,080.0	2,083.4	—	—	—

INTEREST RATES			
Euro-currencies	Dec 3	Prev	
(3-month offered rate)			
£	11%	11%	
SFr	4%	4%	
DM	4%	4%	
FFr	9%	10%	
FT London Interbank fixing (offered rate)			
3-month U.S.\$	8%	8%	
6-month U.S.\$	8%	8%	
U.S. Fed Funds	8%	8%	
U.S. 3-month CDs	7.95*	7.80	
U.S. 3-month T-bills	7.22*	7.25	

U.S. BONDS			
Treasury	Dec 3*	Prev	
	Price	Yield	Price
8%	99 1/2	8.516	100 1/2
9%	99 1/2	9.548	101 1/2
9 1/2%	98 1/2	9.638	98 1/2
9 3/4%	98 1/2	9.668	98 1/2
10%	99 1/2	9.847	99 1/2
Corporate	Dec 3*	Prev	
	Price	Yield	Price
AT & T	101 1/2	10.00	101 1/2
3M June 1990	94 1/2	7.95	94 1/2
3M May 1990	97 1/2	8.45	97 1/2
3M May 1991	98 1/2	8.75	98 1/2
Xerox	100 1/2	10.25	102 1/2
Diamond Shamrock	100 1/2	10.625	100 1/2
Federated Dept Stores	95 1/2	11.20	95 1/2
Abbot Lab	106 1/2	11.05	106 1/2
Alcoa	103 1/2	11.95	103 1/2
12k Dec 2012	103 1/2	12.00	103 1/2

FINANCIAL FUTURES			
CHICAGO	Latest	High	Low
U.S. Treasury Bonds (CBT)	Prev		
8% 2nds of 100%			
Dec	80-19	80-31	80-14
U.S. Treasury Bills (IBM)	Prev		
\$1m points of 100%			
Dec	92.91	92.93	92.85
Certificates of Deposit (IBM)	Prev		
\$1m points of 100%			
Dec	92.11	92.13	92.07
LONDON			
Three-month Eurodollar			
\$1m points of 100%			
Dec	91.83	91.85	91.79
20-year National Gilt	Prev		